

City of Greater Geraldton Long Term Financial Plan 2026-2036

Statement of Comprehensive Income by Nature and Type

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES										
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS										
Rates	60,226	62,449	64,535	66,696	68,845	70,833	72,883	75,228	77,407	79,653
Fees & Charges	33,898	34,720	35,037	37,012	37,412	37,756	39,493	39,918	40,286	42,147
Interest Earnings	3,238	3,269	3,299	2,831	2,858	2,886	2,914	2,943	2,972	3,002
Other Revenue	292	297	301	306	310	315	320	324	329	334
Operating Grants, Subsidies & Contributions	13,243	13,700	14,174	14,528	14,891	15,264	15,645	16,036	16,437	16,848
Total Revenue	110,898	114,434	117,347	121,373	124,317	127,053	131,255	134,449	137,432	141,984
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES										
EXCLUDING LOSS ON ASSET DISPOSAL										
Employee Costs	(42,498)	(43,179)	(44,666)	(45,783)	(46,901)	(48,073)	(49,258)	(50,476)	(51,726)	(53,007)
Interest Expenses	(613)	(846)	(720)	(1,018)	(2,062)	(1,919)	(1,828)	(1,738)	(1,645)	(1,548)
Materials & Contracts	(33,688)	(33,590)	(34,619)	(34,657)	(35,658)	(36,427)	(38,079)	(38,620)	(39,883)	(40,098)
Depreciation & Amortisation	(25,784)	(26,746)	(28,788)	(29,465)	(30,325)	(31,135)	(32,133)	(33,390)	(34,157)	(35,369)
Utilities	(3,278)	(3,393)	(3,512)	(3,635)	(3,762)	(3,894)	(4,030)	(4,171)	(4,317)	(4,468)
Insurance	(1,140)	(1,197)	(1,257)	(1,320)	(1,386)	(1,455)	(1,528)	(1,604)	(1,684)	(1,769)
Other Expenditure	(3,632)	(3,530)	(3,565)	(3,601)	(3,637)	(3,673)	(3,710)	(3,747)	(3,785)	(3,822)
Total Expenditure	(110,632)	(112,482)	(117,126)	(119,478)	(123,731)	(126,576)	(130,566)	(133,746)	(137,196)	(140,081)
Net Result From Ordinary Activities	265	1,952	220	1,895	586	477	688	703	236	1,903
Non-Operating Grants, Subsidies & Contributions	12,168	14,180	8,200	19,800	9,500	10,000	7,500	10,000	12,000	10,000
Profit on Asset Disposals	182	28	44	15	17	45	14	105	95	120
Loss on Asset Disposals	(19)	(100)	(102)	(130)	(102)	(216)	(73)	(115)	(100)	(150)
Sub-total	12,330	14,109	8,142	19,685	9,416	9,829	7,441	9,990	11,995	9,970
Net Result for Year	12,595	16,060	8,362	21,580	10,001	10,306	8,130	10,693	12,231	11,873
Other Comprehensive Income										
Changes in Valuation of non-current assets	8,283	51,673	-	7,131	752	5,901	17,165	-	23,010	1,736
Total Other Comprehensive Income	8,283	51,673	-	7,131	752	5,901	17,165	-	23,010	1,736
TOTAL COMPREHENSIVE INCOME	20,879	67,734	8,362	28,711	10,754	16,207	25,295	10,693	35,241	13,609

City of Greater Geraldton Long Term Financial Plan 2026-2036
Statement of Financial Activity

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES										
Revenue Excluding Rates	50,853	52,013	52,855	54,691	55,490	56,265	58,386	59,326	60,120	62,451
Revenues Sub-total	50,853	52,013	52,855	54,691	55,490	56,265	58,386	59,326	60,120	62,451
EXPENSES										
All Operating Expenses	(110,652)	(112,582)	(117,228)	(119,608)	(123,833)	(126,793)	(130,639)	(133,861)	(137,296)	(140,231)
Net Operating Profit/(Loss)	(59,799)	(60,568)	(64,373)	(64,916)	(68,343)	(70,527)	(72,253)	(74,535)	(77,176)	(77,780)
NON CASH ITEMS										
(Profit)/Loss on Asset Disposals	(163)	71	58	115	84	171	59	10	5	30
Depreciation and Amortisation on Assets	25,784	26,746	28,788	29,465	30,325	31,135	32,133	33,390	34,157	35,369
Sub-total	(34,177)	(33,751)	(35,527)	(35,336)	(37,934)	(39,221)	(40,062)	(41,134)	(43,014)	(42,381)
CAPITAL EXPENDITURE AND REVENUE										
Purchase Buildings	(5,515)	(232)	(1,500)	(52,000)	(930)	(2,100)	(2,000)	(1,900)	(2,000)	(2,500)
Purchase Furniture and Equipment	(1,004)	(693)	(1,000)	(350)	(1,000)	(500)	(1,300)	(500)	(500)	(500)
Purchase Plant and Equipment	(3,626)	(2,361)	(2,352)	(2,705)	(3,902)	(2,978)	(1,295)	(2,000)	(2,500)	(8,500)
Purchase Art Work	-	(650)	(30)	(30)	(30)	(30)	(30)	(30)	(50)	-
Infrastructure Assets - Roads	(20,624)	(13,035)	(12,027)	(11,515)	(14,829)	(12,480)	(17,080)	(15,980)	(17,470)	(16,500)
Infrastructure Assets - Drainage	(3,466)	(1,456)	(700)	(3,250)	(3,200)	(2,500)	(2,800)	(2,500)	(2,000)	(1,000)
Infrastructure Assets - Carparks	(153)	(850)	(7,500)	(120)	(250)	(400)	(400)	(1,000)	(500)	(250)
Infrastructure Assets - Recreation	(7,989)	(12,109)	(4,840)	(3,770)	(5,250)	(3,350)	(6,100)	(4,500)	(6,000)	(5,500)
Infrastructure Assets - Lighting	(1,102)	(300)	(233)	(545)	(790)	(100)	(50)	(400)	(400)	(500)
Infrastructure Assets - Airports	(480)	(2,213)	(3,171)	(478)	(303)	(900)	(200)	(1,500)	(1,000)	(1,500)
Infrastructure Assets - Footpaths & Cycleways	(2,449)	(2,884)	(4,200)	(3,050)	(4,300)	(3,300)	(3,500)	(2,500)	(3,000)	(2,500)
Infrastructure Assets - Bridges Floodways & Major Culverts	(2,246)	(93)	(600)	(100)	(100)	(350)	(350)	(1,250)	(6,000)	(3,000)
Infrastructure Assets - Meru	(6,400)	(1,688)	(6,814)	(250)	-	(7,700)	(400)	(1,000)	(1,000)	(500)
Infrastructure Assets - Signs	(550)	(500)	(510)	(510)	(510)	(520)	(520)	(520)	(530)	(550)
Effluent Scheme	-	-	-	-	-	-	-	(200)	-	-
Non-operating Grants, Subsidies & Contributions	12,168	14,180	8,200	19,800	9,500	10,000	7,500	10,000	12,000	10,000
Proceeds Disposal of Assets	835	3,467	3,386	391	651	666	363	389	550	400
Self-supporting Loan Principal	88	89	61	62	63	32	-	-	-	-
Council Loan Principal	14	15	15	16	16	17	11	5	5	-
Repayment of Debentures	(2,989)	(2,924)	(3,000)	(2,457)	(3,163)	(1,766)	(1,807)	(1,884)	(1,964)	(2,048)
Proceeds from New Debentures	6,000	-	7,500	25,000	-	-	-	-	-	-
Movement in non-current provisions	0	330	(6,586)	1	(0)	0	0	-	-	-
Movement in non-current receivables (excl. Self supporting loans)	(34)	(26)	(24)	(25)	(25)	(23)	(24)	(27)	(25)	(26)
Transfers to Reserves	(4,189)	(6,184)	(4,884)	(6,684)	(1,184)	(1,984)	(5,484)	(4,184)	(3,184)	(1,184)
Transfers from Reserves	14,087	5,600	5,900	15,000	1,500	1,000	3,000	500	500	500
Net Cash From Activities	(63,801)	(58,268)	(70,437)	(62,905)	(65,969)	(68,487)	(72,529)	(72,116)	(78,083)	(78,039)
Rate Levies (Under adopted assumptions)	60,226	62,449	64,535	66,696	68,845	70,833	72,883	75,228	77,407	79,653
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD	(1,153)	(4,728)	(547)	(6,448)	(2,657)	219	2,565	2,919	6,031	5,354
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD	(4,728)	(547)	(6,448)	(2,657)	219	2,565	2,919	6,031	5,354	6,968

City of Greater Geraldton Long Term Financial Plan 2026-2036 Statement of Financial Activity

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
NET CURRENT POSITION										
Net Current Assets	20,605	24,743	19,426	23,444	26,829	29,599	30,775	34,201	34,171	35,956
Net Current Liabilities	25,333	25,290	25,874	26,100	26,610	27,035	27,856	28,171	28,816	28,989
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD	(4,728)	(547)	(6,448)	(2,657)	219	2,565	2,919	6,031	5,354	6,968

