



CITY BUDGET 2017-2018



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Mayors Budget Statement

I am pleased to be able to present the City of Greater Geraldton's 2017/18 Budget, and my second Budget as Mayor. This budget specifically addresses the need to get the City out of a cycle of recurring operating deficits; sees a range of legacy projects finally come to completion and finally puts the City on track to strongly grow into the future.

A few years ago this Council increased rates by 27% and projected future rate increases of around 7.6% for the next ten years, all the while reducing services and growing our administration. This year we will see total rates collected at the City fall below what was budgeted to be collected since 2014, meaning we have in effect "clawed back the massive rate rise of 2012.

Despite these proposed significant rate rises and reduction in services, the City was still unlikely to be in a sustainable position until 2025. Four years ago we had a deficit of close to \$7million and we can now safely say we have hit our targets to become financially secure with this year's budget deficit reduced to \$1.2 million

The City is on track to move to a surplus position in 2018/19.

We will achieve all this despite significant rises in State Government charges.

This year rates will rise by 3.5%, but we will keep the minimum rate frozen at \$1,010.

Record spend on renewing ageing infrastructure

More than \$21 million will be spent on asset renewals in the next financial year, which is a record spend on renewal works. Clearing up legacy infrastructure issues that have long gone unfunded is a key focus of this year's budget. This record spend will also provide an important boost to the local economy.

The City owns assets valued at more than \$1 billion and over the next 12 months we will be spending \$21.27 million to continue to address the backlog of asset renewals.

Legacy Projects Completed

A number of projects that had been talked about for a number of years are on track to be completed this year.

Protecting the Beresford Foreshore from further coastal erosion has been on the agenda for more than seven years and Council is very pleased to be able to see this legacy project to completion this year.

At the moment, the 50m long Batavia Coast Marina groyne extension is 99 per cent complete and the offshore breakwater extension is progressing well.



Construction of the three revetment structures along Chapman Road is underway along with beach and sand dune stabilisation works incorporating the planting of approximately 13,000m2 of native tube stocks.

Once the protection works are completed in September, the second stage of the project which includes enhancement works to replace amenities lost to erosion, can begin.

Olive Street which has been talked about for more than 50 years, will also be completed this year.

The City also remains confident of obtaining funding from the Federal and State Governments to reseal and extend the Second World War period runway at the airport.

Waste

Sitting on our City's balance sheet is an unfunded liability of \$9million for capping of cells at Meru Landfill and constructing a new cell. This is a very large elephant in the room and is typical of the legacy issues we are busy repairing in this budget.

Free dumping will remain, and the number of free skip bins provided by Council will be increased due to the programmes popularity.

Footpaths

Footpaths continue to be a winner in this year's budget with \$500,000 set aside for new footpaths including 1770m at Johnston Street and Eastern Road which people use to access the City center. Footpaths being constructed along these streets stretching from the North West Coastal Highway to Brede Street and Caprice Road respectively will make it much safer for everyone to travel.

A further \$900,000 will be set aside on repairing old dilapidated footpaths across our City, some of which are many years overdue to be replaced.

CBD Revitalisation and the Future of our City

\$750,000 has been allocated to CBD revitalisation as part of the City of Greater Geraldton's 2017/18 Budget.

To keep our top-class Foreshore and City centre on track for further developments, the funds set aside in the new Budget will go towards comprehensive planning for the CBD that encompasses a number of elements. There is also a commitment to quarantine land sale proceeds to go towards revitalisation projects.

The City expects this fund to have an initial amount of \$1.4 million from the sale of the old City depot site, which is expected to soon house Aldi's Geraldton store.

The City will be completing many legacy projects in our CBD with the undergrounding of power on Chapman Road and Durlacher Street due to also commence this year.



Environmental Initiatives

Nearly \$400,000 will be spent on various environmental initiatives in the 2017/18 financial year in a bid to keep local natural areas on track for future sustainability. Initiatives include stabilisation projects for local rivers and beaches, weed management, coastal protection and environmental planning.

Over \$150,000 will be spent on beach works and soft coastal management in the coming financial year, which will include works such as sand trapping, beach stabilisation and coastal planting at several locations.

A total of \$70,000 will be spent on invasive species management with a large portion focused on weed management. The African Boxthorn weed in particular will be of focus throughout local natural areas as will other invasive weeds.

Airport Charges

The City will reduce airport parking charges. Long-term parking has been slashed 50% as has maximum payments of short-term parking per day. From \$10 a day in 2016/17, long-term parking will be reduced to \$5 a day with short-term parking going from a maximum of \$20 per day down to \$10.

Landing fees at the airport will be frozen for the second year in a row in a bid attract and retain air services to our region.

Councillor and Ward Review

It is a requirement that the City reviews all wards by 2019 but this it is not something that can happen overnight; it is a lengthy statutory process."

As a result of two vacancies being kept open until the October council elections, Council is currently running with 12 Councillors as opposed to a full complement of 14 Councillors who represent seven different wards. For every reduction in Councillor numbers, the City could save approximately \$30,000 per year.

Closing

This year will mark a significant milestone, in that we can say we are finally on track to financial sustainability, and we are a long way through clearing all the major legacy projects that have held us back in recent years.

Shane Van Styn Mayor



2017/18 Budget Highlights at a Glance

- Total increase in rates revenue levied limited to 3.5% plus growth. Minimum payments to remain unchanged.
- Cessation of rate concessions for eligible CGG Residential Properties to soften impact of significant valuation increases in 2015-16.
- Continuation of Beresford Foreshore Stage 1 Protection and Stage 2 Enhancement \$10m
- Continuation of Olive Street POS Development \$1.8m
- \$24m Airport Runway Upgrade. Renewal and upgrade of existing runway and related taxiways and aprons (dependent on grant funding).
- \$750,000 to support City Centre Revitalisation.
- \$1.90m to construct new Animal Management Facility.
- \$250,000 for new water supply infrastructure to support irrigation of the Wonthella sporting grounds and southern parks.
- \$303,000 to begin preparation works for construction of new cell and waste pond at Meru Landfill.
- \$350,000 to install Chapman River mountain bike trail and jump track.
- \$160,000 to be spent on Youth and Crime Prevention initiatives.
- \$446,000 allocated to Coastal & Natural Management projects.
- \$15m to renew roads, pathways and drainage infrastructure.
- \$1.39m to renew parks and gardens infrastructure.
- \$645,000 towards renewing sport, leisure and foreshore infrastructure.
- \$2.3m to replace ageing plant and equipment.
- \$71,000 to upgrade Mullewa Town Centre & Youth Precinct \$50,000 to construct new Mullewa Entry Statement.
- \$100,000 to construct Sunset Beach traffic calming solutions.



2017/18 Budget Financials at a Glance

Income Statement

Operating Statement	Existing LTFP 17/18	17/18 Budget	17/18 LTFP against 17/18 Budget % Movement
OPERATING REVENUE	\$000s	\$000s	
Rates	44,960	44,964	0.01%
Operating Grants, Subsidies &			
Contributions	7,837	8,401	7.20%
Fees & Charges	21,658	22,272	2.83%
Interest Earnings	1,354	1,529	12.92%
Other	753	740	-1.73%
Total Operating Revenue	76,562	77,906	1.76%

OPERATING EXPENDITURE			
Employee Costs	27,821	28,186	1.31%
Materials & Contractors	21,775	22,220	2.04%
Utilities	3,532	3,274	-7.30%
Insurance	938	813	-13.33%
Interest/Borrowing Costs	1,840	1,162	-36.85%
Depreciation On Assets	21,967	21,401	-2.58%
Other Expenses	1,296	2,063	59.18%
Total Operating Expenditure	79,169	79,119	-0.06%
Net Result From Ordinary Activities	-2,607	-1,213	-53.47%

Budget Result

As per the above table, the forecast net result from ordinary activities will see a reduced deficit position (\$1.2m) in the 2017-18 recommended budget when compared with the previous LTFP forecast of (\$2.6m).

Note that this is the *real operating deficit*, not to be confused with the 'deficiency' envisaged in section 6.2(2) or the 'budget deficiency' described in related Local Government (Financial Management) Regulation 32, calculated for the purposes of determining the amount of cash revenue required from general rates.

The real operating result includes non-cash depreciation and amortisation expenses, representing in effect the City's annual costs of a capital nature.

