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Mayors Budget Statement

I am pleased to be able to present the City of Greater Geraldton's 2016/17 Budget, and my first Budget as Mayor. This budget specifically addresses the core community needs and expectations.

A few years ago this Council increased rates by 27% and projected future rate increases of around 7.6% for the next ten years, all the while reducing services and growing our administration. This was met with outrage from the community that resulted in a significant change in the people who serve you as Councillors. It was these issues that motivated me to stand for election as Mayor - to bring about Change for the Better for our community.

Despite these proposed significant rate rises and reduction in services, the City was still unlikely to be in a sustainable position until 2025.

Before I was elected Mayor, I spent a considerable amount of time talking to and listening to community concerns. People were concerned with the downturn in the local economy, the rising cost of living, the impact of rate increases, and the continual reduction of services provided to them by the City. It was very clear to me that the community wanted change and they wanted a Change for the Better.

This is why the 2016/17 City of Greater Geraldton is unashamedly focussed on responding to community needs, going back to the basics of service provision, and setting a more defined path towards financial sustainability.

In developing this Budget, our Council has listened to the many concerns raised by our community and is bringing about Change for the Better in the following key areas.

Rates

When the community complained of the impact of large rate increases going forward - we listened. This year the majority of residents will receive a rate increase at, or less than, the rate of inflation of 1.3%.

Those ratepayers in Geraldton who last year paid the minimum rate will receive a rate freeze.

This significant reduction from the estimated 7.6% increase in rates has been possible through:

1. A sustainable reduction of operating expenses of around 13%, or \$10 million, as a result of organisational efficiencies and savings within the City.
2. A 20% reduction in staff numbers.
3. Improved valuations of industrial properties.
4. The natural growth of our City, which last year grew by 1.7%

In addition to bringing welcome relief from large rate increases, our budget sets the basis for our long term financial plan which sees the Council getting to a surplus position by 2020, some five years earlier than previously planned.

For years Council continually pushed out to 10 years the year in which the City would become financially sustainable. This renewed and strong focus on sustainability is a Change for the Better.

Waste

When the community called for the reintroduction of kerbside collection - we listened. As part of this year's Budget the City will be reintroducing kerbside collection. However, it will not be the traditional bulk kerb side collection service that in the past saw our streets lined with garbage for weeks on end.

The new bulk kerbside collection will provide every resident with the opportunity to be supplied with one industrial sized skip bin per year. Residents will now be able to clear their properties when they choose, and not be tied into a set time each year. Fifty skip bins will be available to residents each month on a first come first served basis. The bins will be dropped off at an agreed date and be picked up a week later. This is a much improved and convenient service which I hope will be well utilised by our community.

We listened when the community loudly expressed and raised its concerns over illegal dumping as a result of the introduction of residential dump fees. Residential dump fees have now been formally scrapped as part of the 2016/17 budget. All residents will now be able to dispose of their rubbish free of charge at the Meru and Mullewa landfill sites.

In addition to free dumping, the budget also provides for free mulch for all residents from our Meru landfill site. The Council is hoping that the availability of this free service will encourage residents to more actively participate in recycling initiatives by disposing of clean green waste for mulching at the Meru landfill.

Sport & Recreation

Our community spirit is largely defined through our sporting culture, so when the mums and dads, who are the backbone of our local sports clubs and associations, complained about the inequity in service provision by the Council - we listened.

This budget not only provides a 20% increase in support, it also provides greater equity and fairness in the level of service provided to all sporting clubs and associations by the City.

Over the last nine months we have partnered with the Midwest Sports Federation, to Change for the Better the level of support provided to sporting clubs and associations and found that some clubs received enormous support from the City whilst others received nothing or even paid the City. Through this partnership we have developed an agreed level of service for all sporting facilities that will result in a 20% increase in service provision and a removal of the inequities that were legacies of prior Council administrations.

Beach Erosion

When the community voiced its concern over the City's long term ad-hoc response to sections of our coast being eroded away – we listened.

This year's budget has allocated more than \$23 million for coastal erosion and planning works. A large part of this expenditure relates to the Beresford foreshore and is contingent upon State Government funding. This \$20 million investment will protect the foreshore from further erosion and will also see the foreshore area transformed into a highly valued public recreation facility with widened foot paths, BBQ's and picnic facilities, play equipment, public toilets, and a protected swimming area.

Funds have also been made available for the protection of St Georges beach and Rundle park and other emergency beach protection works.

Importantly, the Budget has set aside funds to finalise a coastal planning and protection strategy for all beaches from Tarcoola Beach to Drummonds Cove. This plan will identify the Council's ongoing response and mitigation strategy going forward and will be an essential tool to gain necessary coastal protection funding from other levels of government. We will Change for the Better the way we protect our coast.

Stimulating the Local Economy

We have listened to the business community when they told us of the impacts of the local economic downturn.

This year's budget provides for a record investment of \$78 million in building and renewing infrastructure which will directly impact upon jobs and growth.

Whilst this is a record investment, the Council has been very mindful of the need to focus its spend on new capital infrastructure for projects that will either deliver transformational impacts on our economy, or are vital to preserve and maintain our lifestyle.

More than \$46million of our new capital investment relates to two very important projects that meet both these criteria – Beresford Foreshore and the upgrading of our airport. Both of these projects are also wholly contingent on funding from other levels of government.

The upgrading of our airport will see a refurbishment and extension of our runway to enable larger aircraft to land. This will provide local and regional businesses the opportunity to exploit international trade opportunities in Asia, provide an alternate emergency landing airport for Perth and potentially provide greater connectivity to the Pilbara and other Western Australian destinations.

Other Key infrastructure projects include:

- Olive street;
- New animal management facility;
- Mullewa landfill;
- Derna Park Toilets;
- Underground power in Durlacher Street / Chapman Road intersection;
- Abraham St roundabout;
- CCTV expansion; and
- \$12.8 million to renew roads, pathways and drainage infrastructure.

In total this budget will contribute over \$137 million into the local economy which is a record spend by our City. Most importantly, we have achieved this while keeping rates low and bringing well forward the point in time where our City becomes financially sustainable.

CBD Revitalisation and the Future of our City

When the community complained about the dilapidated state of parts of our CBD, closed shops and lack of vibrancy – we listened.

This year's budget provides for the continuation of rates concessions and the waiving of planning and building fees for major developments and redevelopments within our CBD to encourage investment and rejuvenation. We are committed to working closely with a developers and we will Change for the Better from being a "you can't do" Council to a "how can we help" Council.

A key initiative currently being explored is the development of a separate organisation called “Progress Midwest” which will work at arms-length from the Council and the Midwest Development Commission, focusing solely on facilitating and promoting the economic development of our City and wider region. Key proposed outcomes from this project will be a one stop concierge service to help investors navigate the maze of regulatory compliance at our City. It will also see the employment of economic facilitators who will work with industry clusters, to see how though a spirit of “co-opetition” we can turbo charge our existing industries.

Some transformational ideas being workshopped with the Midwest Development Commission, State Government Agencies and most importantly our investors include creating a cruise ship terminal at Berth 2 at the Port using new technology to overcome the issues of swell and how the revitalisation of our City can dovetail into that providing an exciting experience for passengers, that leaves a vibrant City for our residents and shore based visitors to enjoy year round.

The relocation of the City Administration building into the CBD at BCM2 to kickstart development in the marina precinct and activate our empty spaces. It will also potentially facilitate a large discount department store and extensive parking facilities in our CBD ensuring we don’t continue the spread of retail sites across our City in an ad-hoc manner, to the detriment of existing business and provide much needed parking infrastructure.

I strongly encourage everyone to take part in the current round of economic planning as part of our Geraldton Growth Plan, that is directed by the Midwest Economic Blueprint. I know this process will lead to a vision of our future City that we can, and will, act upon and will deliver.

Closing

I am proud to deliver this transformational budget and your Council and I are committed to seeing our City Change for the Better. Thankyou.

Shane Van Styn
Mayor

2016/17 Budget Highlights at a Glance

- Total increase in rates revenue levied limited to 2.9% plus growth. 54.7% of residential properties will have a rate increase of 1.3% or less from 2015-16.
- 2nd year of rate concessions for eligible CGG Residential Properties to soften impact of significant valuation increases in 2015-16.
- \$22.9m Beresford Foreshore – Stage 1 Protection and Stage 2 Enhancement.
- \$23m Airport Runway Upgrade. Renewal and upgrade of existing runway and related taxiways and aprons (dependent on grant funding).
- \$700,000 Coastal Protection at St Georges Beach to prevent further erosion and loss of amenities.
- \$820,000 for construction of new roundabout at Abraham St to cater for projected increase in traffic volume.
- \$1.25m to construct new Animal Management Facility.
- \$500,000 allocated to install underground power Durlacher Street.
- \$250,000 for Flood Mapping for Chapman River & Greenough River Catchment Areas.
- \$4,500,00 to decontaminate Olive Street and provide additional public open space.
- \$224,000 for Natural Areas Programs & Projects.
- \$50,000 to investigate and establish a Volunteer program
- \$117,000 for public art initiatives
- \$370,000 expansion to CCTV network Geraldton & Mullewa. \$54,000 towards crime prevention at Mullewa.
- \$97,000 allocated to upgrade and renewal works for Mullewa Town Hall & Recreation Centre.
- \$489,225 increase to parks & recreation maintenance based on new service levels.
- \$100,000 to implement new and improved customer service model
- \$12,814,138 to renew roads, pathways and drainage infrastructure
- \$1,399,370 to renew parks and gardens infrastructure
- \$1,382,671 for new buildings and structures (includes \$310,000 for Derna Park toilets)
- \$1,948,000 to replace ageing plant and equipment