City of Greater Geraldton Long Term Financial Plan 2026-2036

Cash Flow Statement

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CASH FLOWS FROM OPERATING ACTIVITIES										
RECEIPTS										
Rates	59,964	62,252	64,351	66,505	68,655	70,657	72,702	75,020	77,214	79,454
Fees & Charges	33,898	34,720	35,037	37,012	37,412	37,756	39,493	39,918	40,286	42,147
Interest Earnings	3,238	3,269	3,299	2,831	2,858	2,886	2,914	2,943	2,972	3,002
Operating Grants, Subsidies & Contributions	13,134	13,746	14,221	14,564	14,928	15,301	15,683	16,076	16,477	16,889
Other Revenue	2,663	669	273	377	282	286	290	294	299	303
Receipts Sub-total	112,898	114,656	117,182	121,289	124,135	126,886	131,082	134,251	137,249	141,795
PAYMENTS										
Employee Costs	(42,451)	(43,161)	(44,636)	(45,749)	(46,880)	(48,041)	(49,230)	(50,451)	(51,698)	(52,979)
Materials & Contracts	(34,042)	(33,670)	(34,206)	(34,628)	(35,256)	(36,115)	(37,425)	(38,396)	(39,379)	(39,999)
Utility Charges	(3,278)	(3,393)	(3,512)	(3,635)	(3,762)	(3,894)	(4,030)	(4,171)	(4,317)	(4,468)
Insurance Expenses	(1,140)	(1,197)	(1,257)	(1,320)	(1,386)	(1,455)	(1,528)	(1,604)	(1,684)	(1,769)
Interest Expenses	(596)	(862)	(695)	(894)	(2,079)	(1,929)	(1,838)	(1,748)	(1,655)	(1,559)
Other Expenses	(3,632)	(3,200)	(10,151)	(3,601)	(3,637)	(3,673)	(3,710)	(3,747)	(3,785)	(3,822)
Payments Sub-total	(85,140)	(85,483)	(94,457)	(89,826)	(93,000)	(95,106)	(97,761)	(100,117)	(102,519)	(104,597)
Net Cash Provided by (Used in) Operating Activities	27,757	29,173	22,724	31,463	31,135	31,779	33,321	34,134	34,730	37,198
CASH FLOWS FROM INVESTING ACTIVITIES										
Grants / Contributions for the Development of Assets	11,212	14,175	8,197	19,800	9,400	10,000	7,500	10,000	12,000	10,000
Proceeds from Investments	9,515	-	1,248	3,298	-	-	-	-	-	-
Proceeds from Sale of Infrastructure, Property, Plant & Equipment	835	3,467	3,386	391	651	666	363	389	550	400
Proceeds from Self Supporting Loans	88	89	61	62	63	32	-	-	-	-
Community Advances & Deferred Debtors Receipts	14	15	15	16	16	17	11	5	5	-
Payments for Purchase of Property, Plant & Equipment	(10,145)	(3,936)	(4,882)	(55,085)	(5,862)	(5,608)	(4,625)	(4,430)	(5,050)	(11,500)
Payments for Construction of Infrastructure	(45,459)	(35,128)	(40,595)	(23,588)	(29,532)	(31,600)	(31,400)	(31,350)	(37,900)	(31,800)
Net Cash Provided by (Used in) Investing Activities	(33,940)	(21,318)	(32,570)	(55,106)	(25,264)	(26,494)	(28,152)	(25,387)	(30,395)	(32,900)
CASH FLOWS FROM FINANCING ACTIVITIES										
Proceeds from New Debentures	6,000	-	7,500	25,000	-	-	-	-	-	-
Repayment of Debentures	(2,989)	(2,924)	(3,000)	(2,457)	(3,163)	(1,766)	(1,807)	(1,884)	(1,964)	(2,048)
Net Cash Provided by (Used in) Financing Activities	3,011	(2,924)	4,500	22,543	(3,163)	(1,766)	(1,807)	(1,884)	(1,964)	(2,048)
NET INCREASE (DECREASE) IN CASH HELD	(3,172)	4,930	(5,346)	(1,099)	2,709	3,520	3,362	6,863	2,371	2,250
Cash at Beginning of Year	12,647	9,476	14,406	9,060	7,960	10,669	14,189	17,551	24,414	26,785
Cash at the End of Year	9,476	14,406	9,060	7,960	10,669	14,189	17,551	24,414	26,785	29,035
Cash, Cash Equivalents & Short Term Investments										
Cash & Cash Equivalents - end of the year	9,476	14,406	9,060	7,960	10,669	14,189	17,551	24,414	26,785	29,035
Short Term Investments classified as Financial Assets	20,069	21,541	20,578	18,031	18,001	17,963	17,957	17,957	17,957	18,452
	29,544	35,947	29,638	25,992	28,670	32,152	35,508	42,371	44,742	47,487

City of Greater Geraldton Long Term Financial Plan 2026-2036 Balance Sheet

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSETS										
CURRENT ASSETS										
Cash and Cash Equivalents	9,476	14,406	9,060	7,960	10,669	14,189	17,551	24,414	26,785	29,035
Investments	20,069	21,541	20,578	18,031	18,001	17,963	17,957	17,957	17,957	18,452
Receivables	8,522	8,312	8,647	8,745	8,985	9,203	9,465	9,701	9,957	10,172
Inventories	712	710	731	732	753	770	805	816	843	847
Contract Assets	3,048	3,053	2,956	2,956	3,056	3,056	3,056	3,056	3,056	3,056
Total Current Assets	41,826	48,021	41,973	38,425	41,464	45,180	48,834	55,945	58,598	61,563
NON-CURRENT ASSETS										
Investments	8,637	7,061	6,699	5,871	5,822	5,811	5,807	5,802	5,797	5,302
Receivables	697	723	747	772	797	820	844	871	896	922
Property, Plant and Equipment	218,710	214,280	217,353	272,484	272,324	271,677	270,331	268,675	286,199	290,875
Infrastructure	780,166	845,049	855,222	855,923	861,168	872,952	894,935	898,581	912,306	916,868
Intangible Assets	159	159	159	159	159	159	159	159	159	159
Total Non-Current Assets	1,008,370	1,067,272	1,080,180	1,135,209	1,140,271	1,151,420	1,172,075	1,174,089	1,205,357	1,214,126
Total Assets	1,050,196	1,115,293	1,122,153	1,173,633	1,181,735	1,196,601	1,220,909	1,230,033	1,263,955	1,275,689
LIABILITIES										
CURRENT LIABILITIES										
Payables	17,928	17,834	18,373	18,554	19,031	19,412	20,193	20,469	21,074	21,206
Contract Liabilities	1,324	1,370	1,417	1,453	1,489	1,526	1,565	1,604	1,644	1,685
Current Portion of Long Term Borrowings	2,924	3,000	2,457	3,163	1,766	1,807	1,884	1,964	2,048	2,135
Provisions	6,080	6,086	6,084	6,094	6,090	6,096	6,098	6,098	6,098	6,098
Total Current Liabilities	28,257	28,290	28,331	29,263	28,376	28,842	29,740	30,135	30,864	31,124
NON-CURRENT LIABILITIES										
Long Term Borrowings	15,680	12,680	17,723	39,560	37,794	35,987	34,103	32,138	30,090	27,955
Provisions	9,941	10,272	3,685	3,686	3,686	3,686	3,686	3,686	3,686	3,686
Total Non-Current Liabilities	25,621	22,951	21,408	43,246	41,480	39,673	37,789	35,825	33,777	31,641
Total Liabilities	53,878	51,242	49,739	72,509	69,856	68,515	67,529	65,960	64,641	62,765
NET ASSETS	996,318	1,064,052	1,072,414	1,101,125	1,111,879	1,128,086	1,153,380	1,164,073	1,199,314	1,212,923

City of Greater Geraldton Long Term Financial Plan 2026-2036

Equity Statement

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
EQUITY										
RETAINED SURPLUS										
Balance 1 July	400,674	423,167	438,643	448,021	477,918	488,235	497,557	503,203	510,212	519,758
Transfer from / (to) Reserve	9,898	(584)	1,016	8,316	316	(984)	(2,484)	(3,684)	(2,684)	(684)
Net Result	12,595	16,060	8,362	21,580	10,001	10,306	8,130	10,693	12,231	11,873
Balance 30 June	423,167	438,643	448,021	477,918	488,235	497,557	503,203	510,212	519,758	530,947
CASH BACKED RESERVES										
Balance 1 July	39,040	29,142	29,726	28,710	20,394	20,078	21,062	23,546	27,230	29,914
Transfer from / (to) Reserve	(9,898)	584	(1,016)	(8,316)	(316)	984	2,484	3,684	2,684	684
Balance 30 June	29,142	29,726	28,710	20,394	20,078	21,062	23,546	27,230	29,914	30,598
ASSET REVALUATION RESERVE										
Balance 1 July	535,725	544,009	595,682	595,682	602,813	603,565	609,466	626,632	626,632	649,642
Total Other Comprehensive Income	8,283	51,673	-	7,131	752	5,901	17,165	-	23,010	1,736
Balance 30 June	544,009	595,682	595,682	602,813	603,565	609,466	626,632	626,632	649,642	651,378
TOTAL EQUITY										
Balance 30 June	996,318	1,064,052	1,072,414	1,101,125	1,111,879	1,128,086	1,153,380	1,164,073	1,199,314	1,212,923
Net Assets as Balance Sheet	996,318	1,064,052	1,072,414	1,101,125	1,111,879	1,128,086	1,153,380	1,164,073	1,199,314	1,212,923

City of Greater Geraldton Long Term Financial Plan 2026-2036

Cash Reserves

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
230 PARKING LAND RESERVE										
Opening Balance	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
Balance 30 June	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128
Transferred to Municipal Account										
	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128	1,128
280 UNEXPENDED CAPITAL WORKS & RESTRICTED GRANT RESERVE										
Opening Balance	6,796	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(4,732)	-	-	-	-	-	-	-	-	-
Balance 30 June	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064
Transferred to Municipal Account										
	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064	2,064
140 EMPLOYEE LEAVE ENTITLEMENTS RESERVE										
Opening Balance	3,100	3,100	3,100	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Transfer to Reserve	-	-	200	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
Balance 30 June	3,100	3,100	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Transferred to Municipal Account										
	3,100	3,100	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
110 MAJOR INITIATIVES RESERVE										
Opening Balance	14,781	12,286	12,286	16,786	6,286	7,286	8,286	9,286	10,286	11,286
Transfer to Reserve	3,000	5,000	4,500	4,500	1,000	1,000	1,000	1,000	1,000	1,000
Transfer From Reserve	(5,495)	(5,000)	-	(15,000)	-	-	-	-	-	-
Balance 30 June	12,286	12,286	16,786	6,286	7,286	8,286	9,286	10,286	11,286	12,286
Transferred to Municipal Account										
	12,286	12,286	16,786	6,286	7,286	8,286	9,286	10,286	11,286	12,286
120 ASSET RENEWAL RESERVE										
Opening Balance	10,822	8,172	9,172	3,272	5,272	3,772	3,572	4,872	6,372	7,872
Transfer to Reserve	1,000	1,000	-	2,000	-	800	4,300	2,000	2,000	-
Transfer From Reserve	(3,650)	-	(5,900)	-	(1,500)	(1,000)	(3,000)	(500)	(500)	(500)
Balance 30 June	8,172	9,172	3,272	5,272	3,772	3,572	4,872	6,372	7,872	7,372
Transferred to Municipal Account										
	8,172	9,172	3,272	5,272	3,772	3,572	4,872	6,372	7,872	7,372