In general terms, the extent to which the City does not raise revenue to cover its costs of a capital nature (for example, by excluding depreciation expenses from calculation of the cash 'budget deficiency' in the rate setting statement), contributes directly to the real operating deficit in the financial accounts



Capital Expenditure Summary

Capital Expenditure	Renewal	New Service	TOTAL
Land & Buildings	668,000	2,174,000	2,842,000
Roads	12,668,960	441,445	13,110,405
Drainage	1,444,830	52,000	1,496,830
Parks, Gardens, Coastal &			
Recreation	2,175,974	14,033,939	16,209,913
Pathways	941,600	544,000	1,485,600
Airport	627,100	24,000,000	24,627,100
Regional Waste	134,000	393,000	527,000
Other Infrastructure	25,000	14,000	39,000
Furniture & Equipment	248,000	230,000	478,000
Plant & Equipment	2,338,350	0	2,338,350
Artwork	0	30,000	30,000
TOTAL	21,271,814	41,912,384	63,184,198

Capital Financing

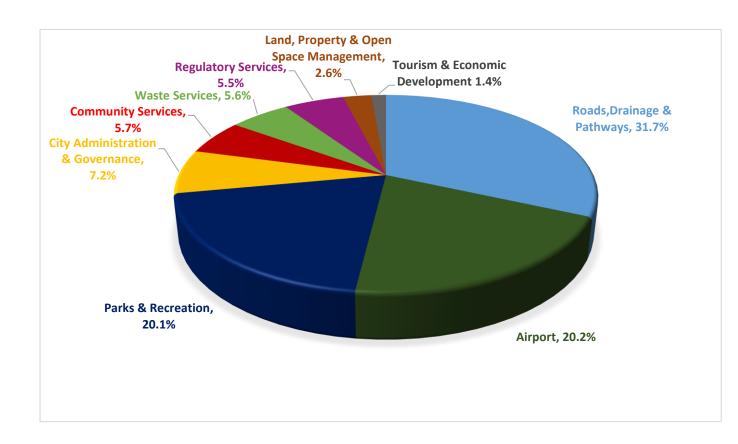
	Own Source General Revenue	Own Source Reserves	External Grants & Contributions	Borrowings	TOTAL
Land & Buildings	(692,000)		(250,000)	(1,900,000)	(2,842,000)
Roads	(6,544,829)		(6,565,576)		(13,110,405)
Drainage	(1,496,830)				(1,496,830)
Parks, Gardens, Coastal & Recreation	(3,816,900)	(5,352,529)	(5,190,484)	(1,850,000)	(16,209,913)
Pathways	(1,485,600)	, , ,	, , , ,	, , , , ,	(1,485,600)
Airport	(333,050)		(16,794,050)	(7,500,000)	(24,627,100)
Regional Waste	(527,000)				(527,000)
Other Infrastructure	(39,000)				(39,000)
Furniture & Equipment	(478,000)				(478,000)
Plant & Equipment	(1,938,350)	(400,000)			(2,338,350)
Artwork	(30,000)				(30,000)
TOTAL	(17,381,559)	(5,752,529)	(28,800,110)	(11,250,000)	(63,184,198)



How is the Money Spent?

CGG operational and capital expenditure provides a broad range of services to the community.

Function	%	\$
Roads, Drainage & Pathways	31.7%	\$46m
Airport	20.2%	\$30m
Parks & Recreation	20.1%	\$29m
City Administration & Governance	7.2%	\$11m
Community Services	5.7%	\$8m
Waste Services	5.6%	\$8m
Regulatory Services	5.5%	\$8m
Land, Property & Open Space Management	2.6%	\$4m
Tourism & Economic Development	1.4%	\$2m
Total	100%	\$146m





Schedule of Differential Rates

The following schedule of differential rates and minimum payments apply for the 2017-18 financial year.

Differential Rate Types	Rate-in-the-dollar (Cents)	Minimum Payments \$
CGG Residential	11.9016	\$1,010
CGG	11.3804	\$1,010
CGG UV	0.7489	\$1,010

The rates model is based on the following:

- Key principle of the existing Long Term Financial Plan of a 3.5% (plus growth) increase in aggregate rate revenue 2017-18. Rates modelling was based on an equitable adjustment to the three rating categories proposed RID's.
- No further concessions to be applied too Residential Properties. Council in 2015-16 approved providing concessions to Geraldton residential properties in response to the GRV revaluation that resulted in large spikes to property valuations in certain areas within Geraldton. The concession applied in 2015-16 was equivalent to two thirds of the rates increase directly attributed to any valuation increase. In 2016-17, the concession equivalent was one third of the rate increase as attributed to the valuation increase in 2015-16. Subsequently in 2017-18, the concession will no longer apply.
- Minimum payments remain unchanged from 2016-17.

Actual rates revenues in any year might exceed the target increase due to the actual growth factor being above the forecast figure in relation to property numbers for new residential or commercial development, but the extent of such development growth is dependent on local economic conditions.

The adopted model results in:

- Achieving a positive accounting result from Ordinary Operating Activities (an effective operating surplus in accounting terms) within a fiscally responsible timeframe. The new proposed LTFP forecasts the City achieving and maintaining a surplus position from 2018-19.
- Improving the City's liquidity position. The City will now achieve and maintain the associated financial ratio (current ratio) benchmark by the end of the 2017-18 financial year.
- Renewing assets when required to maintain capacity of performance and associated levels of services. The proposed new LTFP will see the level of renewal expenditure increase when compared to the previous LTFP.
- Maintaining debt service levels within benchmark levels and having the capacity to borrow when required.



Long Term Financial Planning

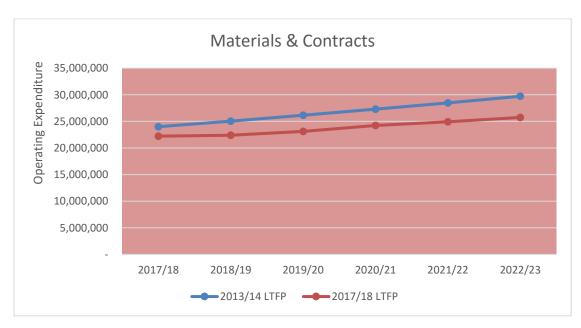
The following provides a synopsis of when Council first adopted a new long-term financial planning framework in 2013-14 - to where we are now at - what changes have occurred and what this means going forward.

Over the last three years, Council has and continues to undertake initiatives to achieve efficiency gains that have a positive impact on City's operating budget. These initiatives included an organisational restructure, reduced staffing levels, changes to range and level of services and "in house" initiatives to improve service delivery resulting in significant reductions to the City's operating budget.

The following graphs provide a useful representation on the positive financial impacts these initiatives have delivered in relation to moving forward (next 5 years) and current long term financial planning:



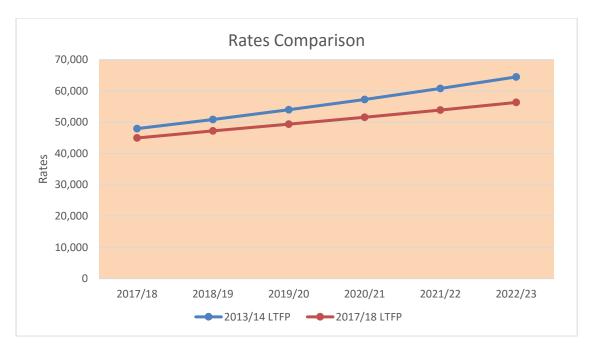
The original LTFP forecast in 2013 had employee costs to be around \$32.8m in 2017-18, the adopted budget 2017-18 for this operating expense is \$28.2m, a reduction of 16%.



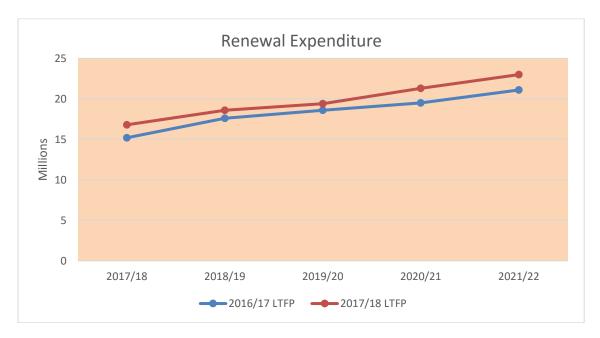


When the City commenced its ten-year long term planning process in 2013, the amount of this primary operating expense (materials & contracts) over the next five years was estimated to be \$160m. The new proposed LTFP will see this amount for the same period reduced to \$143m, a reduction of 11.8%.

Via these operational savings, Council has been able to achieve the following in relation to rates collected from the community and investment into renewing aging infrastructure:

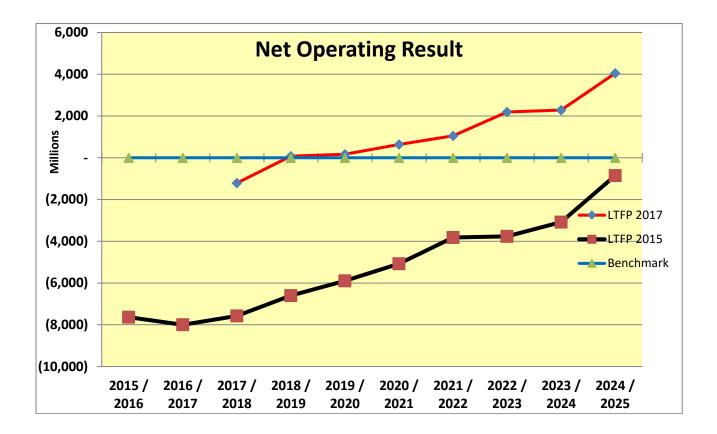


When the City commenced its ten-year long term planning process in 2013, the amount to be levied in rates over the next five years was estimated to be \$335m. The new proposed LTFP will see this amount for the same period reduced to \$300m, a reduction of 10.5%.



The proposed new LTFP will see the level of renewal expenditure (excluding flood repairs works) increase by 8.6% over the next five years when compared to the previous LTFP for the same period.





Back in 2015, the City's operating deficit was forecast to be \$7.6m (actual deficit \$9.1m) and the City would continue to operate in a deficit position until at least 2026. As highlighted previously, the current projection is for the City to attain and then maintain a surplus operating position from 2018-19 and onwards.