2016/17 Budget Financials at a Glance

Income Statement

Budgeted Income Statement	2015/16 Original Budget	2016/17 Budget	\$ Increase on 15/16 Budget	% Increase on 15/16 Budget
Revenue				
Rates	\$41,275,124	\$43,023,783	\$1,748,659	4.24%
Operating Grants, Subsidies & Contributions	\$9,178,676	\$8,304,039	-\$874,637	-9.53%
Fees & Charges	\$19,866,989	\$20,812,260	\$945,271	4.76%
Interest Earnings	\$1,443,935	\$1,369,558	-\$74,377	-5.15%
Other Revenues	\$1,105,661	\$690,217	-\$415,444	-37.57%
Total Revenue	\$72,870,385	\$74,199,857	\$1,329,472	1.82%
Expenses				
Employee Costs	\$28,238,387	\$27,053,679	-\$1,184,708	-4.20%
Materials & Contracts	\$22,060,140	\$21,700,389	-\$359,751	-1.63%
Utilities	\$3,295,420	\$3,368,899	\$73,479	2.23%
Depreciation & Amortisation	\$22,023,657	\$20,979,104	-\$1,044,553	-4.74%
Interest Expenses	\$1,109,443	\$1,154,735	\$45,292	4.08%
Insurance	\$880,735	\$893,510	\$12,775	1.45%
Other Expenses	\$2,891,549	\$1,269,499	-\$1,622,050	-56.10%
Total Expenses	\$80,499,331	\$76,419,815	-\$4,079,516	-5.07%
NET RESULT FROM ORDINARY ACTIVITIES	-\$7,628,946	-\$2,219,958	-\$5,408,988	

Capital Expenditure Summary

Capital Expenditure	Renewal	New Service	Program Total
Land & Buildings	710,175	5,857,671	6,567,846
Roads Infrastructure	11,038,054	1,715,000	12,753,054
Drainage	1,207,450	245,820	1,453,270
Parks, Gardens, Coastal & Recreation	2,235,370	27,587,500	29,822,870
Pathways	1,041,084	110,500	1,151,584
Airports	3,345,000	20,015,000	23,360,000
Regional Waste	67,000	105,000	172,000
Other Infrastructure	2,550,950	530,000	3,080,950
Total	\$22,195,083	\$56,166,491	\$78,361,574

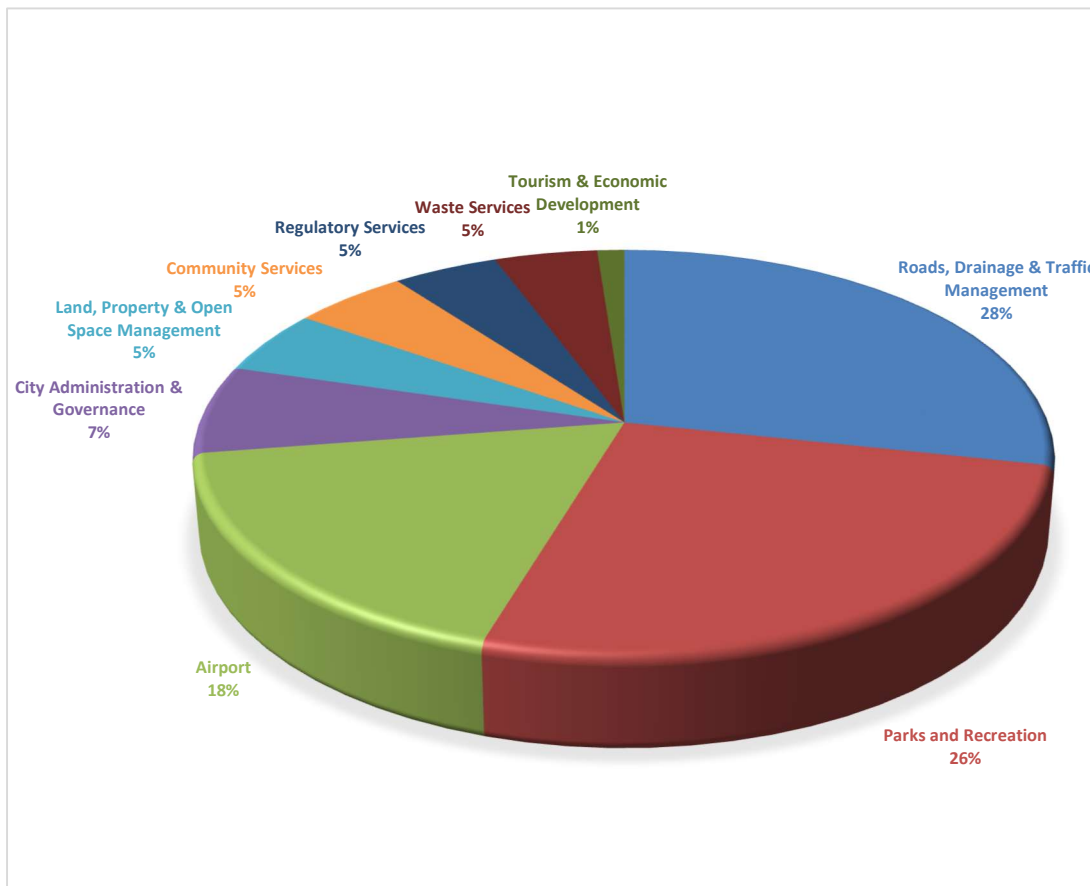
Capital Financing

FUNDS SOURCE	Own Source	Own Source	External	Other	Capital Program
Capital Expenditure	Gen. Revenue	Reserves	Grants & Contributions	Borrowings	Total Funding
Land & Buildings	(5,317,846)			(1,250,000)	(6,567,846)
Roads Infrastructure	(5,312,054)		(7,441,000)	-	(12,753,054)
Drainage	(1,453,270)	-	-	-	(1,453,270)
Parks, Gardens, Coastal & Recreation	(750,870)	(1,184,401)	(21,537,599)	(6,350,000)	(29,822,870)
Pathways	(1,151,584)	-	-	-	(1,151,584)
Airports	(360,000)		(13,000,000)	(10,000,000)	(23,360,000)
Meru	(172,000)	-	-	-	(172,000)
Other Assets	(2,710,950)	-	(370,000)	-	(3,080,950)
Total	(17,228,574)	(1,184,401)	(42,348,599)	(17,600,000)	(78,361,574)

How is the Money Spent?

The City’s operational and capital expenditure provides a broad range of services to the community.

Function	%
Roads, Drainage & Traffic Management	28.37%
Parks and Recreation	26.30%
Airport	17.89%
City Administration & Governance	7.04%
Land, Property & Open Space Management	5.09%
Community Services	5.03%
Regulatory Services	4.59%
Waste Services	4.49%
Tourism & Economic Development	1.18%
Total	100%



Schedule of Differential Rates

The following schedule of differential rates and minimum payments apply for the 2016-17 financial year.

Differential Rate Types	Rate-in-the-dollar (Cents)	Minimum Payments \$
CGG Residential (Includes GRV Residential Ex-Mullewa Shire District)	11.4991	\$1,010
CGG Non-Residential (Includes GRV Non-Residential Ex-Mullewa Shire District)	10.9956	\$1,010
CGG UV (ex Geraldton Rural Mining & Farming General and ex Mullewa Rural Mining & Agriculture)	0.7236	\$1,010

The proposed rates model is based on the following:

- Alignment of differential ratings categories per Governor’s Orders gazetted for the amalgamation following the merger of the Shire of Mullewa and the City of Geraldton-Greenough. This alignment is to be finalised as at 1st July 2016. Rating categories will be reduced from five to three. The new proposed categories are:
 - CGG Residential
 - CGG Non Residential
 - CGG UV
- Key principle (endorsed by Council March 2016) of the Long Term Financial Plan of a 2.9% (plus growth) increase in aggregate rate revenue 2016-17. Current rates modelling based on the proposed RID’s and minimum generates overall revenue of \$42,563,783 which represents an increase of 4.28% in relation to the rates levied in 2015-16.
- Concessions applied to Residential Properties as applied in 2015-16 but reduced from two thirds to one third in 2016-17.

CGG Residential:

This rating category 2016-17 aligns and amalgamates the 2015-16 rating categories CGG Residential & GRV Ex-Mullewa District Residential GRV’s. The RID (Rate in the Dollar) increase from 2015-16 calculates to be 1.3%. This is mainly due to a reduction in the concessions provided in 2016-17 plus in 2015-16 the aggregate growth in this rating category GRV value currently sits at 1.76%. It is proposed to freeze again the minimum value for this rating category at \$1010 which due to the alignment of Mullewa GRV’s will see this minimum increase from \$600 to \$1010.

CGG Non-Residential:

This rating category 2016-17 aligns and amalgamates the 2015-16 rating categories Non Residential GRV & GRV Ex-Mullewa District Non Residential GRV’s. The RID (Rate in the Dollar) increase from 2015-16 calculates to be 2.7% and takes into account a 1.19% growth increase in GRV value in this financial year. Those Ex-Mullewa District properties on minimums will increase from \$600 to \$1010 with RID

properties paying less due to the RID dropping from 11.3804 in 2015-16 to the proposed 2016-17 RID of 10.9956 due to alignment.

CGG UV:

This rating category 2016-17 continues and finalises the alignment of the 2015-16 rating categories UV Geraldton & UV Mullewa. The RID (Rate in the Dollar) increase from 2015-16 re UV Geraldton is proposed to be capped at 2.9% (aligning with LTFP key principle) which results in UV Mullewa RID being reduced by 4.5% to achieve alignment. The growth in overall UV values in this financial year currently sits at 1.1% but this will be offset by the new UV valuations from the Valuer-General which has resulted in a reduction in overall UV values of 0.5% based on the current overall UV rateable values.

Ex UV Mullewa properties that are currently on minimums will see a proposed increase from \$860 to \$1,010 in 2016-17 to align with UV Geraldton.

Rates Concessions

A concession again will be available to Persons owning rateable properties within the City district that:

- A. Are rateable on the basis of Gross Rental Valuation (GRV), and are rated under the City's Geraldton GRV Residential differential general rate; and
- B. Were subject to an increase in GRV valuation of their Geraldton GRV Residential property as a consequence of the periodic (currently 3-yearly) General Valuation by the State Valuer-General which took effect from 1 July 2015; and
- C. Had rates imposed that are higher than the Minimum Payment for the Geraldton Residential GRV differential general rate.