City of Greater Geraldton Long Term Financial Plan 2026-2036

Cash Reserves

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
290 POINT MOORE RESERVE										
Opening Balance	304	342	376	410	444	478	512	546	580	614
Transfer to Reserve	39	34	34	34	34	34	34	34	34	34
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
Balance 30 June	342	376	410	444	478	512	546	580	614	648
Transferred to Municipal Account										
	342	376	410	444	478	512	546	580	614	648
300 MONEY IN LIEU OF PUBLIC OPEN SPACE										
Opening Balance	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	2,600	2,600
Transfer to Reserve								1,000		
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
Balance 30 June	1,600	1,600	1,600	1,600	1,600	1,600	1,600	2,600	2,600	2,600
Transferred to Municipal Account										
	1,600	1,600	1,600	1,600	1,600	1,600	1,600	2,600	2,600	2,600
310 Public Art Reserve										
Opening Balance	510	450	-	150	300	450	600	750	900	1,050
Transfer to Reserve	150	150	150	150	150	150	150	150	150	150
Transfer From Reserve	(210)	(600)	-	-	-	-	-	-	-	-
Balance 30 June	450	-	150	300	450	600	750	900	1,050	1,200
Transferred to Municipal Account										
	450	-	150	300	450	600	750	900	1,050	1,200
TOTAL RESERVES										
Opening Balance	39,040	29,142	29,726	28,710	20,394	20,078	21,062	23,546	27,230	29,914
Transfer to Reserve	4,189	6,184	4,884	6,684	1,184	1,984	5,484	4,184	3,184	1,184
Transfer From Reserve	(14,087)	(5,600)	(5,900)	(15,000)	(1,500)	(1,000)	(3,000)	(500)	(500)	(500)
Total Reserves	29,142	29,726	28,710	20,394	20,078	21,062	23,546	27,230	29,914	30,598

City of Greater Geraldton Long Term Financial Plan 2026-2036 Loan Repayment Schedule

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN INTEREST PAYMENTS										
Recreation & Culture										
Loan 096 Geraldton Yacht Club	2	1								
Loan 272 MUF, Youth Precinct & Beach Access	48	39	29	19	8					
Loan 277 Beresford Foreshore	12	8	3							
Loan 281 Geraldton Hockey Association	4	3	3	2	1	0				
Law Order & Public Safety										
Loan 276 Animal Pound										
Transport										
Loan 275 Airport Runway Extension	148	138	128	118	107	96	85	73	61	49
Loan 285 Multi Deck Car Parking				371	353	335	315	295	274	251
Community Amenities										
Loan 278 Meru Resource Facility	47	30	13							
Loan 283 Meru Cell 6 Construction	239	193	145	95	41					
Loan 284 Liquid Waste Pond		311	297	282	266	249	231	212	193	172
Other Property & Services										
Loan 274 Olive St Development	10									
Loan 286 Building Construction					994	970	945	919	892	863
Guarantee Fee	103	123	102	133	291	269	252	238	225	212
Total Interest	613	846	720	1,018	2,062	1,919	1,828	1,738	1,645	1,548

City of Greater Geraldton Long Term Financial Plan 2026-2036 Loan Repayment Schedule

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN PRINCIPAL REPAYMENTS										
Self- Supporting Loans										
Loan 096 Geraldton Yacht Club - Principal Outstanding	56	29								
Principal Paid	28	29								
Principal Outstanding	29	-								
Loan 281 Geraldton Hockey - Principal Outstanding	339	279	219	157	95	32				
Principal Paid	60	61	61	62	63	32				
Principal Outstanding	279	219	157	95	32	-				
Total Self-Supporting Loans										
Principal Outstanding	396	308	219	157	95	32	-			
New SSL Loans										
Principal Paid	88	89	61	62	63	32	-			
Principal Outstanding - End Of Year	308	219	157	95	32	-	-			

City of Greater Geraldton Long Term Financial Plan 2026-2036 Loan Repayment Schedule

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Council Loans										
Recreation & Culture										
Loan 272 MUF, Youth Precinct & Beach Access	1,572	1,277	973	659	335					
Principal Paid	295	304	314	324	335					
Principal Outstanding	1,277	973	659	335	-					
Loan 271 QPT Airconditioning - Principal Outstanding										
Principal Paid										
Principal Outstanding										
Loan 277 Beresford foreshore - Principal Outstanding	599	404	204							
Principal Paid	195	200	204							
Principal Outstanding	404	204	-							
Law Order & Public Safety										
Loan 276 Animal Pound - Principal Outstanding										
Principal Paid										
Principal Outstanding										
Transport										
Loan 275 Airport Runway Extension - Principal Outstanding	5,337	4,992	4,637	4,272	3,896	3,510	3,113	2,705	2,285	1,853
Principal Paid	345	355	365	375	386	397	408	420	432	444
Principal Outstanding	4,992	4,637	4,272	3,896	3,510	3,113	2,705	2,285	1,853	1,409
Loan 285 Multi Deck Car Parking - Principal Outstanding				7,500	7,154	6,791	6,409	6,008	5,586	5,143
Principal Paid				346	363	382	401	421	443	465
Principal Outstanding				7,154	6,791	6,409	6,008	5,586	5,143	4,678
Community Amenities										
Loan 278 Meru Resource Recovery Facility - Principal Outstanding	2,266	1,527	772							
Principal Paid	739	755	772							
Principal Outstanding	1,527	772	-							
Loan 283 Meru Cell 6 Construction - Principal Outstanding	5,000	4,096	3,147	2,149	1,101					
Principal Paid	904	949	998	1,048	1,101					
Principal Outstanding	4,096	3,147	2,149	1,101	-					

City of Greater Geraldton Long Term Financial Plan 2026-2036

Loan Repayment Schedule

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Loan 284 Liquid Waste Pond - Principal Outstanding		6,000	5,729	5,443	5,142	4,824	4,491	4,139	3,768	3,378
Principal Paid		271	286	301	317	334	352	370	390	411
Principal Outstanding		5,729	5,443	5,142	4,824	4,491	4,139	3,768	3,378	2,967
Other Property & Services										
Loan 274 Olive St Development - Principal Outstanding	424									
Principal Paid	424									
Principal Outstanding	-									
Loan 286 Building Construction- Principal Outstanding					25,000	24,403	23,782	23,135	22,463	21,763
Principal Paid					597	621	646	672	700	728
Principal Outstanding					24,403	23,782	23,135	22,463	21,763	21,036
Council Loans										
Principal Outstanding	15,197	18,296	15,461	20,023	42,628	39,528	37,794	35,987	34,103	32,138
Principal Paid	2,901	2,835	2,939	2,395	3,100	1,734	1,807	1,884	1,964	2,048
New Loans	6,000	-	7,500	25,000	-	-	-	-	-	-
Principal Outstanding - End of Year	18,296	15,461	20,023	42,628	39,528	37,794	35,987	34,103	32,138	30,090
Total All Loans										
Principal Outstanding	15,593	18,604	15,680	20,180	42,723	39,560	37,794	35,987	34,103	32,138
New Loans	6,000	-	7,500	25,000	-	-	-	-	-	-
Principal Paid	2,989	2,924	3,000	2,457	3,163	1,766	1,807	1,884	1,964	2,048
Principal Outstanding - End of Year	18,604	15,680	20,180	42,723	39,560	37,794	35,987	34,103	32,138	30,090

City of Greater Geraldton Long Term Financial Plan 2026-2036 Depreciation Schedule