Key Assumptions Underpinning the Long Term Financial Plan

The previous long term financial planning scenario that was developed and adopted by Council in 2016-17, will remain relatively unchanged in the 2017-18 LTFP except for achievement of a positive accounting result from Ordinary Operating Activities, level of renewal expenditure and the provision of cash reserves.

The following overarching assumptions and strategies now underpin the new LTFP:

- Years 1 to 10 the increase per annum in aggregate rate revenue would be 3.5% (plus growth).
- The growth in the annual rate base will continue per annum to be at least 1% or estimated in accordance with current growth.
- Increases in revenue from rates, fees and charges should be smoothed to avoid revenueraising shocks to the community.
- Achieving a positive accounting result from Ordinary Operating Activities.
- Improving the City's liquidity position.
- Renewing assets when required to maintain capacity of performance and associated levels of services.
- Maintaining debt service levels within benchmark levels and having the capacity to borrow when required.



- Reserves to be either established or retained where there is a legal or statutory requirement to do so and are mechanisms for accumulating cash for future capital outlays and meeting liability provisions.
- Interest rates for investment funds will be around 2.5% to 4% over the life of the plan with the dollar return adjusted according to the annual cash available for short-term investment.
- Interest rates for new borrowing will be between 4% and 6.5% over the life of the plan and within this range consideration given to the loan term.

City of Greater Geraldton Long Term Financial Plan 2017-2027 Variable Assumptions Underpinning the Plan									
	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024/2025	2025/2026	2026/2027
OPERATING REVENUES									
Rates	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Fees & Charge	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Operating Grants	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%
Interest Earnings (Investments) based on a cash rate b	oetween 2.5% and	4.0% during t	he life of the p	lan.					
Rates - Growth in Rate Base	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
OPERATING EXPENSES									
Employee Costs	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	3.0%	3.0%	3.0%
Materials and Contracts	2.0%	2.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
Insurance	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Utility Charges	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Interest Borrowing Costs (Loans) based on interest rat	te of 4% to 6.5% a	ccording to th	e term of the lo	oan.					
Population Growth	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%

2017/27 Long Term Financial Plan Outcomes

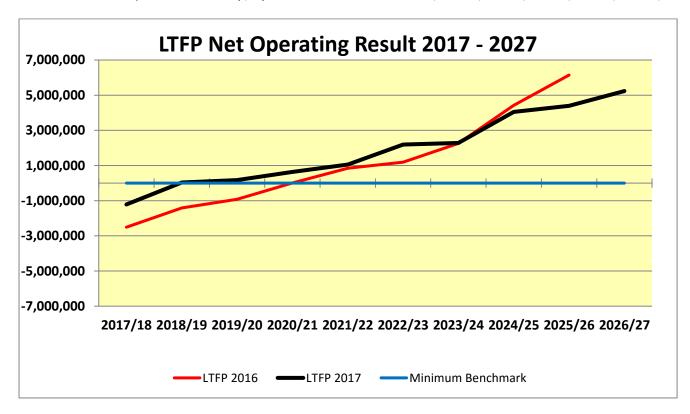
Adopting the above assumptions, the LTFP indicates that the City's net operating result from ordinary activities will be in a surplus position by 2018/19.



City of Greater Geraldton Long Term Financial Plan 2017-2027 Statement of Comprehensive Income by Nature and Type

	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024/2025	2025/2026	2026/2027
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES										
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATION	NG GRANTS, SUE	BSIDIES & CO	NTRIBUTIONS							
Rates	44,964	47,238	49,364	51,585	53,906	56,332	58,867	61,516	64,284	67,177
Fees & Charges	22,272	23,484	24,876	26,234	27,670	29,190	30,951	32,706	34,514	36,427
Interest Earnings	1,529	1,375	1,421	1,519	1,667	1,865	2,053	2,247	2,292	2,305
Other Revenue	741	954	1,036	809	834	859	884	911	938	966
Operating Grants, Subsidies & Contributions	8,401	8,670	8,947	9,234	9,529	9,834	10,149	10,474	10,809	11,155
Total Revenue	77,906	81,720	85,644	89,381	93,607	98,080	102,903	107,853	112,837	118,029

3) (854 3) (2,099 0) (81,683	(897) (2,155)	(941) (2,203) (88,742)	(988) (2,251) (92,556)	(1,038) (2,252) (95,888)	(1,090) (2,302) (100,616)	(1,144) (2,353) (103,807)	(1,201) (2,405) (108,439)	(1,261) (2,459) (112,795)
3) (854 3) (2,099	(897) (2,155)	(941) (2,203)	(988) (2,251)	(1,038) (2,252)	(1,090) (2,302)	(1,144) (2,353)	(1,201) (2,405)	(1,261) (2,459)
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7) (3,730	(3,333)	(0), 0.,	(-//	(, - ,	(-/ /	(-/ /	(-/- = - /	(1,033)
4) (3.430	(3 593)	(3.764)	(3,943)	(4,131)	(4,329)	(4.536)	(4,710)	(4,893)
1) (22,353	(24,200)	(25,310)	(27,302)	(28,501)	(30,647)	(31,942)	(34,005)	(35,575)
0) (22,393	(23,131)	(24,235)	(24,922)	(25,745)	(27,152)	(27,697)	(28,880)	(30,353)
2) (1,526	(1,825)	(1,869)	(1,808)	(1,859)	(1,601)	(1,354)	(1,126)	(918)
6) (29,028	(29,676)	(30,420)	(31,341)	(32,362)	(33,496)	(34,780)	(36,112)	(37,335)
)	(1,526 (0) (22,393 (1) (22,353	(1,825) (1,825) (1) (22,393) (23,131) (1) (22,353) (24,200)	(1,869) (0) (22,393) (23,131) (24,235)	(1,825) (1,869) (1,808) (1,00) (22,393) (23,131) (24,235) (24,922) (1) (22,353) (24,200) (25,310) (27,302)	(12) (1,526) (1,825) (1,869) (1,808) (1,859) (10) (22,393) (23,131) (24,235) (24,922) (25,745) (11) (22,353) (24,200) (25,310) (27,302) (28,501)	(2) (1,526) (1,825) (1,869) (1,808) (1,859) (1,601) (0) (22,393) (23,131) (24,235) (24,922) (25,745) (27,152) (1) (22,353) (24,200) (25,310) (27,302) (28,501) (30,647)	(12) (1,526) (1,825) (1,869) (1,808) (1,859) (1,601) (1,354) (10) (22,393) (23,131) (24,235) (24,922) (25,745) (27,152) (27,697) (11) (22,353) (24,200) (25,310) (27,302) (28,501) (30,647) (31,942)	(12) (1,526) (1,825) (1,869) (1,808) (1,859) (1,601) (1,354) (1,126) (10) (22,393) (23,131) (24,235) (24,922) (25,745) (27,152) (27,697) (28,880) (11) (22,353) (24,200) (25,310) (27,302) (28,501) (30,647) (31,942) (34,005)





A net operating surplus is only one indicator of a financially sustainable Council. The Council's achievement of Key Financial Sustainability ratios and benchmarks, as specified by the Department of Local Government, are as follows:

City of Greater Geraldton Long Term Financial Plan 2017-2027 Key Performance Indicators											
	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024/2025	2025/2026	2026/2027	
Operating Surplus From Ordinary Activities Benchmark: Surplus greater than \$0	×	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Current Ratio Benchmark: Greater than 100%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rates Coverage Ratio Benchmark: Greater than 40%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Debt Service Coverage Ratio Benchmark: Higher than 300%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Asset Sustainability Ratio Benchmark: Higher than 90%	✓	×	×	×	×	×	×	×	✓	✓	
Asset Consumption Ratio Benchmark: Greater than 60%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Debt Service Ratio Benchmark: Less than 10%	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	

Capital Planning

The City has developed a strategic approach to asset management and developed asset management plans based on the total life cycle of assets. Asset Management Plans are currently being reviewed and updated, to assist Council in better predicting infrastructure consumption and asset renewal needs and identify at a more mature level the cost required to renew or preserve the asset (renewal gap).

- Funding for the renewal of assets increased annually on the basis to fund the City annual renewal expense in Year 9 of the LTFP at a level that equates to a range of 90% to 100% of the City's annual depreciation expense. The continued allocation of funding towards the renewal of assets and funding for maintenance and upgrades will result in a positive investment for the community into the future. Asset acquisitions and capital works projects funded from general revenue, sales of existing land assets, government grants or external borrowings.
- Incorporates the City's Project Management Framework delivery strategy in relation to initiation and planning phases. This enables the City to establish a bank of projects that have progressed to the detailed design phase and are "shelf ready" to go when opportunity presents in relation to available funding both internally and externally.
- In Years 2 to 10, the nature and type of capital expenditure are only indicative figures; however, the Capital Plan underpins the level of expenditure in relation to resource capabilities.



- In Years 2 to 10, the amount of funding sourced from Non-Operating (Capital) grants and contributions based on confirmed funding agreements and/or known sources of recurrent funding. The LTFP assumes that the current level of funding will continue to be available for the life of the plan in relation to road related grants such as Roads to Recovery and Main Roads.
- During the life of the LTFP, the City's debt level is such that it provides the ability and capacity to manage unexpected peaks in capital expenditure that may result from emergent works or other capital funding opportunities.