The concession applied in 2015-16 was equivalent to two thirds of the rates increase directly attributed to any valuation increase. In 2016-17 the concession equivalent will be one third of the rate increase as attributed to the valuation increase in 2015-16.

- This concession will not relate to the proportion of increased rates attributable to an increase in rate-in-the-dollar, as distinct from that proportion directly and only attributable to an increase in GRV arising from a General Valuation.
- The concession is not available in relation to Interim Valuations – it applies only to Geraldton Residential GRV properties with increases in GRV valuation resulting from the periodic General Valuation which took effect from 1 July 2015.

The original purposes of the concession were:

- To reduce the impact on overall amounts payable to the City by those owners of Geraldton Residential GRV-rated properties that are:
 - Paying more in Rates than Minimum Payments; and
 - Had experienced upward GRV revaluations resulting from a periodic (currently 3-yearly) General Valuation undertaken by Landgate on behalf of the Valuer-General, which became effective on 1st July 2015; and
 - To smooth the effects of General Valuation GRV increases on residential GRV-rated properties, across the period between periodic GRV General Valuations that are undertaken on behalf of the Valuer-General.

2016/26 Long Term Financial Plan Assumptions

In response to concerns raised by the Community, the Mayor, and Councillors, a new long term financial planning scenario has been developed that will see future rate increases reduced by 1% in year one (2016-17) and by 0.4% in years two to ten – as compared to the currently adopted Long Term Financial Plan.

The following overarching assumptions and strategies will now underpin the development of a new LTFP:

- Reduce aggregate rate revenue increase in Year 1 to 2.9% (plus growth) and years 2 to 10 the increase per annum would be 3.5% (plus growth). The City's current LTFP (2015-25) was based on an increase of 3.9% per annum (plus growth).
- Growth in annual rate base will continue per annum to be at least 1% or estimated in accordance with current growth.
- Increases in revenue from rates, fees and charges should be smoothed to avoid revenue raising shocks to the community.
- Generate enough revenue to renew assets as they wear out.
- Continual positive movement and achievement of all financial and sustainability ratio benchmarks within the life of the new LTFP.
- The plan delivers a net operating surplus from ordinary activities within ten years.
- Savings of \$3.23m are to be built into the LTFP for 2016-17.
- Debt levels should provide the Council with the ability and capacity to manage unexpected peaks in capital expenditure that may result from emergent works or other capital funding opportunities.
- Reserves should only be kept where there is a legal or statutory requirement to do so.
- Interest rates for investment funds will be around 2.5% to 4% over the life of the plan with the dollar return adjusted according to the annual available cash available for short term investment.

2016-17 Income and Expenditure Assumptions

- The aggregate increase in dollar terms for rates revenues levied incorporates an increase of 2.9% plus growth of across all categories of 1.37%.
- The aggregate increase in fees and charges is based upon the draft Schedule of Fees and Charges for 2016-17 and the expected consumption of these services by the community which takes into consideration a reduction in activity levels (based on 2015-16 levels). Year 1 also allows for the introduction of new revenue streams in particular relating to the Multi-User Facility.
- Operating grants and contributions are based upon confirmed and recurrent revenue.
- Interest earnings are calculated upon the likely cash balances during each financial year against current investment rates.
- Employee costs increase allows for 2.5% rise associated with the Council's Enterprise Bargaining Agreement and 0.3% increase in incremental employment levels. As a result of an organisational restructure (2015-16) the City has reduced further its number of FTE's by 22 which has resulted in employment costs in 2016-17 decreasing by around \$1.7m in comparison to 2015-16 if there was no change to FTE structure.
- Reduction in range & level of services and identified efficiency savings has provided 3.4% decrease in materials & contracts based on reviewed service levels.
- Utility charges for water and electricity have been calculated based upon the expected consumption and increases as identified in the State Budget.

- An adjustment decrease of \$1.7m to annual depreciation of Buildings Asset Class.
- Interest rates for new borrowings in 2016-17 are based on current indicative prices issued by WATC in May 2016 plus a 0.25% percentage increase to the base cash rate.

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Years 2 to 10 Income and Expenditure Assumptions

Years 2 to 10 in the LTFP includes the following assumptions with regards to changes in yearly budgets:

- The aggregate increase in rates across all categories from year 2 to 10 is 3.5%, inclusive of any GRV and UV revaluations plus a 1.0% growth in the rate base.
- Operating grants and contributions are based on existing recurrent funding allowing for indexation of 2% in year 2 and 3.2% in years 3 to 10.
- Non-operating grants and contributions have been indexed to a level of known, or likely capital contributions from other levels of government.
- Fees and Charges revenue is based upon a unit rate increase of 5% per annum adjusted for expected activity growth or decline. In Year 2 of the plan overall revenue increase will remain at 3.5% in consideration of reduction in activity levels in some significant revenue streams.
- Interest Earnings are calculated upon the likely cash balances during each financial year and allowing for marginal increases in the base cash rate.
- Employee costs are indexed annually by the current EBA % increase of 2.5% for the life of the plan. In years 3 through to 10 increases above 3% reflect changes to superannuation compulsory contribution rates, incremental pay level increases and possible growth in the staff establishment.
- Materials and Contract costs in Year 2 remain relatively constant to Year 1 due to the finalisation of major operational and grant related projects. Increases in years 3 through 10 have been indexed between 2.5 to 3.5 per cent and adjusted to reflect the cyclical expenditure on specific operational items (i.e. land revaluations & fair value asset valuations).
- Interest Expenses reflect the expected borrowing rate and debt profile. Substantial decreases in interest expenses are indicative of the retirement of debt whilst increases are associated with new debt.
- Utility charges are based on 5% increase per annum and expected consumption levels.
- Insurance costs have been indexed at a conservative rate of 5% per annum.

10 YR Capital Plan

- Funding for the renewal of assets is to be increased annually on the basis to be able to fund the City annual renewal expense in Year 10 of the LTFP at a level that equates to a range of 90% to 100% of the City's annual depreciation expense. The continued allocation of funding towards the renewal of assets and funding for maintenance and upgrades will result in a positive investment for the community into the future. Asset acquisitions and capital works projects are funded from general revenue, sales of existing land assets, government grants or external borrowings.
- Incorporates the City's Project Management Framework delivery strategy in relation to initiation and planning phases. This enables the City to establish a bank of projects that have progressed to the detailed design phase and are "shelf ready" to go when opportunity presents in relation to available funding both internally and externally.
- In Years 2 to 10 the amount of funding sourced from Non-Operating (Capital) grants and contributions are based on confirmed funding agreements and/or known sources of recurrent funding and the assumption that the current level of funding will continue

to be available for the life of the LTFFP in relation to road related grants such as Roads to Recovery and Main Roads.

- In the City’s current LTFFP and over its life the plan had recognised \$21.5m of revenue generated from land & property sales. The new proposed LTFFP removes this budgeted revenue on the basis of the high level of uncertainty and risk associated with not realising these sales that would significantly impact on achieving benchmark indicators. This City will continue in its effort to realise these sales over the life of the plan and any revenue generated will be applied either to servicing debt, increasing the level of capital renewal or replacement expenditure, improving the city’s liquidity position and funding new and high prioritised emergent capital projects. In 2016-17, a provision has been made to recognise land exchange with the Department of Land in regards to the old and new depot sites.

The above assumptions are summarised as follows:

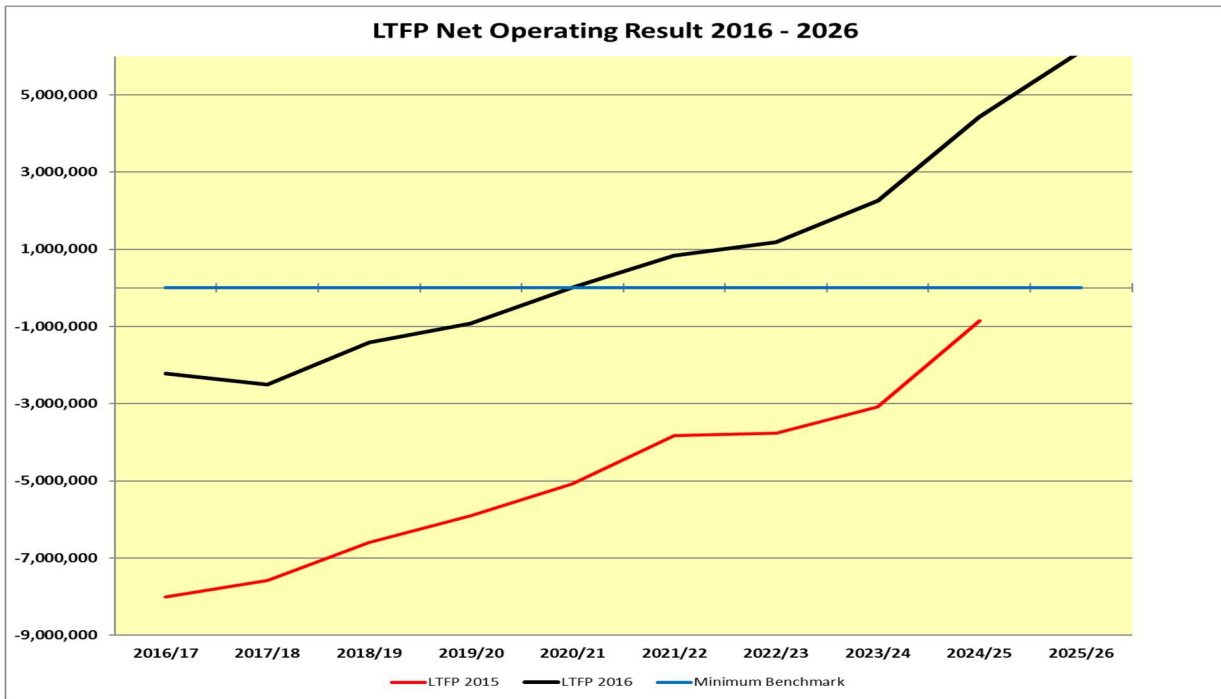
City of Greater Geraldton Long Term Financial Plan 2016 - 2026									
Variable Assumptions Underpinning the Plan									
	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024/2025	2025/2026
OPERATING REVENUES									
Rates	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Fees & Charge	3.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Operating Grants	2.0%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%
Interest Earnings (Investments) based on a cash rate between 2.5% and 3.5% during the life of the plan.									
Rates - Growth in Rate Base	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
OPERATING EXPENSES									
Employee Costs	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Materials and Contracts	2.0%	2.5%	3.0%	3.2%	3.5%	3.5%	3.5%	3.5%	3.5%
Insurance	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Utility Charges	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Interest Borrowing Costs (Loans) based on interest rate of 4% to 6% according to the term of the loan.									
Population Growth	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%
DEPRECIATION - CAPITAL ASSETS									
Average Life	20 years	20 years	20 years	20 years	20 years	20 years	20 years	20 years	20 years
Depreciation	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

2016/26 Long Term Financial Plan Outcomes

Adopting the above assumptions, the LTFP indicates that the City’s net operating result from ordinary activities will be in a surplus position by 2025/26.