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF ASSET CLASSES										
GROSS BOOK VALUES (GBV)										
LAND	67,004	64,004	61,004	62,834	62,834	62,834	62,834	62,834	64,719	64,719
BUILDINGS	140,885	141,117	142,617	198,896	199,826	201,926	203,926	205,826	228,408	230,908
FURNITURE AND EQUIPMENT	11,555	12,248	13,248	13,598	14,598	15,098	16,398	16,898	17,398	17,898
ARTWORKS	-	650	680	710	740	770	800	830	880	880
PLANT AND EQUIPMENT	24,781	26,603	28,512	30,710	33,877	36,018	36,891	38,493	40,438	48,508
TOTAL PROPERTY PLANT & EQUIPMENT	244,224	244,622	246,060	306,748	311,874	316,645	320,849	324,880	351,843	362,913
ROADWORKS	494,293	556,757	568,783	580,298	595,127	607,607	642,915	658,895	676,365	692,865
DRAINAGE	56,184	57,640	58,340	61,590	64,790	69,233	72,033	74,533	76,533	77,533
FOOTPATHS & CYCLEWAYS	70,581	80,522	84,722	87,772	92,072	95,372	101,734	104,234	107,234	109,734
BRIDGES FLOODWAYS & MAJOR CULVERTS	29,970	30,063	30,663	30,763	30,863	32,139	32,489	33,739	39,739	42,739
RECREATION	92,554	104,663	109,504	113,274	118,524	125,429	131,529	136,029	142,029	147,529
LIGHTINGS	8,084	8,384	8,617	9,162	9,952	10,351	10,401	10,801	11,201	11,701
AIRPORTS	54,205	56,418	59,589	61,854	62,157	63,057	63,257	64,757	72,233	73,733
MERU LANDFILL	33,859	35,547	42,361	42,611	43,890	51,590	51,990	52,990	53,990	59,889
CARPARKS	20,127	20,977	28,477	28,597	28,847	30,113	30,513	31,513	32,013	32,263
SIGNS	2,167	2,732	3,242	3,752	4,262	4,782	5,446	5,966	6,496	7,046
OTHER	586	586	586	586	604	604	604	804	804	828
TOTAL INFRASTRUCTURE	862,610	954,290	994,885	1,020,261	1,051,088	1,090,277	1,142,910	1,174,260	1,218,636	1,255,859
GBV ALL ASSETS	1,106,834	1,198,913	1,240,946	1,327,008	1,362,963	1,406,923	1,463,759	1,499,140	1,570,479	1,618,772
FAIR VALUE ADJUSTMENT	8,283	51,673	-	7,131	752	5,901	17,165	-	23,010	1,736
DEPRECIATION										
PROPERTY PLANT & EQUIPMENT	4,710	4,828	4,948	5,072	5,287	5,417	5,550	5,687	5,827	6,394
INFRASTRUCTURE	21,074	21,918	23,839	24,393	25,038	25,718	26,582	27,704	28,330	28,974
TOTAL DEPRECIATION ALL ASSETS	25,784	26,746	28,788	29,465	30,325	31,135	32,133	33,390	34,157	35,369

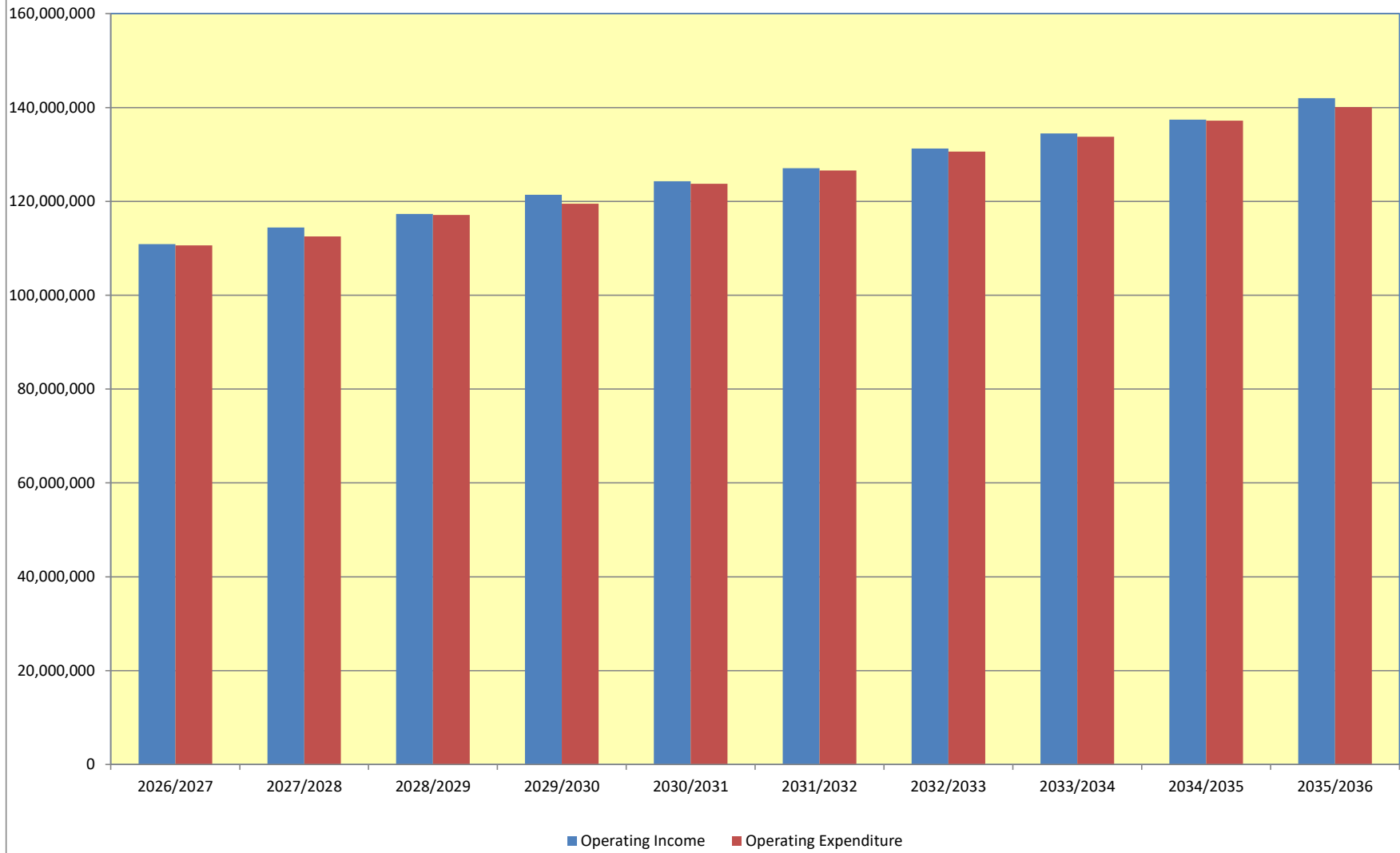
City of Greater Geraldton Long Term Financial Plan 2026-2036
Variable Assumptions Underpinning the Plan

	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
OPERATING REVENUES									
Rates	3.5%	3.5%	3.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Fees & Charge	1.0%	1.0%	5.0%	1.0%	1.0%	5.0%	1.0%	1.0%	5.0%
Operating Grants	3.5%	3.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Interest Earnings (Investments) based on a cash rate between 3.0% and 5.0% during the life of the plan.									
Rates - Growth in Rate Base	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
OPERATING EXPENSES									
Employee Costs	3.5%	3.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Materials and Contracts	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Insurance	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Utility Charges	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Interest Borrowing Costs (Loans) based on assumed interest rate between 4% - 5.25% according to the term and year loan is taken.									

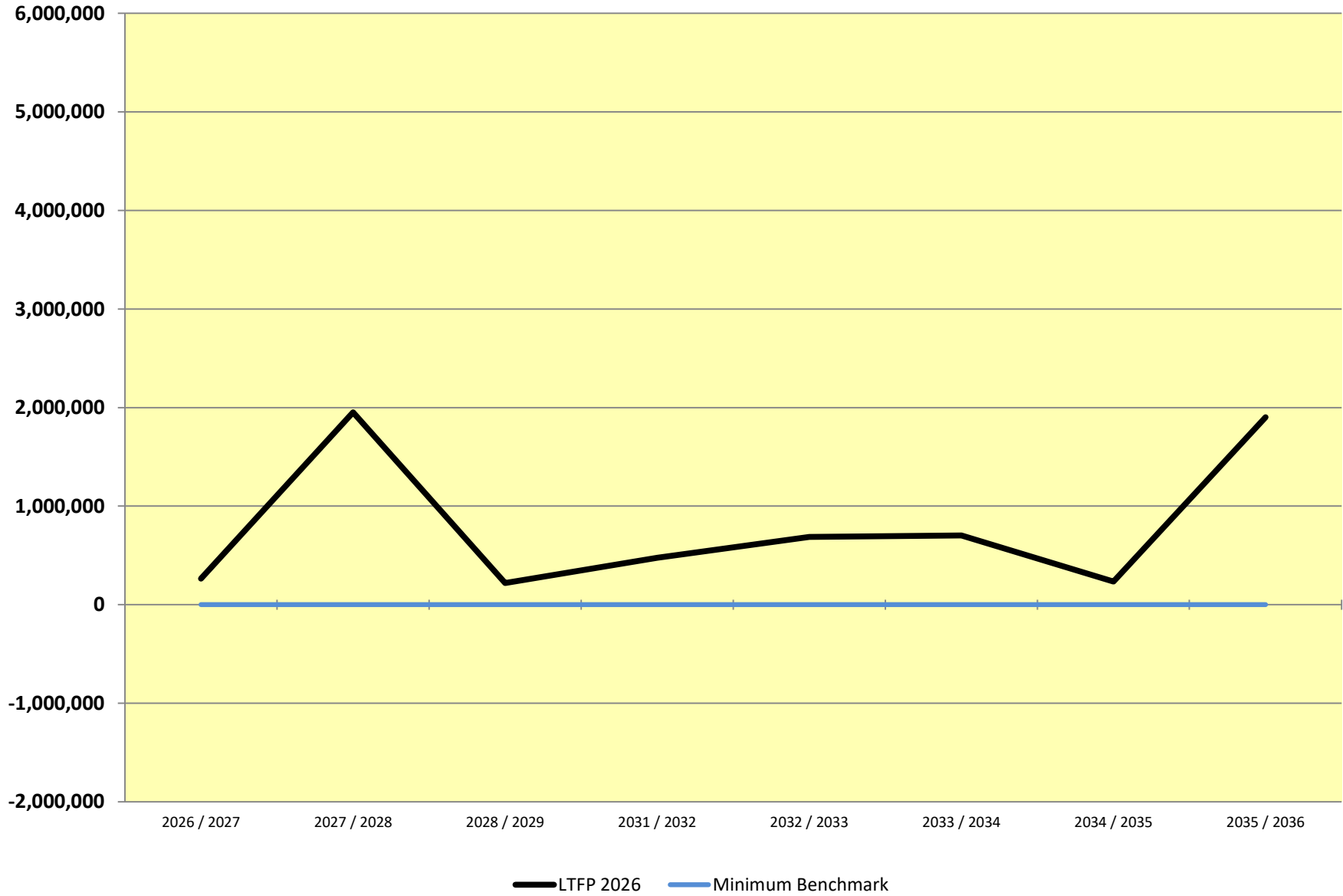
City of Greater Geraldton Long Term Financial Plan 2026-2036 Key Performance Indicators