2017/18 Capital Works Program

In a direct move to stimulate the local economy and address the growing backlog of decaying assets, the City has adopted a Capital Works program that includes a record spend of \$63m on both new and renewal works.

The City's ability to deliver the proposed capital works program in part will depend upon confirmation of grant funding (i.e. Airport Runway Upgrade) and the capacity of the City and the local construction industry to provide the necessary materials and resources.

Where prices significantly exceed budget estimates, capital works may be deferred pending additional financial resources becoming available through budget appropriations or through the deferment of other works.

Whilst the City will make every endeavour to deliver the capital works program adopted by the Council, Councillors and the general community should not make commitments or guarantees as to the delivery of the works this financial year.

Summary

The purpose of this document is to present the City's 2017/18 Capital Program, which comprises:

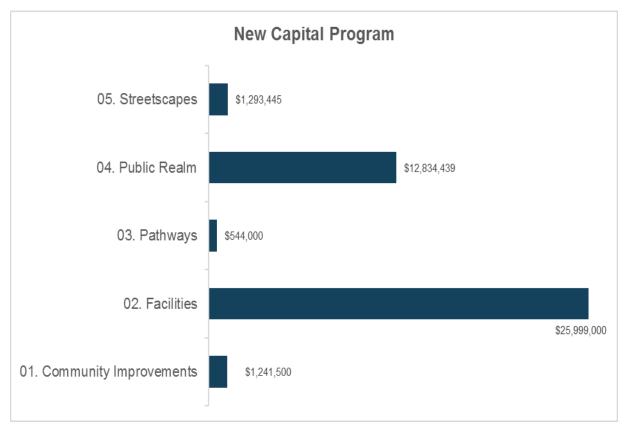
- \$41.91 million New Capital Program
- \$21.27 million Asset Renewal Program

The City has applied the budget projections identified within the City's Long Term Financial Plan when preparing both the Asset Renewal Program and New Capital Program, as well as taking into account expected external contributions such as government grants.



New Capital Program

The New Capital Program contains \$41.91 million to plan, design and construct brand new projects or to upgrade existing assets. The following figure summarises expenditure at a portfolio level.





New Capital Program - Project List

Row ID	Project	Description	Stage	Budget
1	01. Community Improvements			
2	Wonthella Water Irrigation Supply	Delivery of new water supply infrastructure to support the irrigation of the Wonthella sporting grounds and southern parks in a manner which is sustainable and affordable. Project seeks to reduce bore water use which currently has a high salinity levels, reducing the design life of pump equipment.	Design & Delivery	\$250,000
3	Meru - Future Landfill (Design)	Design of a new Cell 5, including the Leachate.	Design	\$158,000
4	Meru - Liquid Waste Pond Optimisation	Works associated with lining and stabilisation of a new Meru Waste pond and holding compound.	Delivery	\$145,000
5	Rural Water Supply Infrastructure	Installation of water infrastructure to enable access to water at key locations to be used by emergency services and road grading team. Project will assist with fire emergency services, extend road life, reduce plant and labour down time, and increased capacity of staff to undertake more grading without an increase in staff or plant.	Delivery	\$86,000
	Foreshore Waterpark - Bunker Protection	Installation of a bunker protection system to detect pipe failure and water inundation, and prevents the bunker flooding by pumping out water. Project is a high priority as bunker pipes regularly leak water, and a large scale pipe failure within the bunker would result in costly damage to equipment and create a safety hazard.	Delivery	\$30,000
7	Central Irrigation Control System (Stage 2)	Installation and connection of remote sensing and control equipment (to a centralised system) for irrigation management on irrigated sports grounds and large parks. Project will conserve water and save operational call out costs.	Delivery	\$50,000
8	Aquarena - Geothermal Bore Pump Upgrade	Upgrade production bore pump with higher grade metal to achieve cost savings and increase the life of the pump.	Delivery	\$27,500
9	Meru - Waste Transfer Station Upgrade	Upgrade to the Meru Waste Transfer Station to increase its use and capacity, the objective being to have all residents drop their rubbish at the transfer station rather than at the face of the landfill.	Design	\$90,000
10	Automated Weather Stations Installations	Installation of 5 x automated weather stations, at Eradu, Greenough, Mullewa, Pindar and Walkaway to enable access to real-time meteorological data to support decisions for harvest / movement bans.	Delivery	\$25,000



Row ID	Project	Description	Stage	Budget
11	Corporate Software	Development & Implementation of new Corporate Software – 3yr period (per annum)	Delivery	\$230,000
12	Solar Power Feasibility	Further investigate, scope and obtain approvals for the installation of renewable energy systems at Council facilities	Planning	\$150,000
13	02. Facilities			
14	QEII Air Conditioning	Provision of air conditioning to the QE II facility to enable the facility to be utilised as a welfare/refuge site during heat waves, and increase the useability of the facility outside of emergency incidents.	Delivery	\$40,000
15	Art Gallery Automated Gallery Entrance Door Gallery Entrance Door Upgrade of current entry will improve accessibility and create a approachable and inviting entrance for the public, encouraging visitors.		Delivery	\$11,000
16	Mullewa Caravan Park - Bay Sealing			\$9,000
17	Establishment of 3 Evacuation / Welfare Centres - Generator Connectivity Equip three facilities (QEII Centre, Mullewa Recreation Centre & Walkaway Recreation Centre) to be used as evacuation / welfare centres in the event of an incident forcing local residents to evacuate their homes. Project consists of providing each facility with the ability to be powered via a generator.		Delivery	\$39,000
18	Airport Runway Upgrade			\$24,000,000
19	Animal Management Facility	Construction of the new Animal Management Facility .	Delivery	\$1,900,000
20	03. Pathways			
21	NWCH, Johnston St & Eastern Rd, Geraldton	New path (1.5km x 2.5m) along NWCH (Johnston St to Brede St), Johnston St (north side) (NWCH to Eastern Rd) and Eastern Rd (Caprice to Johnston).	Design & Delivery	\$460,000
22	Brand Hwy, Mahomets Flats	New path (70m x 2m) along Brand Hwy (Broadhead Av to the Service Station).	Delivery	\$18,000
23	Separation Point - Pedestrian & Cycling Connectivity (stage 1)	Formalisation of existing informal tracks and linking with other paths and bike routes.	Design	\$5,000
24	Cycle Network Project Design	Allocation to design 18/19 project to support grant application. Project to be selected once following completion of the City's Strategic Cycle Plan.	Design	\$15,000
25	Durlacher St, Geraldton	New path (200m x 2m) along Durlacher St (Shenton St to Hermitage St).	Delivery	\$46,000
26	04. Public Realm			
27	Chapman River Mountain Bike Trail & Jump Track	Installation of trail heads and trail markers, installing pump and jump tracks and building a skills loop to prepare riders for main trails.	Design & Delivery	\$350,000
28	Mullewa Town Centre - Upgrade	Upgrade works to the Town Centre & Youth Precinct areas, including seating, shelters, bins, drinking fountains and landscaping. The project aims to increase space functionally and centre activation.	Delivery	\$71,000
29	Drummond Cove - Beach Front Rehabilitation	Connection of existing pathways along Whitehill Road following decommissioning of beach front lease cottages, and construction of a landscaped swale to divert water from ocean outfall causing erosion.	Design & Delivery	\$67,500
30	Ellendale Pool - Surrounds Upgrade and Revegetation	Rip and revegetation of the existing track creating a pedestrian walking track with interpretive signage at intervals to promote Indigenous and Natural Heritage values of the area.	Delivery	\$29,000



Row ID	Project	Description	Stage	Budget
31	GRAMS Reserve - Installation of Gross Pollutant Traps	Installation of two GPTs in the outfall pipes prior to the discharge points, capturing waste (incl. syringes) being washed out of these pipes due to a lack of waste capture within the pipe network.	Delivery	\$50,000
	Chapman River - Walk Trail Steps			\$11,500
32	HMAS Sydney Memorial - Park Bench Seating	Installation of three park benches at the memorial in park area.	Delivery	\$12,000
34	Reoccurring Emergent Project Allowance	Reoccurring allowance to progress emergent works across the whole CWPL program, particularly designs for grant funding.	Delivery	\$50,000
	Park Upgrade Program - District, Neighbourhood & Premier	Progressive upgrade of District, Neighbourhood and Premier Parks (approx. 25 in total) in accordance with the City's endorsed Park Level of Service Plan, localised needs, Park Masterplans. Masterplanning (Design) will establish the progressive long-term development for each park, and enable partial upgrades at	Design	\$85,000
35	Geraldton Foreshore - Dune Access Board Walk	multiple parks each year based on budget. Installation of short board walks (10m-12m) at four Geraldton Foreshore Locations to direct pedestrian traffic appropriately through dune's and vegetative fauna at existing pathway entry/exits.	Design	\$5,000
37	St Lawrences School - Access Restriction from NWCH & Unsealed Carpark	Installation of bollards to prevent inappropriate ingress/egress from NWCH and provision of parking and associated infrastructure to access popular nature play area at school site.	Design	\$12,000
38	New City Art Work	New Art Work	Delivery	\$30,000
39	Parking entry signs	New Parking entry signs	Delivery	\$14,000
40	Olive Street POS	Continuation of the redevelopment of Olive Street POS	Delivery	\$1,812,024
41	Chapman Road Foreshore	Continuation of the redevelopment of Beresford Foreshore	Design & Delivery	\$10,235,415
42	05. Streetscapes			
43	City Centre Revitalisation (Planning)	Planning of projects to support the Geraldton City Centre Revitalisation Plan.	Planning	\$750,000
44	Devils Creek Road - Road Widening & Crest Modification	Lowering crest (by 1.5m) & Widening the Pavement (to 7m) to increase driving safety through the crest.	Delivery	\$228,445
45	Mullewa Entry Statement	Construction of Mullewa Entry Statement.	Delivery	\$50,000
46	Drainage Upgrade - Malcolm Street	Installation of new drainage infrastructure to prevent regular property flooding.	Design & Delivery	\$46,000
47	Chapman & Bayly Intersection - Traffic Light Rephasing	Installation of a right turn arrow and re-phasing of lights for west bound vehicles exiting Bayly Street and turning right into Chapman Road to head north. Installation of a dedicated left turn arrow and re-phasing of lights for east bound vehicles exiting Bayly Street and turning left into Chapman Road to head north.	Delivery	\$35,000
48	Gregory St - Pedestrian Refuge	Installation of a pedestrian refuge island at the intersection of Gregory Street and Lester Avenue, Beachlands.	Delivery	\$22,000
49	Ajax Dr - Pram Ramp	New pram ramp and pedestrian island on east side of Ajax Drive and re-shaping/levelling of central island to allow for pedestrian crossing from west to east side of Ajax Drive.	Delivery	\$14,000
50	Chapman Valley Road - Road Widening & Shoulder Formation	Widening pavement on northern carriageway of Chapman Valley Rd (Sutcliffe to Webber), and formalisation of road drainage and	Planning & Design	\$20,000