The current plan reduces the time in which the previous long term financial plans provided a break even position by approximately 5 years. This reduction is a result of a number of factors, namely:

1. Savings identified through Councillor Workshops of \$3.23m due to organisational restructure, reduction in FTE’s, ongoing efficiency gains and reduction in the range and level of services provided by Council; and,
2. Revaluation of building assets - associated changes to useful life and residual values will reduce annual depreciation on this asset class by \$1.7m in 2016-17.



A net operating surplus is only one indicator of a financially sustainable Council. The Council’s achievement of Key Financial Sustainability ratios and benchmarks, as specified by the Department of Local Government, are as follows:

City of Greater Geraldton Long Term Financial Plan 2016 - 2026										
Key Performance Indicators										
	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024/2025	2025/2026
Operating Surplus From Ordinary Activities Benchmark: Surplus greater than \$0	x	x	x	x	✓	✓	✓	✓	✓	✓
Current Ratio Benchmark: Greater than 100%	x	x	x	x	x	x	✓	✓	✓	✓
Rates Coverage Ratio Benchmark: Greater than 40%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Debt Service Coverage Ratio Benchmark: Higher than 300%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Asset Sustainability Ratio Benchmark: Higher than 90%	✓	x	x	x	x	x	x	x	x	✓
Asset Consumption Ratio Benchmark: Greater than 60%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Debt Service Ratio Benchmark: Less than 10%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

2016/17 Capital Works Program

In a direct move to stimulate the local economy and address the growing backlog of decaying assets, the City has adopted a Capital Works program of record levels.

The City’s ability to deliver the proposed capital works program will largely depend upon confirmation of grant funding and the capacity of the City and the local construction industry to provide the necessary materials and resources.

Where prices significantly exceed budget estimates, capital works may be deferred pending additional financial resources becoming available through budget appropriations or through the deferment of other works.

Whilst the City will make every endeavour to deliver the capital works program adopted by the Council, Councillors and the general community should not make commitments or guarantees as to the delivery of the works this financial year.

1. Committed and Carry Over Program

1.1. Project List

Project List

Project Title	Brief Project Description	Project Stage	Project Budget	Potential External Funds
Airport Runway Upgrade	Renewal and upgrade of the existing 1981x45M runway and related taxiways and aprons. Extension of runway length to 2400 metres. The project is dependent on grant funding.	Delivery	\$20,000,000	\$13,000,000
Olive Street	Remediate the existing contaminated site and develop the area in to a usable and community focused public open space.	Delivery	\$4,500,000	\$0
Beresford Foreshore	Stage 1. Coastal protection project to help prevent further erosion in the area and to protect existing assets. Stage 2. Community focused amenities to enhance the area.	Delivery	\$22,900,000	\$21,050,000
St George Beach Stabilisation	Coastal protection project to prevent any further erosion and loss of amenities at St. Georges Beach.	Delivery	\$700,000	\$0
Animal Management Facility	Construct a new Animal Management Facility to cater for the growing needs of the City’s Ranger Services. The facility will also cater for cats and have a Veterinary Centre.	Delivery	\$1,250,000	\$0
Abraham Street Roundabout	Construction of the new roundabout to cater for the projected increase in traffic volumes after the opening of the Abraham Street Bridge.	Delivery	\$820,000	\$0
Road Flood Recovery Projects	Storm damage repair works to 24 of the City’s roads which came about as a result of flood damage experienced in March 2015.	Delivery	\$3,500,000	\$3,500,000

2. New Capital Program

Summary

Sub-Program	FY16/17 Budget	% of Budget
1. Land, Buildings & Structures	\$1,382,671	42%
2. Pathways	\$110,500	3%
3. Roads & Parking	\$340,000	10%
4. Drainage	\$265,820	16%
5. Parks & Landscapes	\$127,500	4%
6. Plant, Fleet & Equipment	\$140,000	5%
7. Airport, Landfill & Aquarena	\$125,000	4%
8. Miscellaneous	\$1,055,000	15%
Total	\$3,546,491	

2.1 Projects List

Project Title	Brief Project Description	Project Stage	Project Budget	Potential External Funds
Land, Buildings & Structures				
Derna Park Public Toilet	Design and delivery of a public toilet facility at Derna Park.	Design & Delivery	\$310,000	
Cape Burney Strata Subdivision	Subdivision works to 2 lots	Delivery	\$280,000	
QPT Forecourt	Upgrade of the QPT Forecourt.	Design & Delivery	\$180,000	
Airport Technology Park	Finalisation of titles for each individual lot as part of Stage 1 development.	Delivery	\$100,000	
Boyd Street Property Development	Finalise remediation works in order to obtain title for disposal.	Delivery	\$90,000	
POS Land Sales	Funds required to transfer POS land agreed to by DOL and realise land sales.	Delivery	\$90,000	
Bush Fire Water Storage Tanks	Installation of 2 x 100,000L tanks for water storage & filling points for bush fire suppression. Locations: 1) Geraldton-Mt Magnet Hwy x Yanget Road; 2) Ardingly Sth Rd x Eves Rd.	Delivery	\$80,000	
QEII Access Upgrade #2	Upgrade works to improve mobility of seniors (a current Stronger Community Grant funding priority). Proposed access upgrades ranked either high or medium priority in the recent access audit.	Delivery	\$60,000	\$20,000
Lot 9 Verita Rd Land Development	Transfer Lot 9 to Department of Housing part of the Karloo-Wandina Project affordable housing component.	Delivery	\$42,671	
QEII Access Upgrade #1	Upgrade of the facility to be accessible and dementia friendly. Proposed access upgrades ranked either high or medium priority in the recent access audit.	Delivery	\$40,000	\$15,000
Sydney Memorial Public Toilet	Feasibility and design of an additional toilet facility at the Sydney Memorial.	Planning & Design	\$30,000	