	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036
Operating Surplus From Ordinary Activities Benchmark: Surplus greater than \$0	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Own Source Revenue Coverage Ratio Benchmark: Greater than 80%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Current Ratio Benchmark: Greater than 100%	✗	✓	✗	✗	✓	✓	✓	✓	✓	✓
Rates Coverage Ratio Benchmark: Greater than 40%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Debt Service Coverage Ratio Benchmark: Higher than 300%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Debt Service Ratio Benchmark: Less than 10%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

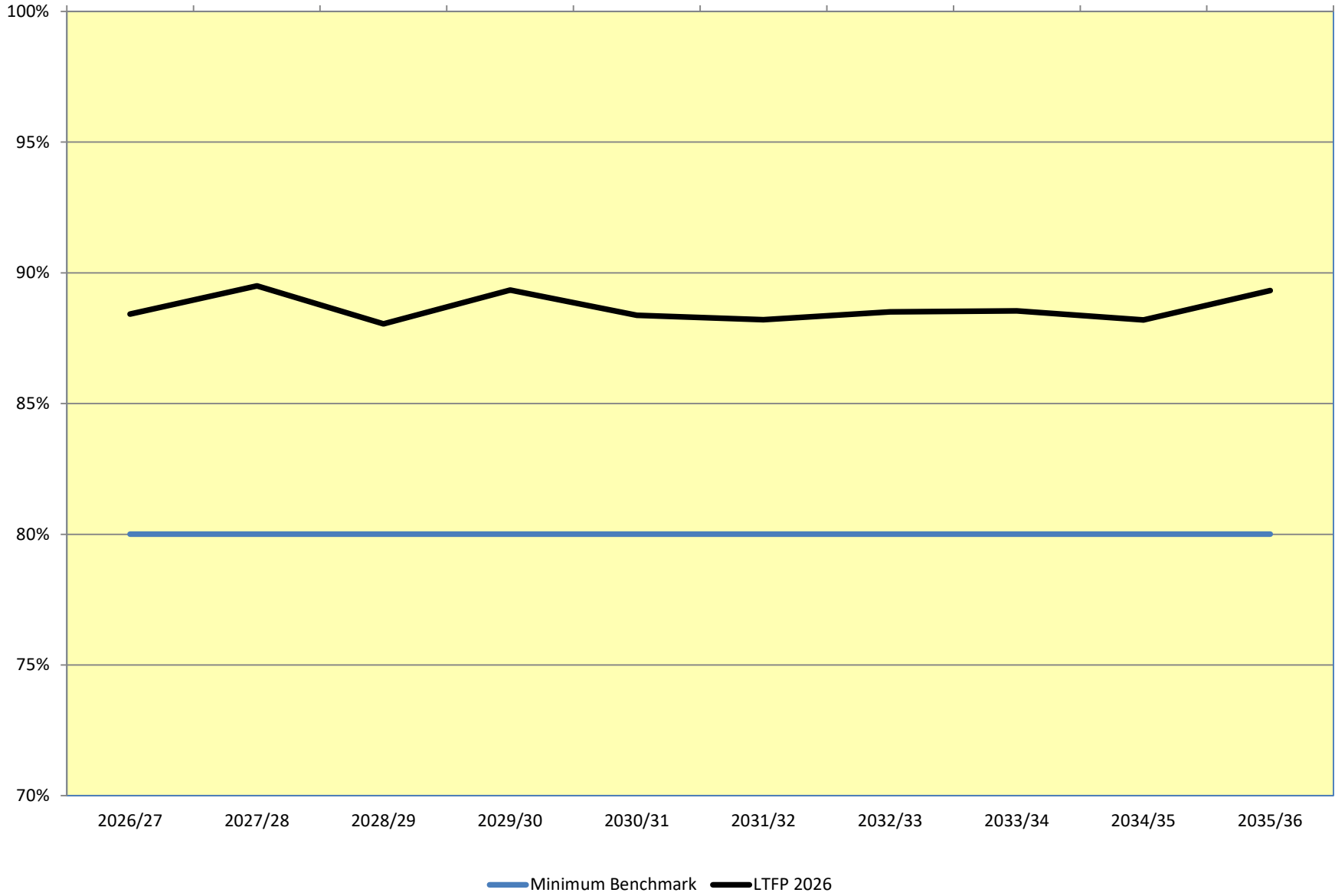
Operating Revenue and Expenditure



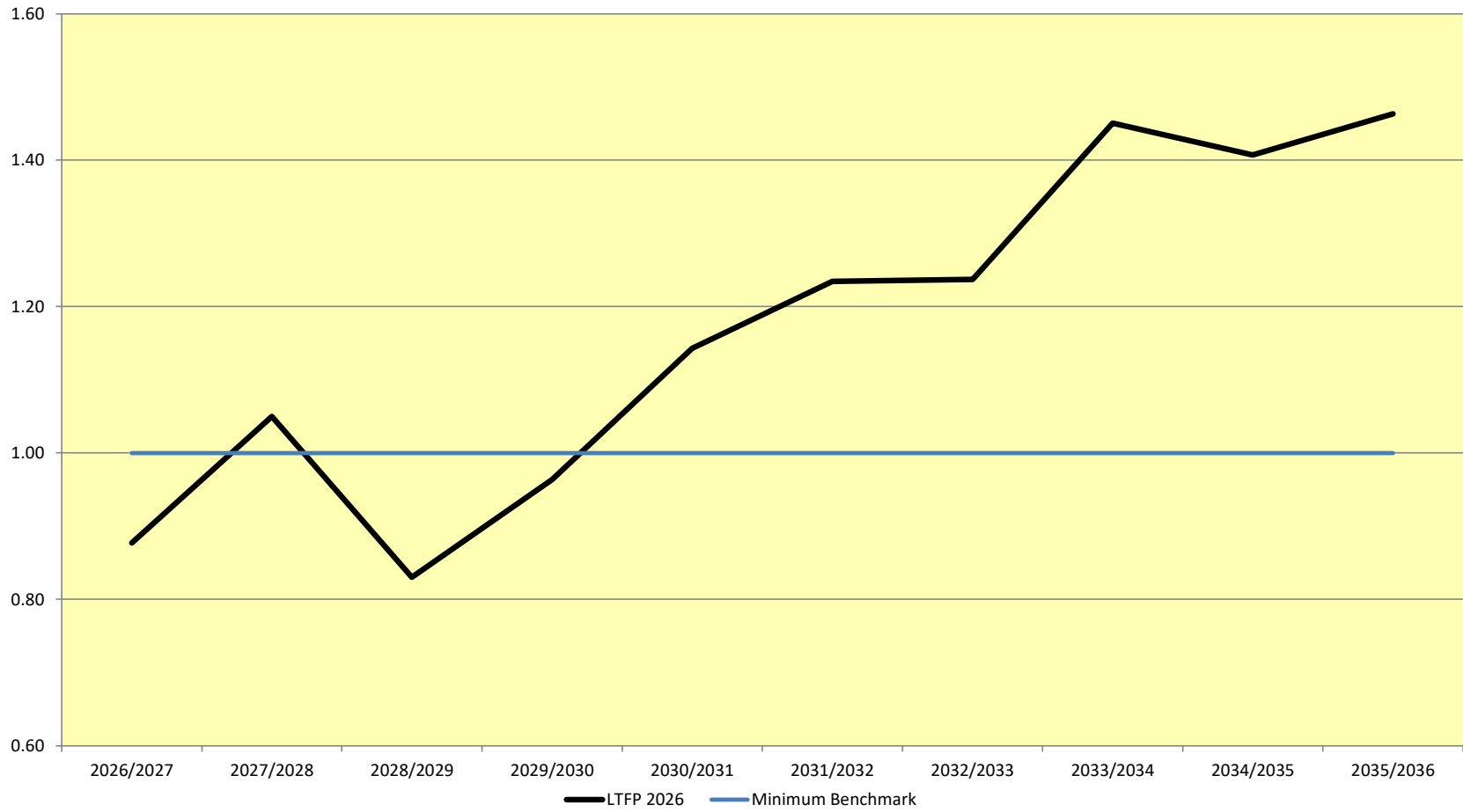
LTFP Net Operating Result 2026-2036



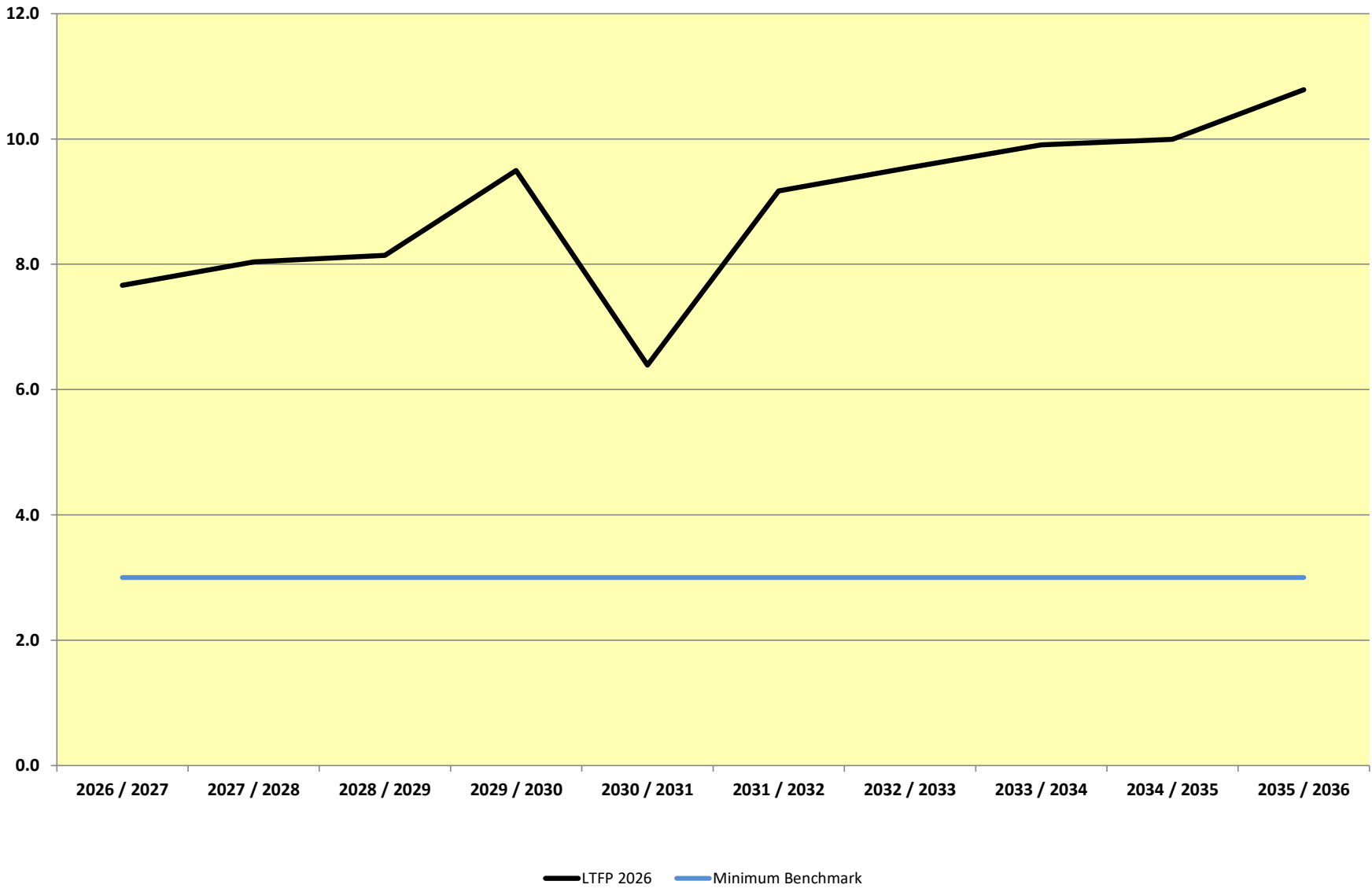
Own Source Revenue Coverage



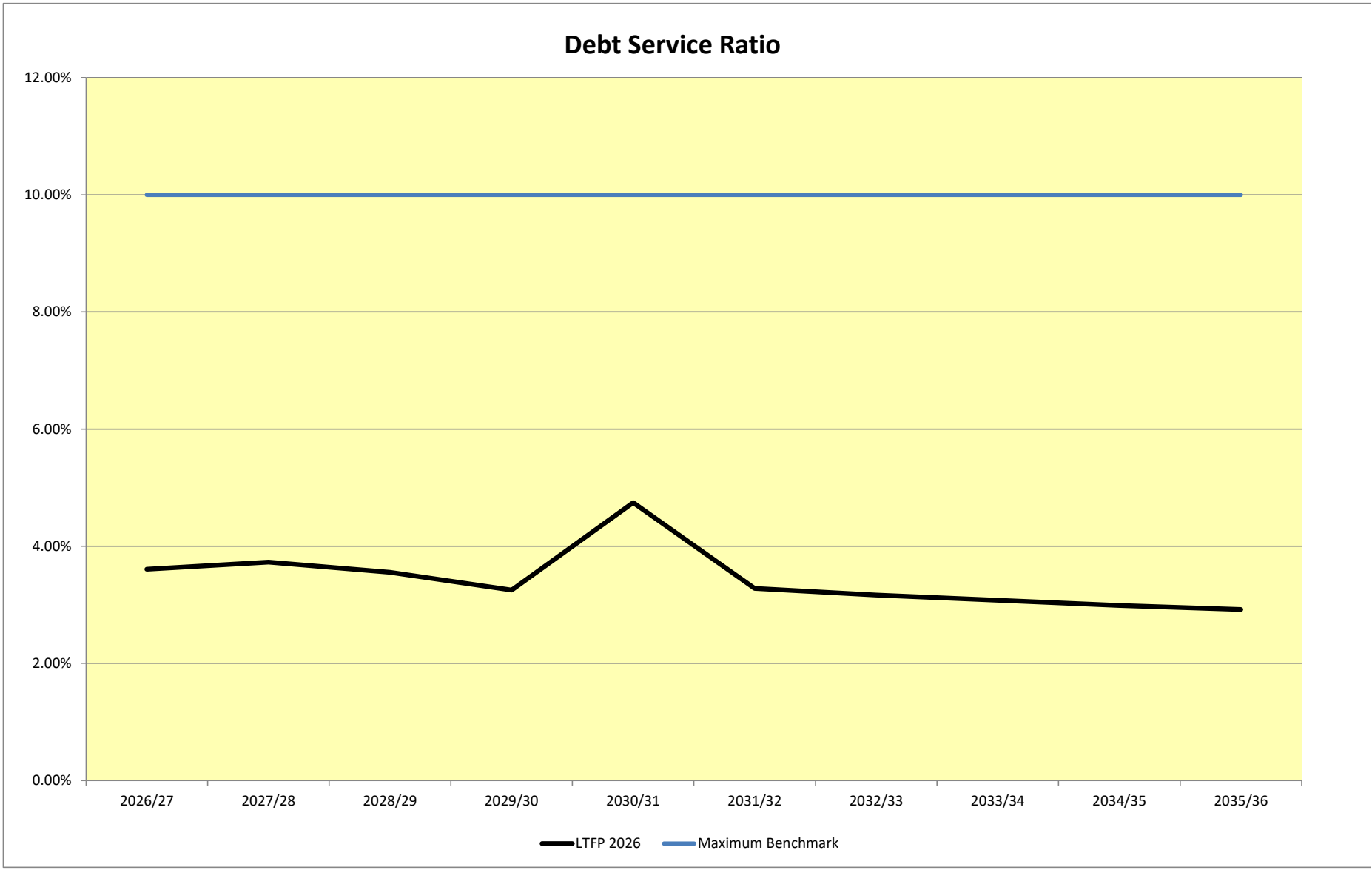
Current Ratio



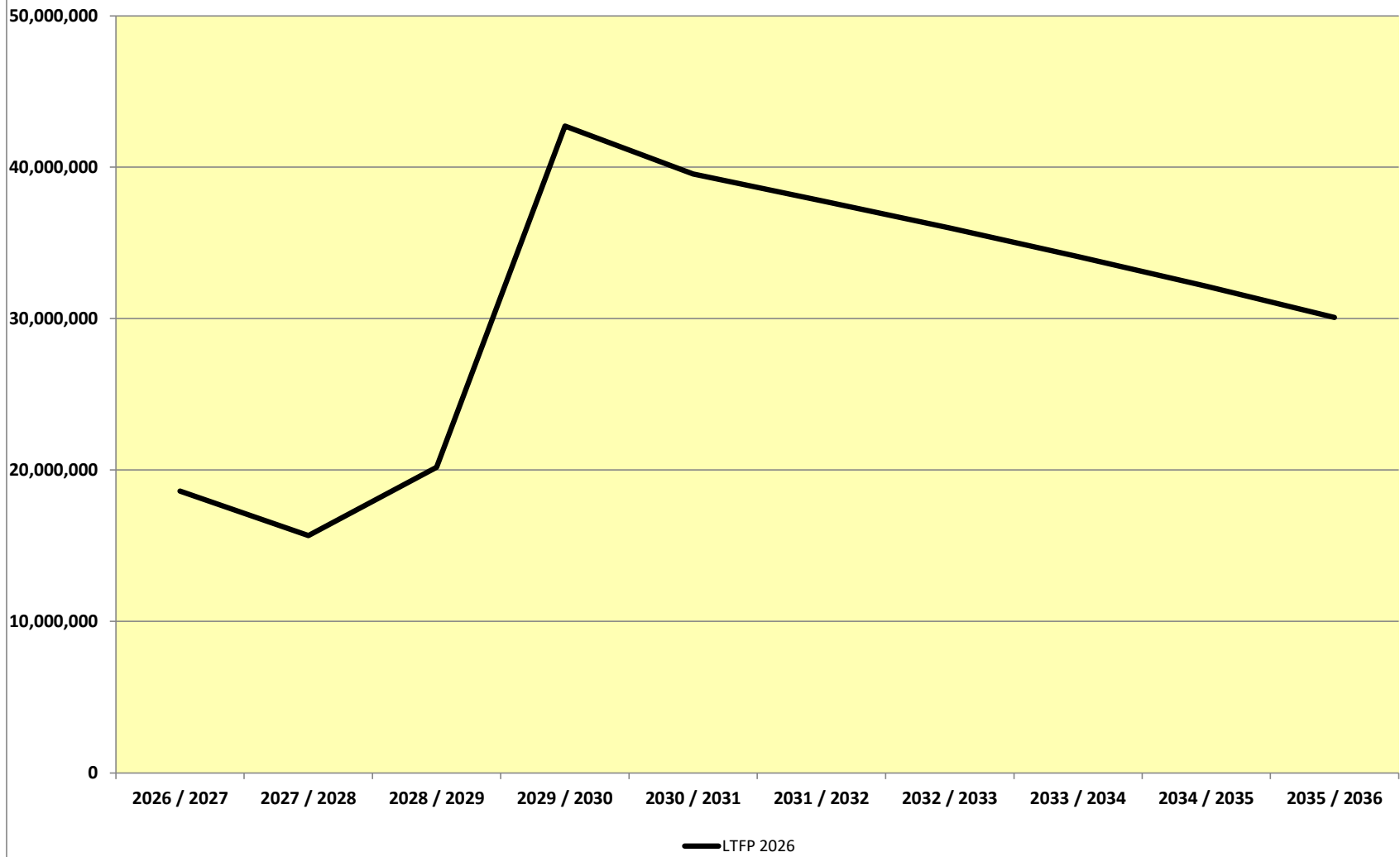
Debt Service Coverage Ratio



Debt Service Ratio



Debt Profile



City of Greater Geraldton 10 Year Capital Plan

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Buildings New	Buildings	New	2026/27	1,965,000			1,147,000	818,000
Plant & Fleet New	Plant & Equipment	New	2026/27	300,000	240,000			60,000
Roadworks New	Roadworks	New	2026/27	5,721,000	580,866		5,140,134	-
Footpaths & Cycleways New	Footpaths & Cycleways	New	2026/27	1,260,000			733,333	526,667
Carpark New	Carparks	New	2026/27	153,000				153,000
Parks & Gardens / Sports & Leisure New	Recreation	New	2026/27	336,000				336,000
Lighting New	Lighting	New	2026/27	44,000				44,000
Airports	Airports	New	2026/27	120,000	109,000			11,000
Infrastructure - Waste	Waste	New	2026/27	6,400,000	400,000	6,000,000		-
Drainage New	Drainage	New	2026/27	30,000				30,000
Buildings Renewal	Buildings	Renewal	2026/27	3,550,000	1,110,000		501,000	1,939,000
Furniture & Equipment Renewal	Furniture & Equipment	Renewal	2026/27	704,000				704,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2026/27	3,626,000	1,570,000			2,056,000
Roadworks Renewal	Roadworks	Renewal	2026/27	14,903,000	65,000		4,646,042	10,191,958
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2026/27	1,189,000				1,189,000
Parks & Gardens / Sports & Leisure Renewal	Recreation	Renewal	2026/27	7,653,000	6,000,000			1,653,000
Lighting Renewal	Lighting	Renewal	2026/27	1,058,000				1,058,000
Airports Renewal	Airports	Renewal	2026/27	360,000				360,000
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2026/27	2,246,000	2,246,000			-
Drainage Renewal	Drainage	Renewal	2026/27	3,436,000	66,000			3,370,000
Infrastructure - Signs	Signs	Renewal	2026/27	550,000				550,000
		Total	2026/27	55,604,000	12,386,866	6,000,000	12,167,509	25,049,625

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Artwork Acquisitions	Art Work	New	2027/28	650,000	600,000			50,000
Airports New	Airports	New	2027/28	2,000,000			1,000,000	1,000,000
Annual Programs Pathways	Footpaths & Cycleways	New	2027/28	1,650,000			1,000,000	650,000
CHRMAP	Recreation	New	2027/28	500,000			500,000	-
Parks & Gardens	Recreation	New	2027/28	10,000,000	5,000,000		5,000,000	-
Sport & Recreation	Recreation	New	2027/28	500,000			500,000	-
Roadworks New	Roadworks	New	2027/28	1,450,000			1,000,000	450,000