Row ID	Project	Description	Stage	Budget
		shoulders, improving safety and eliminating road edge deterioration.		
51	Drainage Upgrade - Sutcliffe Road	Investigations regarding the upgrade of existing open channel system adjacent to residential properties to a subsurface pipe system.	Planning & Design	\$6,000
52	Beach View - Turning Circle	Creation of a turnaround area at end of cul-de-sac for existing and future residents.	Design	\$9,000
53	Hill Way - Turning Circle	Creation of a turnaround area at end of cul-de-sac for existing and future residents.	Design	\$6,000
54	Rural Road - Intersection Upgrades (stages)	Upgrade of four rural unsealed intersections to chip seal (one site per year following design). The upgrades will reduce maintenance costs and increased vehicle safety.	Design	\$7,000
55	Sunset Beach Traffic Calming	Construction of traffic calming solutions.	Delivery	\$100,000

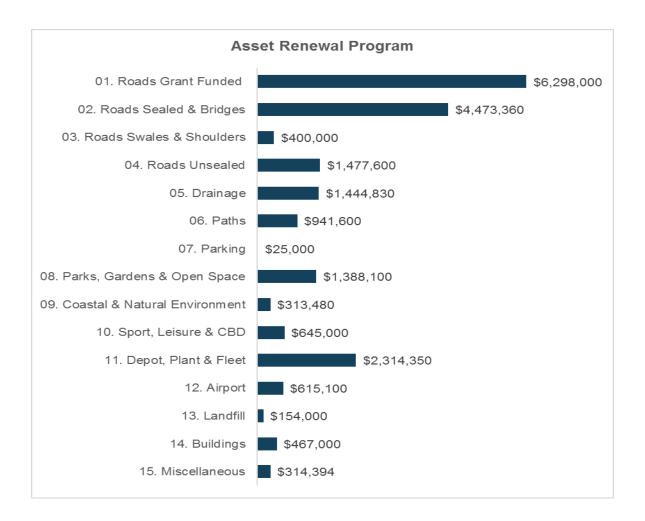


1.1. Asset Renewal Program

The Asset Renewal Program contains a total of \$21.27 million to renew existing assets.

The City has a large portfolio of community assets under its control which forms an integral part of providing services to the community. These assets include roads, drainage, paths, bridges, buildings, airport, plant & fleet, coastal infrastructure, parks and open space recreational assets. The replacement cost of our assets is in the order of \$1 billion dollars, with the annual budget allocation associated with renewal of these assets forming a large part of the City's Capital Program.

The following figure summarises expenditure at a portfolio level.





Asset Renewal Program - Project List

Row ID	Asset	Description	Stage	Budget
1	01. Roads Grant Funded			
2	Walkaway Nangetty Road	Shoulder and pavement renewals	Design & Delivery	\$448,000
3	Flores Road	Pavement overlay	Design & Delivery	\$450,000
4	Allanooka Springs Road	Shoulder and pavement renewals	Design & Delivery	\$450,000
5	Goulds Road	Pavement renewals	Design & Delivery	\$450,000
6	WANDRRA Flood Damage Recovery Works	Road Renewals	Design & Delivery	\$4,500,000
7	02. Roads Sealed & Bridges			
8	Durlacher Street (Waldeck to Shenton)	Raise road and resurface	Design	\$15,000
9	Mingenew Mullewa Road (20km south of GMMR)	Granular overlay, stabilisation and re-seal over floodway	Delivery	\$38,400
10	Violet Street	Reseal - Microsurfacing Trial	Delivery	\$9,600
11	Pinna Way	Reseal - Microsurfacing Trial	Delivery	\$48,000
12	Chapman Road / Hosken Roundabout	Resurface	Delivery	\$192,000
13	Gregory (Shenton - Elliot)	Resurface	Delivery	\$480,000
14	Mitchell Street (Newman to Anderson)	Resurface	Delivery	\$337,920
15	Green Street (entire)	Resurface	Delivery	\$522,240
16	Eastern Road (Victoria - Caprice)	Resurface	Delivery	\$289,624
17	Alexander Street (From Horwood)	Resurface	Delivery	\$122,880
18	Hall Road (Chapman Valley Road - Waggrakine School Carpark)	Resurface	Delivery	\$122,880
19	Hall Road (Waggrakine School-Caravan Park)	Reseal	Delivery	\$168,960
20	Newhaven Street (Glenview to Buckingham)	Resurface	Delivery	\$198,400
21	Company Road South	Reseal	Delivery	\$57,600
22	Charles Street (from Chapman Road)	Resurface	Delivery	\$64,320
23	Evans Road (from McCartney Road South)	Reseal	Delivery	\$15,360
24	Brede Street (Queen to Thomas)	Resurface	Delivery	\$120,000
25	Mitchell Street (Strickland to Newman)	Resurface	Delivery	\$245,760
26	Lovers lane	Reseal	Delivery	\$115,200
27	Francis Street (Shenton - Augustus)	Resurface	Delivery	\$190,464
28	George Road (Phelps to Abrolhos)	Resurface	Delivery	\$187,392
29	Kempton Street	Resurface	Delivery	\$215,040
30	Milford Street (from Shenton)	Resurface	Delivery	\$107,520
31	Line Marking Renewal	Renewal of line marking	Delivery	\$28,800
32	Road Design Budget	Design budget for 17/18 and 18/19 renewals	Design	\$170,000