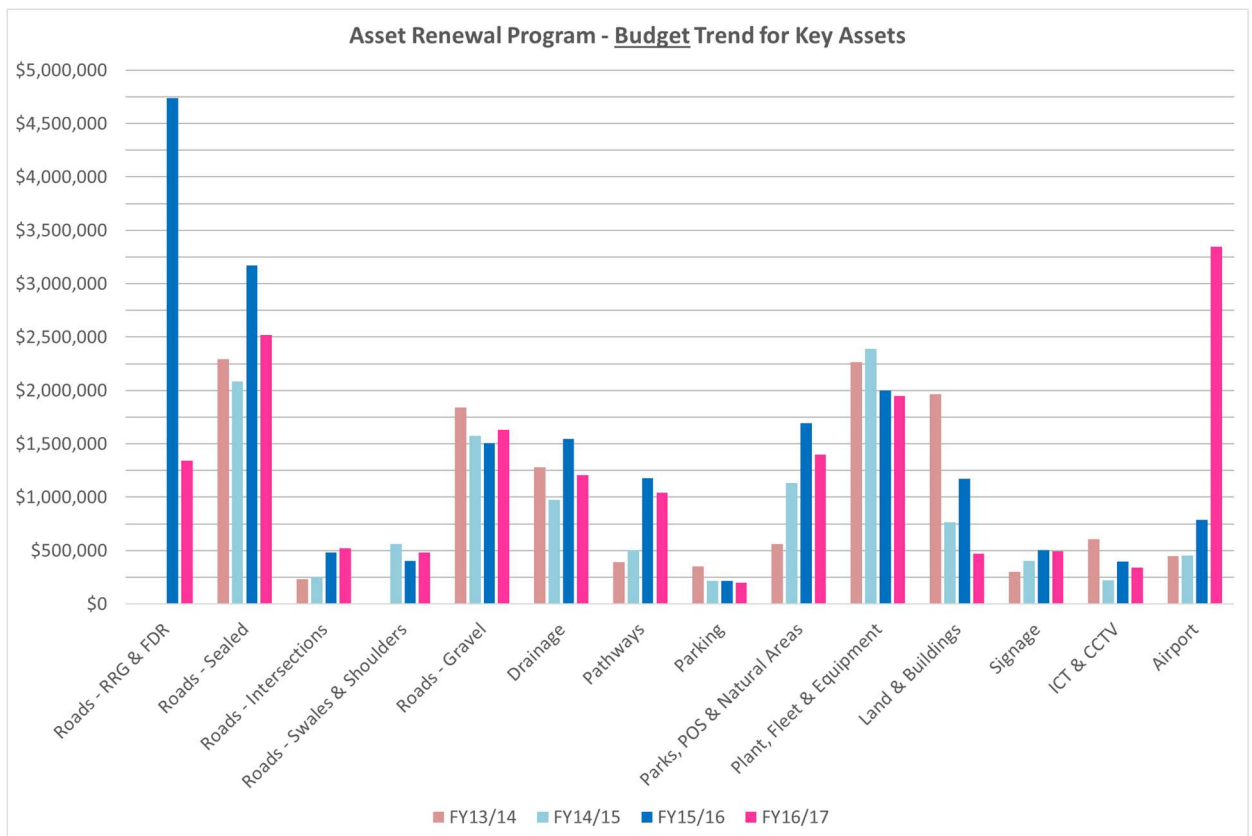
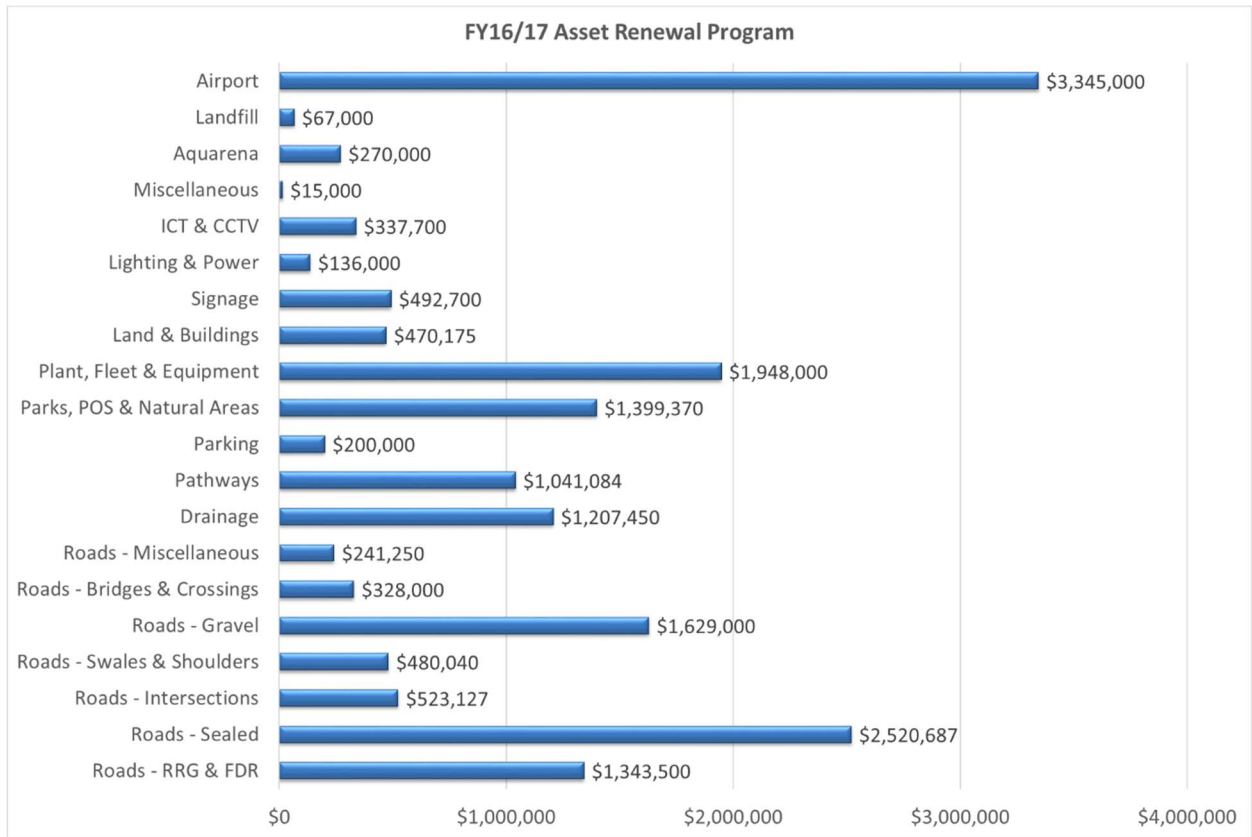
Project Title	Brief Project Description	Project Stage	Project Budget	Potential External Funds
Fire Station Moonyoonooka	Alignment of driveway to shed to reduce OH&S issue for the fire trucks entering and leaving the property.	Delivery	\$30,000	
Mullewa Recreation Centre - Exit Upgrades	Installation of push-bar exits on 16 exit doors to meet compliance requirements set out in recent environmental health audit.	Delivery	\$20,000	
Mullewa Town Hall - Exit Upgrades	Install push-bar exits or latches on nominated 8 exit doors to meet compliance requirements set out in recent environmental health audit.	Delivery	\$15,000	
Eastward Rd (Depot) Development	Provisional sum regarding the disposal of the property.	Delivery	\$10,000	
Mullewa Swimming Pool	Upgrade security system at the Mullewa Swimming Pool to improve safety and security of the main office areas at Mullewa swimming pool.	Delivery	\$5,000	
Pathways				
Geraldton Foreshore	Installation of an additional 4 disabled parking bays and new pathways linked to BBQ shelters and showers to improve universal access at the Foreshore.	Delivery	\$40,000	
Sanford Street	Design and construction of two pram ramps from the south side Sanford Street pathway (between Cathedral & Fitzgerald) to Lotteries House. Construction of a refuge island.	Design & Delivery	\$15,500	\$5,500
Brand Highway	Planning of a pathway along Brand Highway (Broadhead Avenue to the Service Station).	Planning	\$15,000	
Durlacher Street	Design of a 2m wide in-situ pathway along Durlacher Street (Shenton to Hermitage).	Design	\$10,000	
Lester Avenue North	Planning of a pathway along Lester Avenue North (Cathedral to Fitzgerald).	Planning	\$10,000	
Wallabi Drive	Design of 2m wide in-situ pathway along Wallabi Drive (Bellimos Drive to Jackson Loop)	Design	\$10,000	\$5,000
Bradley Street	Design of 2m wide in-situ pathway along Bradley Street (Elliot Street to Whitfield St), including three pram ramps on Elliot Street (across Bradley St and Gregory St).	Design	\$10,000	\$5,000
Roads & Parking				
Utakarra Rd / Blencowe Rd	Design of a roundabout at the Utakarra Rd / Blencowe Rd intersection.	Design	\$75,000	
Sunset Beach Traffic Calming	Development of traffic calming designs on Swan Dr, Bosely St, Volute St, Pepper View Dr, Swordfish Vis.	Design	\$75,000	
McCartney Rd	Design works to improve safety on J-Bends along McCartney Road. Project may include some minor interim works.	Design	\$40,000	
Maitland St / Durlacher St Intersection	Planning and design to upgrade the intersection, providing adequate width for a dedicated right turn lane on Durlacher, improved sight distance at Maitland and upgraded pedestrians and cyclist provision.	Planning & Design	\$30,000	
McCartney Road, Greenough River causeway at Maleys Bridge	Investigate and install traffic management to reduce speed of vehicles and restrict trucks from using the convict bridge.	Delivery	\$30,000	
Bradford Street	installation of bollards/similar to prevent the access to Flores Road / Gun Club.	Delivery	\$20,000	
Sanford St / Cathedral Av	Planning work to upgrade Sanford / Cathedral intersection, including improving universal access and cyclist provisions.	Planning	\$20,000	
Spalding Park Carpark	Design works to upgrade the Spalding Park carpark from gravel to asphalt.	Design	\$20,000	
Phillips Rd Floodway Crossing	Planning work to investigate options surrounding the future of Phillips Rd Floodway Crossing. The current informal crossing is damaged regularly in winter seasons.	Planning	\$15,000	
George Rd / Durlacher St	Planning work to investigate upgrade options at George / Durlacher intersection.	Planning	\$15,000	

Project Title	Brief Project Description	Project Stage	Project Budget	Potential External Funds
Drainage				
Minor Drainage Upgrades	To facilitate minor upgrades to the stormwater drainage in order to prevent the potential reoccurrence of a failure that resulted in damage to an asset network following storm events. Typical projects include additional pits, larger pipes, new manholes etc.	Delivery	\$63,320	
Ocean Outfall North Pipe	Extension of the pipe and planting of dune vegetation.	Design & Delivery	\$60,000	
Waldeck St / Brede St	Design works to upgrade the footpath and drainage network at the intersection in order to avoid flooding of adjacent residences.	Design	\$20,000	
Bayview St	CCTV Inspection of pipe network, and preparation of a design for the drainage upgrade including overland flowpath on Bayview St to prevent stormwater flooding directly damaging house and load-bearing retaining wall. Planning carried out in 15/16.	Design	\$20,000	
Burges Street	Investigation and preparation of concept designs relating to the upgrade of Burges St sump which regularly overflows causing flooding on Burgess St and adjoining properties.	Planning	\$20,000	
Swan Dr	CCTV Inspection of pipe network, and preparation of a design for the drainage upgrade order to prevent regular flooding in front of 20 & 22 Swan Dr.	Design	\$20,000	
Cathedral Av	Design works to upgrade drainage in order to prevent regular flooding in front of 125 Cathedral Av.	Design	\$20,000	
Hepburn St. Sump	Catchment analysis and preparation of concept designs associated with the upgrade of the Hepburn St. sump which regularly overflows causing flooding at 17 Hepburn St.	Planning & Design	\$15,000	
41 Blencowe Rd (South Side)	Installation of kerbing to stop water running into property 47 Blencowe Rd.	Delivery	\$10,000	
Foreshore Waterpark	Extension of drainage system at Foreshore waterpark to prevent stagnant water pooling around the concourse.	Delivery	\$10,000	
Fifth St	Design works associated with upgrading drainage on Fifth St.	Design	\$7,500	
Parks & Landscapes				
CHRMAP	Data collection, site testing, modelling, consultation and reporting required to deliver the CHRMAP timeline.	Planning	\$100,000	
Geraldton Botanical Gardens	Investigations into the establishment of a botanical/native garden in the City Centre in order to promote unique wildflowers and vegetation of the Midwest.	Planning	\$15,000	
Mullewa - Lions Park	Purchase and installation of a new water tank and associated fencing at Lions Park, Mullewa in order to reduce use of scheme water and protect tank from public access.	Delivery	\$12,500	
Plant, Fleet & Equipment				
Reticulation Central Control System	Purchase base pack for hunter IMMS central control at Depot which will allow control of CGG irrigation from the office. A lot of potential to save on recurrent operational expenditure on water consumption and faults will be identified sooner. Located at depot office allowing adjustments to watering regimes and obtain real time information of faults, not necessary for site inspections, etc.	Delivery	\$50,000	
Variable Message Boards	Purchase of 2x portable sign message board trailers to display event, safety and general public notice information.	Delivery	\$40,000	
Depot Workshop Hoist	Purchase of a 2-5 tonne lifting mechanical hoist for depot workshop to help ensure safe removal/installation works to vehicles, and safe loading/unloading activities.	Delivery	\$25,000	
MUF Storage Racking	New Storage Racking at the MUF.	Delivery	\$20,000	