Airports Renewal	Airports	Renewal	2027/28	213,364				213,364
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2027/28	92,995				92,995
Buildings Renewal	Buildings	Renewal	2027/28	232,490				232,490
Carpark Renewal	Carparks	Renewal	2027/28	850,000				850,000
Drainage Renewal	Drainage	Renewal	2027/28	1,455,960				1,455,960
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2027/28	1,233,645			1,000,000	233,645
Furniture & Equipment Renewal	Furniture & Equipment	Renewal	2027/28	692,820				692,820
Lighting Renewal	Lighting	Renewal	2027/28	300,000				300,000
Meru Landfill Renewal	Meru Landfill	Renewal	2027/28	1,687,951				1,687,951
Carbon Reduction Initiatives	Plant & Equipment	Renewal	2027/28	100,000				100,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2027/28	2,260,500				2,260,500
Parks & Gardens / Sports & Leisure Renewal	Recreation	Renewal	2027/28	1,109,325				1,109,325
Roads - Others (medians, kerbings, swales, shoulders, pavements)	Roadworks	Renewal	2027/28	544,935				544,935
Sealed Roads Resurfacing	Roadworks	Renewal	2027/28	9,679,930			4,180,000	5,499,930
Unsealed Roads	Roadworks	Renewal	2027/28	1,359,910				1,359,910
Infrastructure - Signs	Signs	Renewal	2027/28	500,000				500,000
		Total	2027/28	39,063,825	5,600,000	-	14,180,000	19,283,825

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Airports	Airports	New	2028/29	931,578				931,578
Artwork Acquisitions	Art Work	New	2028/29	30,000				30,000
Carpark New	Carparks	New	2028/29	7,500,000		7,500,000		-
Annual Programs Pathways	Footpaths & Cycleways	New	2028/29	1,500,000			1,500,000	-
CHRMAP	Recreation	New	2028/29	2,000,000			500,000	1,500,000
Parks & Gardens New	Recreation	New	2028/29	1,000,000			1,000,000	-
Airports Renewal	Airports	Renewal	2028/29	2,239,309				2,239,309
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2028/29	600,000				600,000
Buildings Renewal	Buildings	Renewal	2028/29	1,500,000				1,500,000
Drainage Renewal	Drainage	Renewal	2028/29	700,000				700,000
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2028/29	2,700,000			1,000,000	1,700,000
Furniture & Equipment Renewal	Furniture & Equipment	Renewal	2028/29	1,000,000				1,000,000
Lighting Renewal	Lighting	Renewal	2028/29	233,020				233,020
Meru Landfill Renewal	Meru Landfill	Renewal	2028/29	6,813,853	5,000,000			1,813,853
Carbon Reduction Initiatives	Plant & Equipment	Renewal	2028/29	200,000				200,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2028/29	2,152,000				2,152,000
Parks & Gardens Renewal	Recreation	Renewal	2028/29	1,340,200				1,340,200
Sports & Leisure & Aquarena	Recreation	Renewal	2028/29	500,000				500,000
Roads - Others (medians, kerbings, swales, shoulders, pavements)	Roadworks	Renewal	2028/29	1,694,980				1,694,980
Sealed Roads Resurfacing	Roadworks	Renewal	2028/29	8,331,918	900,000		4,200,000	3,231,918
Unsealed Roads	Roadworks	Renewal	2028/29	2,000,000				2,000,000
Infrastructure - Signs	Signs	Renewal	2028/29	510,000				510,000
		Total	2028/29	45,476,858	5,900,000	7,500,000	8,200,000	23,876,858

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Airports	Airports	New	2029/30	60,000				60,000
Artwork Acquisitions	Art Work	New	2029/30	30,000				30,000
Building - Major Project	Buildings	New	2029/30	50,000,000	15,000,000	25,000,000	10,000,000	-