Row ID	Asset	Description	Stage	Budget
33	Yuna Tendidewa Rd Culvert	Culvert renewal	Delivery	\$400,000
34	Burgess Crossing Bridge	Bridge disposal planning.	Planning	\$10,000
35	03. Roads Swales & Shoulders			
36	Swales and Shoulders - Greenough Region	Renewal of swales and shoulders	Delivery	\$200,000
37	Swales and Shoulders - Mullewa Region	Renewal of swales and shoulders	Delivery	\$200,000
38	04. Roads Unsealed			
39	Harvest Routes 17/18	Mullewa, 20km resheet	Delivery	\$200,000
40	Dean / Pindar Tardun Intersection	Mullewa intersection	Delivery	\$60,000
41	Willimas / Nungulya Intersection	Mullewa intersection	Delivery	\$60,000
42	Williams / Pindar Tardun Intersection	Mullewa intersection	Delivery	\$60,000
43	Ambania Road	Mullewa, 4km resheet	Delivery	\$128,000
44	Arthur Road	Greenough, 2km resheet	Delivery	\$64,000
45	Burma	Greenough, 2km resheet	Delivery	\$64,000
46	Casuarinas Road	Mullewa, 4km resheet	Delivery	\$128,000
47	Edadu North Road	Mullewa, 4km resheet	Delivery	\$128,000
48	Kennedy Rd	Greenough, 2.3km resheet	Delivery	\$73,600
49	Bootenal Rd	Greenough, 2km resheet	Delivery	\$64,000
50	Burma Rd	Greenough, 2km resheet	Delivery	\$64,000
51	Connolly Rd	Greenough, 2km resheet	Delivery	\$64,000
52	Dean Rd	Mullewa, 4km resheet	Delivery	\$128,000
53	Drummond Rd	Mullewa, 4km resheet	Delivery	\$128,000
54	Eradu Rd South	Greenough, 2km resheet	Delivery	\$64,000
55	05. Drainage			
56	Culverts			
57	Various	Culvert renewal	Delivery	\$17,500
58	Stella Road	Culvert renewal	Delivery	\$2,350
58 59	Stella Road Northern Gully South Road	Culvert renewal Culvert renewal	Delivery Delivery	\$2,350 \$43,000
59	Northern Gully South Road	Culvert renewal	Delivery	\$43,000
59 60	Northern Gully South Road Northern Gully North Road	Culvert renewal	Delivery	\$43,000 \$15,000 \$15,000
59 60 61	Northern Gully South Road Northern Gully North Road Sumps	Culvert renewal Culvert renewal	Delivery Delivery	\$43,000 \$15,000 \$15,000 \$22,500
59 60 61 62	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road	Culvert renewal Culvert renewal Fence renewal and clearing works	Delivery Delivery Delivery	\$43,000 \$15,000 \$15,000
59 60 61 62 63	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Fence renewal Fence renewal	Delivery Delivery Delivery Delivery Delivery Delivery Delivery	\$43,000 \$15,000 \$15,000 \$15,000 \$15,000 \$14,500
59 60 61 62 63 64	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Fence renewal Fence renewal Fence renewal	Delivery Delivery Delivery Delivery Delivery Delivery Delivery Delivery	\$43,000 \$15,000 \$15,000 \$22,500 \$15,000 \$14,500 \$15,000
59 60 61 62 63 64 65	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Fence renewal Fence renewal Fence renewal Fence renewal	Delivery	\$43,000 \$15,000 \$15,000 \$15,000 \$15,000 \$14,500 \$15,000 \$3,500
59 60 61 62 63 64 65 66	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street Clarkson Street	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal	Delivery	\$43,000 \$15,000 \$15,000 \$22,500 \$15,000 \$14,500 \$3,500 \$25,050
59 60 61 62 63 64 65 66	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street Clarkson Street Craig Court	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Fence renewal, wall reshaping, spillway renewal Fence renewal	Delivery	\$43,000 \$15,000 \$15,000 \$15,000 \$15,000 \$14,500 \$15,000 \$3,500 \$25,050 \$17,500
59 60 61 62 63 64 65 66 67 68 69	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street Clarkson Street Craig Court Crowtherton Street	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Renewal headwalls, outlet and spillway	Delivery	\$43,000 \$15,000 \$15,000 \$22,500 \$15,000 \$14,500 \$15,000 \$3,500 \$25,050 \$17,500 \$5,130
59 60 61 62 63 64 65 66 67 68 69 70	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street Clarkson Street Craig Court Crowtherton Street Waldeck Street	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Fence renewal, wall reshaping, spillway renewal Fence renewal	Delivery	\$43,000 \$15,000 \$15,000 \$15,000 \$15,000 \$14,500 \$15,000 \$3,500 \$25,050 \$17,500
59 60 61 62 63 64 65 66 67 68 69 70 71	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street Clarkson Street Craig Court Crowtherton Street Waldeck Street Pits & Pipes	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Renewal headwalls, outlet and spillway Renew fence, ramps and embankments	Delivery	\$43,000 \$15,000 \$15,000 \$22,500 \$15,000 \$14,500 \$15,000 \$3,500 \$25,050 \$17,500 \$5,130 \$16,630
59 60 61 62 63 64 65 66 67 68 69 70 71 72	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street Clarkson Street Craig Court Crowtherton Street Waldeck Street Pits & Pipes Emergent Drainage Funds	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Renewal headwalls, outlet and spillway Renew fence, ramps and embankments Emergent works fund.	Delivery	\$43,000 \$15,000 \$15,000 \$22,500 \$15,000 \$14,500 \$15,000 \$3,500 \$25,050 \$17,500 \$5,130 \$16,630
59 60 61 62 63 64 65 66 67 68 69 70 71	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street Clarkson Street Craig Court Crowtherton Street Waldeck Street Pits & Pipes Emergent Drainage Funds Maitland Street	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Renewal headwalls, outlet and spillway Renew fence, ramps and embankments	Delivery	\$43,000 \$15,000 \$15,000 \$22,500 \$15,000 \$14,500 \$15,000 \$3,500 \$25,050 \$17,500 \$5,130 \$16,630
59 60 61 62 63 64 65 66 67 68 69 70 71 72	Northern Gully South Road Northern Gully North Road Sumps Whitehill Road Place Road Durlacher Street Webberton Road Tudor Place Odgers Street Clarkson Street Craig Court Crowtherton Street Waldeck Street Pits & Pipes Emergent Drainage Funds	Culvert renewal Culvert renewal Fence renewal and clearing works Fence renewal Renewal headwalls, outlet and spillway Renew fence, ramps and embankments Emergent works fund.	Delivery	\$43,000 \$15,000 \$15,000 \$22,500 \$15,000 \$14,500 \$15,000 \$3,500 \$25,050 \$17,500 \$5,130 \$16,630



Row ID	Asset	Description	Stage	Budget
77	Bosley Street	Replace lid	Delivery	\$9,400
78	Shenton Street	Renew pipe	Delivery	\$28,180
79	Rifle Range Road	Renew pit	Delivery	\$15,000
80	Bayview Street	Renew pits and pipes	Delivery	\$150,000
81	Evans Rd, Walkaway	Renewal works to drainage, path and kerb as required.	Delivery	\$50,000
82	Burges Street Sump	Sump renewal	Delivery	\$30,000
83	Hepburn St. Sump	Sump renewal	Delivery	\$30,000
84	Swan Dr	Renew pits & road crossing	Delivery	\$30,000
85	Chapman Road	Reline pipe section	Delivery	\$3,130
86	Somerset Place	Replace bubble-up	Delivery	\$6,400
87	Fourth Street	Reline pipe section	Delivery	\$3,130
88	Broome Street	Reline pipe section	Delivery	\$5,130
89	Mitchell/Robinson street intersection(S/W corner)	Reline pipe section	Delivery	\$3,130
90	Broome street	Reline pipe section	Delivery	\$3,130
91	Flores Road North	Reline pipe section	Delivery	\$3,060
92	Abraham Street	Renew pits	Delivery	\$50,000
93	Gregory Street	Renew pits and pipes	Delivery	\$74,000
94	Side Entry/Grates & Covers			
95	Drainage Openings	Renewal of drainage openings and assoc. works	Delivery	\$78,000
96	Man hole covers	Renew of manhole covers	Delivery	776,000
97	Kultown Drive		Delivery	\$27,000
98	Mugana Crescent		Delivery	\$16,200
99	Pead Fairway		Delivery	\$5,400
100	Pepper Gate		Delivery	\$8,100
101	Pinyarli Way		Delivery	\$18,900
102	Tallarook Way		Delivery	\$5,400
103	Weeloo Street		Delivery	\$2,700
104	Nerrel Street		Delivery	\$8,100
105	Yarraman Road		Delivery	\$5,400
106	Astron Place		Delivery	\$5,400
107	Chapman Valley Road		Delivery	\$29,700
108	Halfmoon Drive	Renewal of drainage lids/openings and assoc. works	Delivery	\$2,700
109	Floors Rd North	to the pit.	Delivery	\$51,300
110	Stella Road		Delivery	\$2,700
111	Eastbourne Road		Delivery	\$5,400
112	Park Avenue		Delivery	\$2,700
113	Chapman Road		Delivery	\$2,700
114	Etrick Court		Delivery	\$2,700
115	River Drive		Delivery	\$18,900
116	Somerset Place		Delivery	\$5,400
117	Mersey Drive		Delivery	\$18,900
118	Appleby Close		Delivery	\$2,700
119	Rother Road		Delivery	\$5,400
120	Thames Drive		Delivery	\$2,700



121			Stage	Budget
121	Crabbe Street		Delivery	\$2,700
122	Carter Street		Delivery	\$13,500
123	Wandoo Street		Delivery	\$8,100
124	Hull Street		Delivery	\$5,400
125	Champion Bay Rise		Delivery	\$8,800
126	Lands Edge Close		Delivery	\$4,400
127	Gilmour Street		Delivery	\$8,100
128	Shenton Street		Delivery	\$15,400
129	Shenton Street		Delivery	\$2,700
130	Mullewa		Delivery	\$15,400
131	Mugana Crescent		Delivery	\$2,200
132	Pinyarli Way		Delivery	\$6,600
133	Weeloo		Delivery	\$3,000
134	Nerrel Street		Delivery	\$4,400
135	Yarraman Road		Delivery	\$4,400
136	Chapman Valley Road		Delivery	\$8,800
137	Anderson Street		Delivery	\$11,000
138	Railway Street	-	Delivery	\$4,400
139	Lagoon Entrance	-	Delivery	\$2,200
140	Pinna Way		Delivery	\$4,400
141	Nautallus Crescent		Delivery	\$3,000
142	Conus Way	Renewal of manhole covers and assoc. works.	Delivery	\$3,000
143	Eastbourne Road		Delivery	\$3,000
144	Park Avenue		Delivery	\$2,200
145	River Drive		Delivery	\$3,000
146	Carter Street		Delivery	\$2,200
147	Mersey Drive		Delivery	\$2,200
148	Durlacher Street		Delivery	\$3,000
149	Durlacher Street		Delivery	\$3,000
150	Wandoo Street		Delivery	\$6,000
151	Henry Street		Delivery	\$3,000
152	Shenton Street		Delivery	\$6,000
153	06. Paths		,	
154	Anzac Terrace	Durlacher St to Forrest St	Delivery	\$58,560
155	Chapman Road	No. 430 to Mitchell St	Delivery	\$69,120
156	Shenton Street	Burgess St to Fitzgerald St	Delivery	\$126,720
157	Sanford St	Cathedral Ave to Fitzgerald St	Delivery	\$93,120
158	Brede St	Waldeck St to Johnston St	Delivery	\$17,280
159	Durlacher St	Chapman Rd to Sanford St (both sides of road)	Delivery	\$249,600
160	Lester Ave	Cathedral Ave to Fitzgerald	Delivery	\$70,080
161	Kelly St	Brede St to Eastern Road	Delivery	\$57,600
162	Brede St	Brede St (HMAS Sydney footpath entrance) to Kelly St	Delivery	\$25,920
163	George Rd / Durlacher St	Verge and path renewal	Delivery	\$9,600
164	West End miscellaneous footpath renewals	Path renewals	Delivery	\$124,000