Project Title	Brief Project Description	Project Stage	Project Budget	Potential External Funds
Depot Goods Compound	Create compound to ensure security of goods in the Depot's open yard.	Delivery	\$5,000	
Airport, Landfill & Aquarena				
Meru Fire Prevention Infrastructure	Installation of fire prevention infrastructure.	Delivery	\$60,000	
Meru Reuse Recycling Shop	Upgrade works for new tender arrangement.	Delivery	\$40,000	
Mullewa Airfield Perimeter Fence	Installation of basic stock control fence to prevent the entry of wild animals onto the Mullewa airfield, which presents a significant risk to airfield users. This was recommended in the 2013 Airfield Safety Inspection. Also prevents unauthorised entry.	Delivery	\$15,000	
Aquarena Hoist	Replacement of current block and tackles with automatic lifting hoist at the Aquarena reducing manual handling risks.	Delivery	\$5,000	
Meru Weighbridge	Purchase of a 6.5Kva generator as a backup measure for power failures.	Delivery	\$5,000	
Miscellaneous				
Underground Power	Durlacher Street Underground Power contribution	Delivery	\$500,000	
CCTV Expansion	Expansion of the current CCTV system to accommodate priority areas nominated by Police and CGG in Geraldton and Mullewa. Project is subject to State funding application.	Delivery	\$370,000	\$370,000
Entrance Statements	Planning work associated with development of Entrance Statements in Geraldton (southern, northern and eastern approaches), Mullewa and between the Airport and NWCH.	Planning	\$50,000	
Brede Street & George Road	Extension of retaining wall along Brede Street to address erosion of the hillside below the Sydney Memorial, and to prevent eroded sand from clogging storm drains.	Delivery	\$35,000	
St Georges Beach Informal Boat Launch	Planning work associated with the development of an informal boat launch at St Georges Beach.	Planning	\$30,000	
Lester Avenue Lighting	Upgrade of lighting along Lester Avenue Geraldton.	Delivery	\$25,000	\$25,000
Artwork	Annual Artwork purchase	Delivery	\$20,000	
Inundation Signage	Installation of signs at Point Moore.	Delivery	\$20,000	
WWII Signage	Planning work associated with development and installation of WWII heritage trail/interpretive signage.	Planning	\$5,000	

3. Asset Renewal Program

Summary



3.1 Project List

Project Title	Brief Project Description	Project Stage	Project Budget
Airport			\$3,345,000
Geraldton Airport	RPT Apron and Taxiway	Delivery	\$3,000,000
Geraldton Airport	Airport Taxi Bravo Overlay	Delivery	\$120,000
Geraldton Airport	Greenough Terminal Building Refurbishment	Delivery	\$100,000
Geraldton Airport	Road and carpark surface replacement	Delivery	\$100,000
Geraldton Airport	Fencing	Delivery	\$15,000
Geraldton Airport	Greenough Terminal Mechanical Services	Delivery	\$10,000
Aquarena			\$270,000
Lighting	Renewal of old and failing pool flood lighting with energy efficient and cost saving LED fittings.	Delivery	\$100,000
Building Management System	Renewal of BMS Building Management System	Delivery	\$70,000
Spraycrete renewal program (Year 2 of 2)	Reconditioning and resealing of current spraycrete and joints around 50m pool.	Delivery	\$50,000
Tiling renewal program (Year 2 of 2)	Resealing of tiled hydro and leisure deck floors	Delivery	\$30,000
Return air fan replacement baffle	Replace large grill	Delivery	\$15,000
Turnstile	Replace the internals on the existing turnstile	Delivery	\$5,000
Drainage			\$1,207,450
Sump Pump Renewal	Stage 2 of 4	Delivery	\$300,000
Drainage Design Program	Projects: - Carson st pump wells - Dorothy st (resolve localised flooding to Dorothy st) - Walkaway Post Office (solve localised flooding to Walkaway Post Office)	Design	\$55,000
Sunset beach(Lagoon entrance)	Access tracks to Bubble up Renewal x 2	Delivery	\$27,500
Chapman rd (Lat 28 - Crowtherston st)	Gully Grates x 8	Delivery	\$26,240
Drainage Planning Program	Due diligence investigations on the following projects: - Phelps st sump No. 43 (Sump access planning) - Dam on Mingenew Road (cracking)	Planning	\$26,000
Box st	Sump fence x 1	Delivery	\$25,000
Bootenal rd erosion issue (Near brick works)	Stabilisation of road edging, reshaping of road drainage and treatment of gabion boxes	Delivery	\$23,700
Eastward rd	Gully Grates x 8	Delivery	\$22,240
Larkin st	Gully Grates x 8	Delivery	\$22,240
Strickland st	Gully Grates x 8	Delivery	\$22,240
Rohnan rd	Reconstruct spillway x 1	Delivery	\$22,000
Emergency Renewals	Gully Grates x 7	Delivery	\$20,000
Emergency replacements	Manhole covers x 7	Delivery	\$20,000

Project Title	Brief Project Description	Project Stage	Project Budget
Ivan goulds	Culvert renewal x 3	Delivery	\$18,400
Floors rd north	Manhole covers x 7	Delivery	\$18,200
Boyd st	Gully Grates x 6	Delivery	\$16,680
Larkin st	Sump fence x 1	Delivery	\$15,500
37 Johnston st	Sump fence x 1	Delivery	\$15,500
Fitzgerald st Pipeline	Pipe Renewal Repair x 1	Delivery	\$14,750
Ainsworth st	Sump fence x 1	Delivery	\$14,000
Brede st	Sump fence x 1	Delivery	\$14,000
George rd	Sump fence x 1	Delivery	\$14,000
Cypress st	Gully Grates x 5	Delivery	\$13,900
Webborton rd	Gully Grates x 5	Delivery	\$13,900
Sandsprings rd(Swamp area near Sewells farm)	Stabilisation of road edging, reshaping of road drainage and treatment of gabion boxes	Delivery	\$13,700
Fraser st	Sump fence x 1	Delivery	\$13,500
Lynch Wy	Reconstruct walls x 1	Delivery	\$13,250
Stillwater Ave	Sump fence x 1	Delivery	\$13,000
Phelps st	Sump fence x 1	Delivery	\$12,500
McLaren wy	Sump fence x 1	Delivery	\$12,000
Blencowe rd	Gully Grates x 4	Delivery	\$11,120
Brede st(Nth & Sth)	Gully Grates x 4	Delivery	\$11,120
Rohnan rd	Sump fence and wall renewal x 1	Delivery	\$10,500
Johnson st	Gully Grates x 3	Delivery	\$9,840
Connorly st	Sump fence x 1	Delivery	\$9,000
Eliot st	Sump fence x 1	Delivery	\$9,000
Flores rd(Softball oval)	Sump fence x 1	Delivery	\$9,000
Challenger st	Gully Grates x 3	Delivery	\$8,340
Drew st	Gully Grates x 3	Delivery	\$8,340
Horward rd	Gully Grates x 3	Delivery	\$8,340
horwood rd	Gully Grates x 3	Delivery	\$8,340
James st	Gully Grates x 3	Delivery	\$8,340
Malcolm wy	Gully Grates x 3	Delivery	\$8,340
Quarry st	Gully Grates x 3	Delivery	\$8,340
Flores rd(Golf club)	Sump fence x 1	Delivery	\$8,250
Larkin st	Manhole covers x 3	Delivery	\$7,800
Eradu Nth	Culvert renewal	Delivery	\$7,000
Glynn rd	Culvert renewal	Delivery	\$7,000
Kennedy rd	Culvert renewal	Delivery	\$7,000
Roe Rd	Culvert renewal	Delivery	\$7,000
Oliver rd	Culvert renewal	Delivery	\$6,000
Aaron cl	Gully Grates x 2	Delivery	\$5,560
Ainsworth south	Gully Grates x 2	Delivery	\$5,560
Clark st	Gully Grates x 2	Delivery	\$5,560
Digby st	Gully Grates x 2	Delivery	\$5,560