Annual Programs Pathways	Footpaths & Cycleways	New	2029/30	800,000			800,000	-
CHRMAP/Parks & Garden	Recreation	New	2029/30	2,000,000			2,000,000	-
Roadworks New	Roadworks	New	2029/30	1,200,000			1,000,000	200,000
Airports Renewal	Airports	Renewal	2029/30	417,500				417,500
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2029/30	100,000				100,000
Buildings Renewal	Buildings	Renewal	2029/30	2,000,000				2,000,000
Carpark Renewal	Carparks	Renewal	2029/30	120,000				120,000
Drainage Renewal	Drainage	Renewal	2029/30	3,250,000				3,250,000
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2029/30	2,250,000				2,250,000
Furniture & Equipment Renewal	Furniture & Equipment	Renewal	2029/30	350,000				350,000
Lighting Renewal	Lighting	Renewal	2029/30	545,245				545,245
Meru Landfill Renewals	Meru Landfill	Renewal	2029/30	250,000				250,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2029/30	500,000				500,000
Carbon Reduction Initiatives	Plant & Equipment	Renewal	2029/30	2,205,000				2,205,000
Parks & Gardens Renewal	Recreation	Renewal	2029/30	1,340,200				1,340,200
Sports & Leisure & Aquarena	Recreation	Renewal	2029/30	430,000				430,000
Roads - Others (medians, kerbings, swales, shoulders, pavements)	Roadworks	Renewal	2029/30	1,505,000			1,500,000	5,000
Sealed Roads Resurfacing	Roadworks	Renewal	2029/30	7,309,673			4,500,000	2,809,673
Unsealed Roads	Roadworks	Renewal	2029/30	1,500,000				1,500,000
Infrastructure - Signs	Signs	Renewal	2029/30	510,000				510,000
		Total	2029/30	78,672,618	15,000,000	25,000,000	19,800,000	18,872,618

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Artwork Acquisitions	Art Work	New	2030/31	30,000				30,000
Buildings New	Buildings	New	2030/31	150,000				150,000
Annual Programs Pathways	Footpaths & Cycleways	New	2030/31	1,500,000			1,500,000	-
CHRMAP	Recreation	New	2030/31	500,000			500,000	-
Parks & Gardens New	Recreation	New	2030/31	500,000			500,000	-
Roadworks New	Roadworks	New	2030/31	1,500,000			1,500,000	-
Airports Renewal	Airports	Renewal	2030/31	302,737				302,737
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2030/31	100,000				100,000
Buildings Renewal	Buildings	Renewal	2030/31	780,000				780,000
Carpark Renewal	Carparks	Renewal	2030/31	250,000				250,000
Drainage Renewal	Drainage	Renewal	2030/31	3,200,000			1,000,000	2,200,000
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2030/31	2,800,000				2,800,000
Furniture & Equipment Renewal	Furniture & Equipment	Renewal	2030/31	1,000,000				1,000,000
Lighting Renewal	Lighting	Renewal	2030/31	790,040				790,040
Carbon Reduction Initiatives	Plant & Equipment	Renewal	2030/31	1,500,000				1,500,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2030/31	2,402,000				2,402,000
Parks & Gardens Renewal	Recreation	Renewal	2030/31	3,800,000				3,800,000
Sports & Leisure & Aquarena	Recreation	Renewal	2030/31	450,000				450,000
Roads - Others (medians, kerbings, swales, shoulders, pavements)	Roadworks	Renewal	2030/31	1,490,000				1,490,000
Sealed Roads Resurfacing	Roadworks	Renewal	2030/31	9,838,960	1,500,000		4,500,000	3,838,960
Unsealed Roads	Roadworks	Renewal	2030/31	2,000,000				2,000,000
Infrastructure - Signs	Signs	Renewal	2030/31	510,000				510,000
		Total	2030/31	35,393,737	1,500,000	-	9,500,000	24,393,737