Row ID	Asset	Description	Stage	Budget
165	Path Design Budget	Design budget for 2017/18 and 2018/19 renewals	Design	\$40,000
166	07. Parking			
167	Greenough River Beach Carpark	Delivery of traffic calming solution.	Delivery	\$25,000
168	08. Parks, Gardens & Open Space			
169	Horticulture & Furniture			
170	Soft-fall	Provisional amount for renewal of soft-fall.	Delivery	\$50,000
171	Mullewa Recreation Ground Fence	Fence renewal	Delivery	\$10,000
172	Parks and Open Spaces	Provisional amount for renewal of park and open space assets.	Delivery	\$170,000
173	Fencing and bollards	Provisional amount for renewal of fencing and bollards	Delivery	\$60,000
174	Shade cover	Provisional amount for renewal of shade covers	Delivery	\$80,000
175	Reticulation	Provisional amount for renewal of reticulation	Delivery	\$50,000
176	Foreshore Drive teardrop planters (CBD)	Garden renewal	Delivery	\$21,600
177	Cathedral Avenue median strip	Garden renewal	Delivery	\$14,000
178	Marine Tce teardrop planters (CBD)	Garden renewal	Delivery	\$18,000
179	Chapman Road medians (Phelps to Forrest)	Garden renewal	Delivery	\$65,000
180	Marine terrace / Lester avenue round- about	Garden renewal	Delivery	\$9,000
181	Donor memorial garden at mariner beach park	Garden renewal	Delivery	\$2,500
182	Verita Road round-abouts (x3)	Garden renewal	Delivery	\$20,000
183	Chapman Valley roundabout entrance (north & east triangles)	Garden renewal	Delivery	\$27,000
184	Brand Highway Lot 1	Garden and paver renewal	Delivery	\$97,000
185	Brand Highway Lot 2	Garden and paver renewal	Delivery	\$70,000
186	Queens park theatre basement entry	Installation of tiered garden beds	Delivery	\$9,000
187	Mariner boat ramp CBD	Garden renewal	Delivery	\$5,000
188	QPT fountain CBD	Garden renewal	Delivery	\$7,000
189	Water Infrastructure			
190	BO155 - Wonthella Federation Community Park - 4th Street	Replacement of bore, pump and Flow Meter.	Delivery	\$19,000
191	SP14 - Main Street Mullewa Stand Pipe	Replacement of stand pipe	Delivery	\$40,000
192	BO32-33 - Burges Street	Replacement of 2xflow meter and 2xbore pump	Delivery	\$14,000
193	BO35 - Shenton Street	Replacement of flow meter and bore pump	Delivery	\$7,000
194	BO47 - Crowther Street	Replacement of flow meter and bore pump	Delivery	\$7,000
195	BO55,57,58,59 - Eadon Clarke Sports Ground	Replacement of 4x flow meter and 1x bore pump	Delivery	\$10,000
196	BO62 - Evans Street	Replacement of flow meter	Delivery	\$1,000
197	BO75 - Greenough Oval	Replacement of flow meter	Delivery	\$1,000
198	BO90 - Marina Park	Replacement of flow meter	Delivery	\$1,000
199	BO91 - Point Street	Replacement of flow meter	Delivery	\$1,000
200	BO108-110 - Queens Park	Replacement of 3x flow meter	Delivery	\$3,000
201	BO111-114,119-120 - Recreation Ground	Replacement of 6x flow meter and 1x water tank	Delivery	\$26,000
202	BO121 - Stroud Street	Replacement of 1x flow meter	Delivery	\$1,000
203	BO140, 142 - Utakarra Oval	Replacement of 2x flow meter	Delivery	\$2,000



Row ID	Asset	Description	Stage	Budget
204	BO143 - Walkaway Recreation Ground	Replacement of flow meter	Delivery	\$1,000
205	BO146, 148, 149 - Wonthella Sporting Precinct	Replacement of 3x flow meter and 1x water tank	Delivery	\$23,000
206	Signage & Lighting			
207	Signs and guideposts	Sign renewals	Delivery	\$350,000
208	Lighting	Lighting renewals	Delivery	\$96,000
209	09. Coastal & Natural Environment			
210	Jarrah Street Node	Seat and fencing renewal	Delivery	\$10,500
211	Cape Burney Lookout	Renewal of stair treads, railing and wood protection at lookout. General renewal of other elements	Delivery	\$7,000
212	General Beach and Foreshore Management	Provisional sum for fencing, access way management, and node infrastructure	Delivery	\$89,850
213	Surf Club Lookout	General renewal of all elements	Delivery	\$7,000
214	General Beach and Foreshore Management	Provisional sum for fencing, access way management, and node infrastructure	Delivery	\$49,130
215	Chapman River	Fencing, access and sign renewals	Delivery	\$70,000
216	Greenough River	Fencing, access and sign renewals	Delivery	\$10,000
217	Ellendale Pool	Fencing, access and sign renewals	Delivery	\$5,000
218	Bootenal Springs	Fencing, access and sign renewals	Delivery	\$15,000
219	General Areas	Provisional sum for fencing, trail management, and infrastructure	Delivery	\$50,000
220	10. Sport, Leisure & CBD			
221	Mullewa Swimming Pool			
222	Backwash transfer pump	Installation of a transfer pump at the Mullewa swimming pool to create a diversion for the backwash waste water.	Delivery	\$7,000
223	Geraldton Aquarena & WaterPark			
224	Electrical switch boards internals	Renew RCD terminals and rewire terminal connections on (5) switchboards.	Delivery	\$31,000
225	Evaporative cooler dropper unit	Replacement of Evaporative Dropper.	Delivery	\$5,000
226	Outdoor pool leak investigation	Planning works to reduce pool leaks within the 50m outdoor swimming pool and mitigation strategies to extend the aging infrastructure.	Planning	\$30,000
227	Automatic pool cleaner	Renewal of (1) Automatic pool cleaner for the Geraldton Aquarena.	Delivery	\$17,000
228	Aquarobic microphone and stereo system.	Renewal of the Aquarobic microphone and stereo system.	Delivery	\$6,000
229	Leisure pool pump	Replacement of two (2) Leisure pool recirculation pumps	Delivery	\$15,000
230	Ceiling	Renewal works to portions of internal ceiling insulation.	Delivery	\$10,000
231	Swim school platforms	Replacement of swimming platform	Delivery	\$3,000
232	External door frames	Replace (6) existing external door frame.	Delivery	\$30,000
233	Lane rope reel	Replacement of (2) existing lane rope reels	Delivery	\$4,000
234	Swim school equipment trolley renewal	Replacement of Swim school trolleys	Delivery	\$4,000
235	Lane rope anchors	Replace (6) lane rope anchors and fixtures.	Delivery	\$18,000
236	Sandblast and recoat/paint water feature poles, posts and arches	Mechanically sand or sand blast all feature poles, posts and arches, utilising an International 2 Pack	Delivery	\$23,000



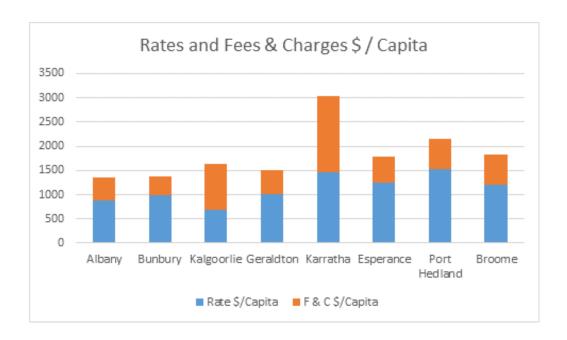
Row ID	Asset	Description	Stage	Budget
		Epoxy Protective Coating System repaint all feature poles posts and arches		
237	Waterpark Feature nozzle replacement	Replace spray nozzles on brittle feature spray fixtures with a high-grade synthetic acetal construction installed flush, eliminating pinch points and trip hazards	Delivery	\$7,000
238	CBD Precinct & Sport			
239	HMAS Sydney pump room	Provisional sum to renew structures footings.	Delivery	\$20,000
240	QEII gardens staircase renewal	Reconcrete the staircase from lower grassed area to carpark	Delivery	\$35,000
241	Foreshore renewals	Provisional sum for renewal of foreshore footpaths, fixtures & furniture.	Delivery	\$200,000
242	Foreshore planters	Renewal of the Brick/limestone planter garden beds across the foreshore, seal, crack repair and repaint rendered walls as required. Replace damaged limestone blocks.	Delivery	\$15,000
243	HMAS Sydney memorial western garden slope	Excavation works to restore the western side slope of Mt Scott, remove current over growth create a tiered design to hold fauna and installation of irrigation to ensure vibrancy.	Delivery	\$50,000
244	Sporting tower lighting	Provisional sum to replace lighting infrastructure and introduction electrical control systems.	Delivery	\$50,000
245	Sporting ground fencing	Provisional amount to replace identified sections of perimeter security mesh fencing that has rusted and/or eroded this includes support posts that require replacement at all 14 sporting grounds managed by the CGG.	Delivery	\$50,000
246	Skatepark	Inspection of skatepark and associated renewal works which include cracking repairs and sealing.	Delivery	\$15,000
247	11. Depot, Plant & Fleet			
248	Plant, fleet and equipment	Renewal of plant, fleet and equipment	Delivery	\$2,289,350
249	Geraldton depot - wash-down bay & shed lighting	Design stage for the renewal of the existing wash-down facility and electrical connection to the sheds.	Design	\$25,000
250	12. Airport			
251	Checked baggage x-ray and explosive trace detection units	Replace Checked Baggage X-ray System (CBS) and two Explosive trace detection units.	Delivery	\$588,100
252	Greenough terminal lighting	Replace existing up lighting with LED lights and 1 CCTV PTZ Camera	Delivery	\$12,000
253	Apron Charlie airside access gate	Incorporate access control automated vehicle gate.	Delivery	\$15,000
254	13. Landfill			
255	Meru Landfill	Renewal of boom gate, gates, fencing, signage, lighting poles, flood lighting, small pump shed, roller doors, concrete pad, and drainage and water infrastructure including pumps and sumps, piping, fire hydrants and swale drain renewal.	Delivery	\$128,000
256	Mullewa Landfill	Mullewa Petrol Water pump.	Delivery	\$6,000
257	Sanitation and litter	Renewal of street litter bin cages	Delivery	\$20,000
258	14. Buildings			