Project Title	Brief Project Description	Project Stage	Project Budget
Fraser st	Gully Grates x 2	Delivery	\$5,560
Gray st	Gully Grates x 2	Delivery	\$5,560
Hammersley st	Gully Grates x 2	Delivery	\$5,560
Hosken st	Gully Grates x 2	Delivery	\$5,560
Jensen st	Gully Grates x 2	Delivery	\$5,560
Melia st	Gully Grates x 2	Delivery	\$5,560
Pollett st	Gully Grates x 2	Delivery	\$5,560
Railway st	Gully Grates x 2	Delivery	\$5,560
Ulmis st	Gully Grates x 2	Delivery	\$5,560
Walshe st	Gully Grates x 2	Delivery	\$5,560
William st	Gully Grates x 2	Delivery	\$5,560
Wittnoom st	Gully Grates x 2	Delivery	\$5,560
Cathedral ave	Manhole covers x 2	Delivery	\$5,560
Ainsworth south	Manhole covers x 2	Delivery	\$5,200
Boyd st	Manhole covers x 2	Delivery	\$5,200
Fraser st	Manhole covers x 2	Delivery	\$5,200
Fuller st	Manhole covers x 2	Delivery	\$5,200
Webborton rd	Manhole covers x 2	Delivery	\$5,200
Humble cl	Sump fence x 1	Delivery	\$5,000
Drew st	Gully Grates x 1	Delivery	\$3,280
Omega pl	Gully Grates x 1	Delivery	\$3,280
Champion bay rise	Gully Grates x 1	Delivery	\$3,000
Abelia st	Gully Grates x 1	Delivery	\$2,780
Connorly st	Gully Grates x 1	Delivery	\$2,780
Green st	Gully Grates x 1	Delivery	\$2,780
Horan	Gully Grates x 1	Delivery	\$2,780
Walton cl	Gully Grates x 1	Delivery	\$2,780
Willcock dr	Gully Grates x 1	Delivery	\$2,780
Zamia st	Gully Grates x 1	Delivery	\$2,780
Clarkson st(Driveway)	Manhole covers x 1	Delivery	\$2,780
Strickland st(Driveway)	Manhole covers x 1	Delivery	\$2,780
Abbott pl	Manhole covers x 1	Delivery	\$2,600
Adeena pl	Manhole covers x 1	Delivery	\$2,600
Dorothy st	Manhole covers x 1	Delivery	\$2,600
Ward st	Manhole covers x 1	Delivery	\$2,600
ICT & CCTV			\$337,700
Polycom Audio / Visual Equipment	Replacement of the entire system with a different vendor with a much lower TCO.	Delivery	\$150,000
Network Switches	Replacement of various Core Switches (critical assets).	Delivery	\$75,000
CCTV Cameras	Replacement of approx. 5 cameras and hardware modification for updates to older equipment.	Delivery	\$50,000
Laptops	Contingency budget for replacement of 25% of current stock (14 of 55) which are out of warranty.	Delivery	\$20,700

Project Title	Brief Project Description	Project Stage	Project Budget
Projectors	Replacement of projectors	Delivery	\$15,000
Uninterruptible Power Supplies (UPS)	Consolidation of UPS's from 15 to 4. Renewal of 4 UPS which are attached to critical network assets.	Delivery	\$11,500
Course Wave Divisional Multiplexer (CWDM)	Proposal is to replace one unit and hold existing (functional) unit as spare.	Delivery	\$5,500
Projectors	Contingency budget for replacement of approx. 20% of current stock (1 of 5) which are out of warranty.	Delivery	\$4,500
BOCA ticket printers (QPT)	Contingency budget for replacement of 25% of current stock (1 of 4) which are out of warranty.	Delivery	\$3,000
Uninterruptible Power Supplies (UPS)	Budget item is for contingency only. Plan is to run to fail, then replace with like-for-like unit. Contingency budget is for 1 of 3 (33%)	Delivery	\$2,500
Land & Buildings			\$470,175
Community Nursery	Replace storage shed with 20m x10m	Delivery	\$170,000
Pioneer Museum & Living Quarters	Cut in damp course to external bathroom Lime wash all previously lime washed external walls Re-render cellar walls External painting, upper level Refurbishment of caretakers cottage kitchen Front wall - patch and limewash	Delivery	\$80,000
Depot workshop and drainage, welding and sign sheds	Replacement of gutters, roof sheeting, roller doors	Delivery	\$27,500
Mullewa Depot	Fence Renewal	Delivery	\$25,675
Walkaway Recreation Centre	Roof Renewal	Delivery	\$25,000
Art Gallery & QE2	Building fire safety report and provisional allowance for any renewal works to ensure compliance is maintained.	Delivery	\$25,000
Mullewa Recreation Centre	Septic system renewal	Delivery	\$25,000
Mullewa Town Hall	Renewal of ceiling in projection room & above stage	Delivery	\$20,000
Mullewa Caravan Park	Renew existing power heads / bollards	Delivery	\$15,000
Mullewa Town Hall	Renew 2x air conditioners in Community Resource Centre	Delivery	\$12,000
Walkaway Recreation Centre	Renewal works to pergola	Delivery	\$10,000
Mullewa Recreation Centre	Replacement of upstairs decking in stadium	Delivery	\$5,000
Furniture & Equipment	Multiple sites	Delivery	\$30,000
Landfill			\$67,000
Meru Weighbridge	Replacement of the weighbridge sensors	Delivery	\$40,000
Minor Landfill Renewal Projects	Signage, equipment, building renewals	Delivery	\$27,000
Lighting & Power			\$136,000
Lighting Renewals	Provisional amount allocated for various lighting renewals	Delivery	\$86,000
Lighting Renewals	Sporting field tower lighting – investigation	Delivery	\$50,000
Miscellaneous			\$15,000

Project Title	Brief Project Description	Project Stage	Project Budget
Whitfield Place (Beachlands) Bus Shelter	Shelter, concrete slab, tactiles, kerb ramp required.	Delivery	\$15,000
Parking			\$200,000
Wonthella Tennis Club Carpark	Carpark Renewal	Delivery	\$118,000
QPT Carpark	Carpark Renewal	Delivery	\$50,000
Parking Design Program	Projects: - Aquarena Carpark - Greenough River Beach Carpark (traffic calming) - Tarcoola Tennis Club Carpark - plus more	Design	\$32,000
Parks, POS & Natural Areas			\$1,399,370
City Precinct Renewals	Provisional amount allocated to renewals works arising from upcoming audit of the inner city area (including the foreshore).	Delivery	\$250,000
Parks and Streetscapes Renewals	Provisional amount allocated to Parks and Streetscapes Renewals	Delivery	\$200,000
Garden Renewals	Various sites	Delivery	\$150,000
AMC Park	Renewal works to Playground (equipment, softfall, sofall expansion, shade), basket ball area renewal and installation of a gazebo	Delivery	\$140,000
Shade Sail/Structure Renewal	Renewal of Shade Sail/Structures at Pages Beach, Glendinning Park, Spalding Park, Mahomets Beach and possibly Rundle Park.	Delivery	\$120,000
Playground Decommissioning	Decommissioning of 7-8 sites with playgrounds removed (removal of limestone blocks, installation of reticulation and turf)	Delivery	\$100,000
Bollards & Fencing	Renewal of bollards and fencing in car parks, foreshore areas, beach parks, toilet blocks, walk ways, trails and off-road access ways.	Delivery	\$50,000
HMAS Sydney Memorial	General Renewal	Delivery	\$50,000
Mullewa Fence CBH Dam	Renew	Delivery	\$41,370
Wonthella Little Athletics	Replace Retic mainline from oval to athletics	Delivery	\$25,000
Parks & Landscapes Design Program	Projects: - Utakarra ball park (reticulation)	Design	\$20,000
Sports Renewals	Renewal of cricket and other recreational assets	Delivery	\$20,000
Brett Foster Park	Park Furniture Renewal - Seaside shelter, Concrete slab, Hudson, Labour	Delivery	\$15,500
Grams Reserve	Renewal of picnic shelter/setting including concrete slab	Delivery	\$15,500
Alexander Parklands	Renew power pole and control equipment (retic)	Delivery	\$15,000
Conus Park	Renew Electrical cabinet	Delivery	\$15,000
Foreshore west end water supply (Point St)	Replace plumbing and control gear at each borehole	Delivery	\$15,000
Forrester Park skate park	Surrounds Treatment Renewals	Delivery	\$15,000

Project Title	Brief Project Description	Project Stage	Project Budget
Fraser Gregory Park	Replacement of basketball pole and backboard	Delivery	\$15,000
Glendenning skate park	Surrounds Treatment Renewals	Delivery	\$15,000
Lester Square Park	Replace electrical switch board	Delivery	\$15,000
Mullewa Town Rubbish Bins	Renew 7x existing bins and surrounds (stage 1 of 2)	Delivery	\$15,000
Foreshore west end water supply (Point St)	Replace Air well air compressor	Delivery	\$12,000
Spalding Park	Replace electrical overhead pole and meter box.	Delivery	\$12,000
Wonthella Oval	Drill new (renew) groundwater bore	Delivery	\$12,000
Grams Park	Replace two wire control system - Reticulation	Delivery	\$11,000
Hakea Park	Replace pump shed and relocate away from bore pump	Delivery	\$11,000
Recreation Ground (Geraldton)	Remove existing 3 spears (bore) and covert to well	Delivery	\$8,000
Apex Park	Dispose 3x concrete bench seats. Concrete slab for 1x new seaside shelter (shelter already purchased FY15/16)	Delivery	\$5,000
Rundle Park	Swing replacement	Delivery	\$4,500
Mersey Drive Park and Skate park.	Park Furniture Renewal	Delivery	\$4,000
Brett Foster Park	Renewal of seating at Brett Foster Park, Yarraman Park, Zeewyck Court Park and Hakea Street Park (Eco-T-Bench). Note furniture already purchased	Delivery	\$2,500
Pathways			\$1,041,084
Ainsworth St (Phelps to Bayly)	Pathway renewal (450m x 2.5m)	Delivery	\$221,610
NWCH (Wittenoom to BCF)	Pathway renewal (250m x 2.5m)	Delivery	\$140,025
NWCH (Phelps to Marsden)	Pathway renewal (240m x 2.5m)	Delivery	\$134,570
Durlacher St (Chapman to Sandford) (East)	Pathway renewal (227m x 2.5m)	Delivery	\$131,286
Durlacher St (Chapman to Sandford) (West)	Pathway renewal (215m x 2.5m)	Delivery	\$130,028
NWCH (Marsden to Wittnoom)	Pathway renewal (230m x 2.5m)	Delivery	\$119,345
Pathway Design Program	Projects: -Anzac Terrace (Durlacher to Forrest) -Chapman Rd (no 430 to Mitchell St) - Shenton Street (Burgess St to Fitzgerald St) - Waldeck (Brede St to Eastern) - 17/18 construction projects	Design	\$74,000
Maitland Street (Cathedral to Nagle school driveway)	Pathway renewal (70m x 4.0m)	Delivery	\$62,720