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Airports	Airports	New	2031/32	700,000				700,000
Artwork Acquisitions	Art Work	New	2031/32	30,000				30,000
Annual Programs Pathways	Footpaths & Cycleways	New	2031/32	1,500,000			1,500,000	-
Meru Cell 7 Construction	Meru Landfill	New	2031/32	6,000,000				6,000,000
CHRMAP	Recreation	New	2031/32	500,000			500,000	-
Parks & Gardens New	Recreation	New	2031/32	1,400,000			1,300,000	100,000
Roadworks New	Roadworks	New	2031/32	2,000,000			2,000,000	-
Airports Renewal	Airports	Renewal	2031/32	200,000				200,000
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2031/32	350,000				350,000
Buildings Renewal	Buildings	Renewal	2031/32	2,100,000				2,100,000
Carpark Renewal	Carparks	Renewal	2031/32	400,000				400,000
Drainage Renewal	Drainage	Renewal	2031/32	2,500,000				2,500,000
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2031/32	1,800,000				1,800,000
Furniture & Equipment Renewal	Furniture & Equipment	Renewal	2031/32	500,000				500,000
Lighting Renewal	Lighting	Renewal	2031/32	100,000				100,000
Capping of Cell 5	Meru Landfill	Renewal	2031/32	1,700,000				1,700,000
Carbon Reduction Initiatives	Plant & Equipment	Renewal	2031/32	100,000				100,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2031/32	2,878,000				2,878,000
Parks & Gardens Renewal	Recreation	Renewal	2031/32	1,100,000			500,000	600,000
Sports & Leisure & Aquarena	Recreation	Renewal	2031/32	350,000				350,000
Roads - Others (medians, kerbings, swales, shoulders, pavements)	Roadworks	Renewal	2031/32	680,000				680,000
Sealed Roads Resurfacing	Roadworks	Renewal	2031/32	9,000,000	1,000,000		4,200,000	3,800,000
Unsealed Roads	Roadworks	Renewal	2031/32	800,000				800,000
Infrastructure - Signs	Signs	Renewal	2031/32	520,000				520,000
		Total	2031/32	37,208,000	1,000,000	-	10,000,000	26,208,000

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Artwork Acquisitions	Art Work	New	2032/33	30,000				30,000
Annual Programs Pathways	Footpaths & Cycleways	New	2032/33	1,000,000			500,000	500,000
Checked bagged screening Equipment	Furniture & Equipment	New	2032/33	300,000				300,000
Parks & Gardens New	Recreation	New	2032/33	1,500,000			1,000,000	500,000
Roadworks New	Roadworks	New	2032/33	2,000,000			1,500,000	500,000
Airports	Airports	Renewal	2032/33	200,000				200,000
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2032/33	350,000				350,000
Buildings Renewal	Buildings	Renewal	2032/33	2,000,000				2,000,000
Carpark Renewal	Carparks	Renewal	2032/33	400,000				400,000
Drainage Renewal	Drainage	Renewal	2032/33	2,800,000				2,800,000
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2032/33	2,500,000				2,500,000
Furniture & Equipment Renewal	Furniture & Equipment	Renewal	2032/33	1,000,000				1,000,000
Lighting Renewal	Lighting	Renewal	2032/33	50,000				50,000
Meru Landfill Renewals	Meru Landfill	Renewal	2032/33	400,000				400,000
Carbon Reduction Initiatives	Plant & Equipment	Renewal	2032/33	100,000				100,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2032/33	1,195,000				1,195,000
Parks & Gardens Renewal	Recreation	Renewal	2032/33	4,500,000	1,000,000			3,500,000
Sports & Leisure & Aquarena	Recreation	Renewal	2032/33	100,000				100,000
Roads - Others (medians, kerbings, swales, shoulders, pavements)	Roadworks	Renewal	2032/33	2,480,000				2,480,000
Sealed Roads Resurfacing	Roadworks	Renewal	2032/33	9,300,000	2,000,000		4,500,000	2,800,000
Unsealed Roads	Roadworks	Renewal	2032/33	3,300,000				3,300,000
Infrastructure - Signs	Signs	Renewal	2032/33	520,000				520,000
								-
		Total	2032/33	36,025,000	3,000,000	-	7,500,000	25,525,000

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Artwork Acquisitions	Art Work	New	2033/34	30,000				30,000
Buildings New	Buildings	New	2033/34	500,000				500,000
Drainage New	Drainage	New	2033/34	1,000,000			500,000	500,000
Annual Programs Pathways	Footpaths & Cycleways	New	2033/34	500,000				500,000
Infrastructure Recreation	Recreation	New	2033/34	1,000,000			1,000,000	-
Infrastructure Roads	Roadworks	New	2033/34	1,000,000			1,000,000	-
Airports Renewal	Airports	Renewal	2033/34	1,500,000				1,500,000
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2033/34	1,250,000				1,250,000
Buildings Renewal	Buildings	Renewal	2033/34	1,400,000				1,400,000
Carpark Renewal	Carparks	Renewal	2033/34	1,000,000				1,000,000
Drainage Renewal	Drainage	Renewal	2033/34	1,500,000				1,500,000
Effluent Scheme Renewal	Effluent Scheme	Renewal	2033/34	200,000				200,000
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2033/34	2,000,000				2,000,000
Furniture & Equipment	Furniture & Equipment	Renewal	2033/34	500,000				500,000
Lighting Renewal	Lighting	Renewal	2033/34	400,000				400,000
Meru Landfill Renewals	Meru Landfill	Renewal	2033/34	1,000,000				1,000,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2033/34	2,000,000				2,000,000
Parks & Gardens / Sports & Leisure Renewal	Recreation	Renewal	2033/34	3,500,000			2,000,000	1,500,000
Roadworks Renewal	Roadworks	Renewal	2033/34	14,980,000	500,000		5,500,000	8,980,000
Infrastructure - Signs	Signs	Renewal	2033/34	520,000				520,000
								-
		Total	2033/34	35,780,000	500,000	-	10,000,000	25,280,000

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Artwork Acquisitions	Art Work	New	2034/35	50,000				50,000
Annual Programs Pathways	Footpaths & Cycleways	New	2034/35	1,000,000				1,000,000
Infrastructure Recreation	Recreation	New	2034/35	1,000,000				1,000,000
Infrastructure Roads	Roadworks	New	2034/35	2,000,000			1,000,000	1,000,000
Airports Renewal	Airports	Renewal	2034/35	1,000,000				1,000,000
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2034/35	6,000,000			3,000,000	3,000,000
Buildings	Buildings	Renewal	2034/35	2,000,000			500,000	1,500,000
Carpark Renewal	Carparks	Renewal	2034/35	500,000				500,000
Drainage Renewal	Drainage	Renewal	2034/35	2,000,000				2,000,000
Footpaths & Cycleways Renewal	Footpaths & Cycleways	Renewal	2034/35	2,000,000				2,000,000
Furniture & Equipment	Furniture & Equipment	Renewal	2034/35	500,000				500,000
Lighting Renewal	Lighting	Renewal	2034/35	400,000				400,000
Meru Landfill Renewals	Meru Landfill	Renewal	2034/35	1,000,000				1,000,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2034/35	2,500,000				2,500,000
Parks & Gardens / Sports & Leisure Renewal	Recreation	Renewal	2034/35	5,000,000			2,500,000	2,500,000
Roadworks Renewal	Roadworks	Renewal	2034/35	15,470,000	500,000		5,000,000	9,970,000
Infrastructure Signs	Signs	Renewal	2034/35	530,000				530,000
								-
		Total	2034/35	42,950,000	500,000	-	12,000,000	30,450,000

Program	Asset Class	Construction Type: N - New, R - Renewal	Year proposed	Proposed Budget	Reserves	Loans	Capital Grants & Contribution	General Revenue Amount
Plant & Equipment New	Plant & Equipment	New	2035/36	6,000,000				6,000,000
Annual Programs Pathways	Footpaths & Cycleways	New	2035/36	500,000				500,000
Infrastructure Recreation	Recreation	New	2035/36	500,000				500,000
Infrastructure Roads	Roadworks	New	2035/36	500,000				500,000
Buildings	Buildings	Renewal	2035/36	2,500,000				2,500,000
Furniture & Equipment	Furniture & Equipment	Renewal	2035/36	500,000				500,000
Plant & Fleet Renewal	Plant & Equipment	Renewal	2035/36	2,500,000				2,500,000
Roadworks	Roadworks	Renewal	2035/36	16,000,000	500,000		7,500,000	8,000,000
Footpaths & Cycleways	Footpaths & Cycleways	Renewal	2035/36	2,000,000				2,000,000
Carpark Renewal	Carparks	Renewal	2035/36	250,000				250,000
Recreation	Recreation	Renewal	2035/36	5,000,000			2,500,000	2,500,000
Lighting	Lighting	Renewal	2035/36	500,000				500,000
Airports	Airports	Renewal	2035/36	1,500,000				1,500,000
Meru Landfill	Meru Landfill	Renewal	2035/36	500,000				500,000
Infrastructure Bridges, Floodways, Major Culverts	Bridges Floodways & Major Culverts	Renewal	2035/36	3,000,000				3,000,000
Drainage	Drainage	Renewal	2035/36	1,000,000				1,000,000
Infrastructure - Signs	Signs	Renewal	2035/36	550,000				550,000
								-
		Total	2035/36	43,300,000	500,000	-	10,000,000	32,800,000