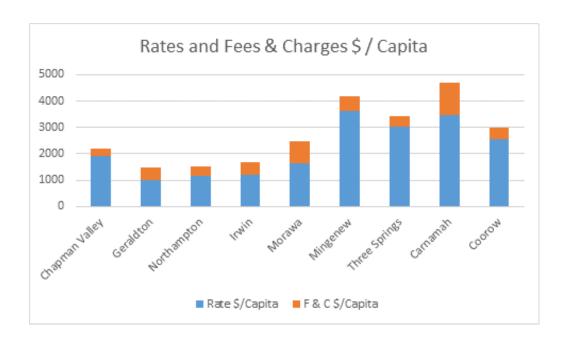


Row ID	Asset	Description	Stage	Budget
259	Civic Centre	Replacement of the current air conditioner unit system with splits air conditioners in the function room and council chambers.	Delivery	\$20,000
260	Mullewa Community Recreation Centre	Replacement of the false ceiling.	Delivery	\$20,000
261	Mullewa Recreation Centre	Replacement of existing floor coverings.	Delivery	\$25,000
262	QPT bar and licenced area	Renewal of sections of the QPT Bar and Licenced Area.	Delivery	\$45,000
263	Maitland Park ablution block	Refurbishment of the ablution block.	Delivery	\$32,000
264	Pages Beach ablution block	Refurbishment of the ablution block.	Delivery	\$75,000
265	Fire Station	Refurbishment of the fire station	Delivery	\$250,000
266	15. Miscellaneous			
267	Library	Furniture replacement	Delivery	\$10,000
268	Elevated work platform	To purchase a Genie GR20 that reaches 8m in height.	Delivery	\$23,000
269	Greenough Pioneer Cemetery & Old Walkaway Cemetery	Restoration works	Delivery	\$36,394
270	Emergency coordination workspace	Minor building renewal works at the Emergency Coordination building located at the airport	Delivery	\$12,000
271	Parking machines	Replacement of four parking machines	Delivery	\$28,000
272	Records scanner	Replacement of specialised scanners for records management.	Delivery	\$23,000
273	Course wave divisional multiplexer	Replacement contingency	Delivery	\$12,000
274	ICT contingency	Contingency renewal budget	Delivery	\$20,000
275	Computers and laptops	Replacement program (year 1 of 3)	Delivery	\$150,000

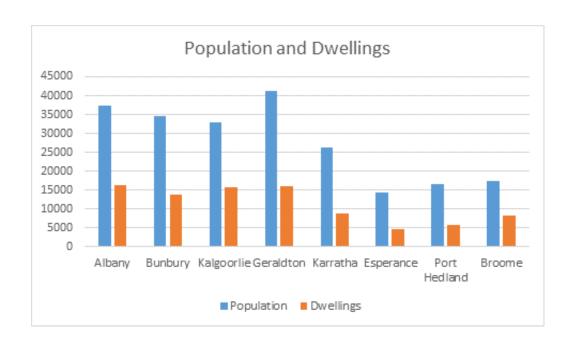


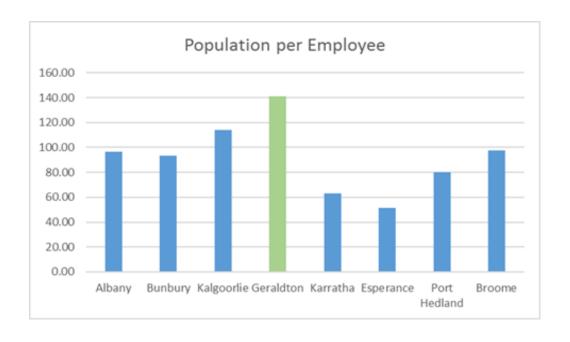
How do we compare?



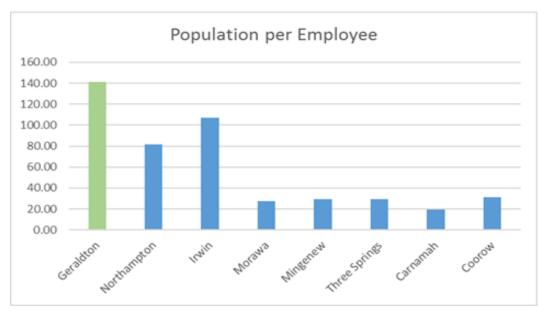


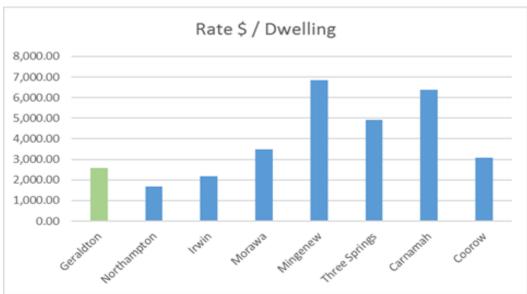


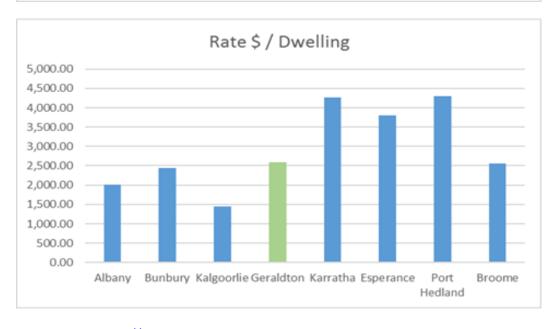












Source data: http://mycouncil.wa.gov.au





BUDGET 2017 - 18

HOW IS THE MONEY SPENT?

CGG operational and capital expenditure provides a broad range of services to the community.

ROADS, PATHS AND DRAINAGE	24 7%
\$46M	31.7%
AIRPORT	20 2%
\$30M	20.2%
PARKS & RECREATION	20.1%
\$29M	20.1%
CITY ADMINISTRATION & GOVERNANCE	7 3%
\$11M	7.2 %
COMMUNITY SERVICES	F 7 %
\$8M	5.7 %
REGULATORY SERVICES	F 60%
\$8M	5.6%
WASTE SERVICES	E E %
\$8M	5.5 %
LAND, PROPERTY & OPEN SPACE MANAGEMENT	2 60%
\$4M	2.6%
TOURISM & ECONOMIC DEVELOPMENT	4 40/2
\$2M	1.4%

Ageing Infrastructure

A record \$21 million will be spent on asset renewals in the next financial year.

Environmental Initiatives

Nearly \$400,000 will be spent on various environmental initiatives in a bid to keep local natural areas on track for future sustainability.

Councillor and Ward Review

It is a requirement that the City reviews all wards by 2019. For every reduction in Councillor numbers, the City could save approximately \$30,000 per year.

Footpath Focus

Footpaths will be a winner in this year's budget with \$500,000 set aside for new footpaths including 1770m Johnston Street and Eastern Road and a further \$940,000 will be spent on footpath renewals.

Legacy Projects Completed

A number of projects that had been talked about for some years are on track to be completed this year including Beresford Foreshore and Olive Street.

Waste

With an unfunded liability of \$9m for capping Meru and constructing a new cell, additional funds are required. Free dumping and mulch will remain and the number of free skip bins will increase.

CBD Revitalisation and Future of our City

\$750,000 has been allocated to planning future CBD revitalisation and a \$1.4million reserve created to fund some initial works. Works will include undergrounding power on Chapman Road and Durlacher Street.

Airport Charges

Airport parking charges will be slashed by 50%. Long term parking will be reduced to \$5 a day with short term parking going from a maximum \$20 to \$10 a day, with landing fees not rising.

Mullewa Office

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We're on track to achieve financial sustainability in 2018/19 while we continue to complete legacy projects

> Shane Van Styn Mayor, City of Greater Geraldton