Project Title	Brief Project Description	Project Stage	Project Budget
Pathway Planning Program	Due diligence investigations on the following projects: - Cathedral (Lester to Marine) - Durlacher Street (George to Waldeck) - Museum Place - Sanford Street (Durlacher to Snowdon) - plus more	Planning	\$27,500
Plant, Fleet & Equipment			\$1,948,000
Grader		Delivery	\$340,000
Truck Heavy		Delivery	\$230,000
Trailer Heavy		Delivery	\$130,000
Truck Medium		Delivery	\$120,000
Minor Plant & Equipment		Delivery	\$75,000
Truck Light		Delivery	\$65,000
Truck Light		Delivery	\$60,000
Light Vehicle		Delivery	\$58,000
Light Vehicle		Delivery	\$58,000
Light Vehicle		Delivery	\$58,000
Light Vehicle		Delivery	\$58,000
Light Vehicle		Delivery	\$58,000
Light Vehicle		Delivery	\$58,000
Light Vehicle		Delivery	\$45,000
Light Vehicle		Delivery	\$40,000
Trailer Plant		Delivery	\$40,000
Light Vehicle		Delivery	\$35,000
Light Vehicle		Delivery	\$35,000
Light Vehicle		Delivery	\$35,000
Light Vehicle		Delivery	\$35,000
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Light Vehicle		Delivery	\$25,000
Light Vehicle		Delivery	\$25,000
Light Vehicle		Delivery	\$25,000
Light Vehicle		Delivery	\$25,000
Light Vehicle		Delivery	\$25,000
Roads - Bridges & Crossings			\$328,000
Bridges, Floodways and Major Culverts	Provisional amount allocated for expected renewal works following upcoming audits.	Delivery	\$150,000
Ramsey Road River Crossing	Renew balast	Delivery	\$80,000

Project Title	Brief Project Description	Project Stage	Project Budget
Arthur Road Floodway	Asphalt overlay to renew wearing	Delivery	\$50,000
Weir Road Culvert Crossing	Profile, correct and renew wearing surface.	Delivery	\$48,000
Roads - Gravel			\$1,629,000
Harvest Routes	100mm gravel resheeting over 20km of carriageway	Delivery	\$205,000
Carnarvon-Mullewa Rd	100mm gravel resheeting over 4km of carriageway	Delivery	\$104,000
Mindagee Springs Rd	100mm gravel resheeting over 4km of carriageway	Delivery	\$104,000
Old Geraldton Rd	100mm gravel resheeting over 4km of carriageway	Delivery	\$104,000
Pallontine Rd	100mm gravel resheeting over 4km of carriageway	Delivery	\$104,000
Peters Rd	100mm gravel resheeting over 4km of carriageway	Delivery	\$104,000
Wongoondy-Tardun Rd	100mm gravel resheeting over 4km of carriageway	Delivery	\$104,000
Bootenal Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Burma Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Crampton Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Eradu North Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Glengarry Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Kennedy Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Kiely Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Minnenooka Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Oliver Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Roe Cl	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Arthur Rd	100mm gravel resheeting over 2km of carriageway	Delivery	\$64,000
Glynn Rd	100mm gravel resheeting over 1.5km of carriageway	Delivery	\$48,000
Henry Rd	100mm gravel resheeting over 1.5km of carriageway	Delivery	\$48,000
Roads - Intersections			\$523,127
Augustus St / Fitzgerald St (round-a-bout)	Full resurface (round-a-bout and approach)	Delivery	\$74,000
Cathedral Av / Shenton St	Renewal south west quadrant, replace traffic loop	Delivery	\$50,000
Diosma St / Betula St	Full resurface	Delivery	\$47,124
Chapman Rd / Bosley St (round-a-bout)	Profile, corrector, asphalt	Delivery	\$40,000
Bayly St / Ainsworth St	Full resurface	Delivery	\$38,000
Edward Rd / Horwood Rd	Profile, corrector, asphalt, drainage	Delivery	\$38,000
Dean / Wubin	chip seal intersection and approach	Delivery	\$35,000
Shenton St / Gregory St	Profile, corrector, asphalt, replace service lids and drainage	Delivery	\$31,785
Walkaway Nangetty Rd / Walter Rd	Profile, corrector, asphalt	Delivery	\$30,000
Dorset Dr / Border Dv	Profile, corrector, asphalt	Delivery	\$20,000

Project Title	Brief Project Description	Project Stage	Project Budget
Lawley St / Mitchell St	Profile, corrector, asphalt	Delivery	\$20,000
Drummond / Dean	chip seal intersection and approach	Delivery	\$20,000
Dean / Nungula Rd	chip seal intersection and approach	Delivery	\$20,000
Pindar Tardun / Langridge Rd	chip seal intersection and approach	Delivery	\$16,200
Newman St / Bedford St	Profile, corrector, asphalt, kerbing	Delivery	\$15,000
Green St & Tamblyn St	Profile, corrector, asphalt	Delivery	\$14,844
James St / Kemp	Profile, corrector, asphalt	Delivery	\$13,174
Roads - Miscellaneous			\$241,250
Kerbing Renewals	Provisional amount allocated for unforeseen and reactive kerbing renewals.	Delivery	\$100,000
Line Marking	Renewal of existing line marking across On / Off Street Parking, Hatching, Speed Humps, Cross Walks, Cycle Lanes / Paths	Delivery	\$85,000
Civil & Marine Assets	Provisional amount allocated for unforeseen and reactive civil and marine renewals.	Delivery	\$51,000
Sewer Ponds	Renew fencing	Delivery	\$5,250
Roads - RRG & FDR			\$1,343,500
Allanooka Springs Road	14/10 Chip Seal Reseal of 1.47km road start from SLK 2.5to SLK 3.97 with 500mm wide shoulder repair on both side of road.	Delivery	\$449,000
Goulds Road	14/10 Chip Seal Reseal of 1.3 km road start from SLK 0.0 to SLK 1.3	Delivery	\$449,000
Flores Road	Asphalt overlay over previous. Scope of works 2016/17: 50mm asphalt overlay (DG14), replace all kerbs, regrade verge, raise all drainage inlets (Fourth St to Sixth St).	Delivery	\$445,500
Roads - Sealed			\$2,520,687
Fornden St (entire)	Full resurface	Delivery	\$374,000
Pass St (Eastward Rd to Aquarena)	Profile, corrector, asphalt	Delivery	\$218,420
Fifth St (NWCH Central Rd)	Full resurface	Delivery	\$200,000
Larkin St (Walton Cl to southern end)	Full resurface	Delivery	\$190,000
Road Design Program	Projects: - Kojarena Road - Chapman / Hosken (round-a-bout) - 17/18 construction projects	Design	\$175,000
Eastern (George to Victoria)	Asphalt, Full resurface including intersection of Victoria and George	Delivery	\$160,000
Kojareena Rd (Railway crossing to Sandsprings Rd)	Chip seal	Delivery	\$153,000
Ettrick Crt (Dead end to Ettrick Ct intersection)	Correct delamination and full resurface	Delivery	\$151,620
Ocean St (entire)	Road Resurface	Delivery	\$150,000
Clarke St	Full resurface 40mm asphalt wearing course	Delivery	\$137,000

Project Title	Brief Project Description	Project Stage	Project Budget
Gray St (NCHW to Baker St)	Full resurface 40mm asphalt wearing course	Delivery	\$137,000
Deepdale Rd South (entire)	Asphalt intersection of CBH, chip seal rest of road	Delivery	\$123,499
Harrison St (Fuller St to Hosken St)	Profile, corrector, asphalt	Delivery	\$95,275
Sixth St (entire)	Profile, corrector, asphalt	Delivery	\$67,162
Polwarth Pde (entrance & roundabout)	Profile and asphalt	Delivery	\$65,738
Sander St (entire)	Profile, corrector, asphalt	Delivery	\$56,044
Jensen St (entire)	Profile, corrector, asphalt	Delivery	\$33,929
Chapman Vallley Road (Webber Rd to Hacket Rd)	Chip seal on reconstructed shoulders and entire cross section	Delivery	\$21,000
Doney Street (Warren Rd to Bowes St)	Chip seal	Delivery	\$6,000
Mullewa Cemetery Access Road	Chip seal	Delivery	\$6,000
Roads - Swales & Shoulders			\$480,040
Swales & Shoulders General	20km swale renewal	Delivery	\$83,000
Walkaway-Nangetty Rd	20km swale and shoulder renewal	Delivery	\$81,000
Mingenew-Mullewa Road	8km swale renewal	Delivery	\$40,640
Hall Rd	8km swale renewal	Delivery	\$32,400
David Rd	7km swale renewal	Delivery	\$28,350
Beattie Rd	6km swale renewal	Delivery	\$24,300
Allenooka Springs Rd	4km swale renewal	Delivery	\$16,200
Blencowe Rd	4km swale renewal	Delivery	\$16,200
Cooper St	4km swale renewal	Delivery	\$16,200
Kojarena Sth Rd	4km swale renewal	Delivery	\$16,200
Longva Rd	4km swale renewal	Delivery	\$16,200
Sandsprings Rd	4km swale renewal	Delivery	\$16,200
Webber Rd	4km swale renewal	Delivery	\$16,200
Chapman Valley Rd (Halls to Hacket)	3kms swale renewal	Delivery	\$12,150
Evans Rd	3km swale renewal	Delivery	\$12,150
Gould Rd	3km swale renewal	Delivery	\$12,150
Collins Rd	2km swale renewal	Delivery	\$8,100
Ellendale Rd	2km swale renewal	Delivery	\$8,100
McCartney Rd	2km swale renewal	Delivery	\$8,100
Tramway	2km swale renewal	Delivery	\$8,100
Goodwin Rd	1.5km swale renewal	Delivery	\$6,075

Project Title	Brief Project Description	Project Stage	Project Budget
Fairfax Rd	500m swale renewal	Delivery	\$2,025
Signage			\$492,700
Road Signage	Renewal costs associated with road sign renewal.	Delivery	\$410,000
Beach Access Signage	Renewal of approx. 30x Ranger & Animal Control signage	Delivery	\$50,000
Ranger Signage	Renewal of approx. 100x Reactive On-Road Parking Signage	Delivery	\$30,000
Heritage Signage Renewal	Renewal of signage as per Heritage Signage audit. Apex Memorial Park, 2 x Mullewa Walk Trail, De Grey-Mullewa Stock Route Trail head Mullewa	Delivery	\$2,700